

# Weichai Power (000338 CH)

# 1Q24 net profit +40% YoY in line; solid growth outlook

While Weichai Power (Weichai)'s revenue growth of 6% YoY in 1Q24 is below our expectation, net profit of RMB2.6bn (+40% YoY) accounted for 21.4% of our full-year estimates (run rate in 1Q23: 20.5%), which is still in line with our expectation. The earnings growth was driven by margin expansion on both core business and **KION Group (KGX GR, NR)**. We maintain Weichai as our sector top pick, given (1) the large gas/diesel price gap will continue to drive natural gas engine demand, where Weichai has >60% market share in; (2) high-speed large-bore engines will serve as a structural growth driver on the back of construction of more data centres. Maintain **BUY** with SOTP-based TP of HK\$22/RMB20.4 for Weichai H/A.

- 1Q24 results highlights. Weichai's revenue grew 6% YoY to RMB56.4bn. Gross margin expanded 3.4ppt YoY to 22.1% in 1Q24. With limited increase in SG&A and R&D expense ratio, the pre-tax profit surged 58% YoY to RMB4.2bn. Based on our calculation, the pretax profit of Weichai's core business / KION grew 45% / 93% YoY in 1Q24 (in RMB terms). Operating cash flow in 1Q24 substantially improved to RMB1.6bn, vs outflow of RMB471mn in 1Q23.
- Margin recovery of KION Group. KION (46.5% owned by Weichai) reported adjusted EBIT of EUR227mn in 1Q24 (+46% YoY), driven by easing cost pressure. KION guided a full-year adjusted EBIT target of EUR790-940mn (up 0-19% YoY).
- Weichai's engine sales outpaced industry in 1Q24. According to CICEIA, Weichai's multi-cylinder sales (HDT, construction machinery, other engines) grew 13% YoY to 206k units in 1Q24 (vs the industry average of a decline of ~1%), with market share of ~18% (+2.3ppt YoY).
- **Risk factors:** 1) weakness in engine exports; 2) lower-than-expected replacement demand; 3) an increase in component costs.

### **Earnings Summary**

| (YE 31 Dec)                  | FY22A   | FY23A   | FY24E    | FY25E    | FY26E    |
|------------------------------|---------|---------|----------|----------|----------|
| Revenue (RMB mn)             | 175,158 | 213,958 | 236,291  | 250,085  | 260,023  |
| YoY growth (%)               | (13.9)  | 22.2    | 10.4     | 5.8      | 4.0      |
| Adjusted net profit (RMB mn) | 4,905.5 | 9,013.9 | 12,116.6 | 13,051.3 | 13,768.2 |
| EPS (Reported) (RMB)         | 0.56    | 1.03    | 1.39     | 1.50     | 1.58     |
| YoY growth (%)               | (47.0)  | 83.8    | 34.4     | 7.7      | 5.5      |
| Consensus EPS (RMB)          | na      | na      | 1.36     | 1.55     | na       |
| P/E (x)                      | 31.6    | 17.2    | 12.8     | 11.9     | 11.2     |
| P/B (x)                      | 2.1     | 2.0     | 1.8      | 1.6      | 1.5      |
| Yield (%)                    | 1.4     | 2.9     | 3.9      | 4.2      | 4.4      |
| Net gearing (%)              | (35.8)  | (62.0)  | (66.1)   | (79.1)   | (91.5)   |

Source: Company data, Bloomberg, CMBIGM estimates

### **BUY (Maintain)**

 Target Price
 RMB20.40

 (Previous TP
 RMB20.40)

 Up/Downside
 15.0%

 Current Price
 RMB17.74

#### **China Capital Goods**

# **Wayne FUNG, CFA** (852) 3900 0826

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#### Stock Data

| Mkt Cap (RMB mn)         | 154,809.1   |
|--------------------------|-------------|
| Avg 3 mths t/o (RMB mn)  | 900.8       |
| 52w High/Low (RMB)       | 18.49/11.54 |
| Total Issued Shares (mn) | 8726.6      |
| Source: FactSet          |             |

#### **Shareholding Structure**

| Weichai Holdings Group   | 16.3% |
|--------------------------|-------|
| Weifang Investment Group | 3.4%  |
|                          |       |

Source: HKEx

#### **Share Performance**

|       | Absolute | Relative |
|-------|----------|----------|
| 1-mth | 6.3%     | 4.9%     |
| 3-mth | 18.1%    | 8.9%     |
| 6-mth | 27.6%    | 26.8%    |

Source: FactSet

#### 12-mth Price Performance



Source: FactSet

#### Related reports:

Weichai Power - Key takeaways from post-results call - 27 Mar 2024 (A: <a href="link">link</a>) (H: <a href="link">link</a>)

Weichai Power - 4Q23 net profit +58% YoY; Payout increased to 50%; Higher earnings forecast on margin - 26 Mar 2024 (A: link) (H: link)

Capital Goods – Expansion of gas/diesel price spread likely to boost natural gas HDT sales in the near term – 5 Mar 2024

Capital Goods – Equipment replacement proposed in Central government meeting; positive to HDT sector – 26 Feb 2024 (link)



Figure 1: Weichai's quarterly results

| (RMB mn)                             | 1Q23    | 1Q24    | Chg (YoY) | 2Q22    | 2Q23    | Chg (YoY) | 3Q22    | 3Q23    | Chg (YoY) | 4Q22    | 4Q23    | Chg (YoY) |
|--------------------------------------|---------|---------|-----------|---------|---------|-----------|---------|---------|-----------|---------|---------|-----------|
| Revenue                              | 53,434  | 56,380  | 6%        | 45,636  | 52,701  | 15%       | 43,783  | 54,248  | 24%       | 44,634  | 53,575  | 20%       |
| Cost of sales                        | -43,442 | -43,914 | 1%        | -37,924 | -42,062 | 11%       | -37,080 | -42,439 | 14%       | -35,561 | -40,900 | 15%       |
| Gross profit                         | 9,992   | 12,466  | 25%       | 7,712   | 10,639  | 38%       | 6,704   | 11,809  | 76%       | 9,073   | 12,675  | 40%       |
| Other income                         | 126     | 323     | 158%      | 202     | 215     | 7%        | 254     | 588     | 131%      | 498     | 846     | 70%       |
| Other gains and losses               | 116     | 211     | 81%       | 505     | 195     | -61%      | 599     | 281     | -53%      | 224     | -458    | n/a       |
| S&D expenses                         | -2,866  | -3,272  | 14%       | -2,459  | -3,339  | 36%       | -2,799  | -3,385  | 21%       | -2,850  | -3,820  | 34%       |
| Administrative expenses              | -2,295  | -2,612  | 14%       | -2,000  | -2,329  | 16%       | -2,007  | -2,363  | 18%       | -2,207  | -2,469  | 12%       |
| R&D expenses                         | -1,833  | -2,091  | 14%       | -1,860  | -1,888  | 2%        | -1,827  | -1,929  | 6%        | -2,217  | -2,395  | 8%        |
| Taxes and surcharges                 | -126    | -229    | 81%       | -139    | -206    | 48%       | -100    | -192    | 92%       | -159    | -224    | 41%       |
| Impairment loss of assets            | -337    | -454    | 35%       | -420    | -218    | -48%      | -277    | -395    | 43%       | -370    | -536    | 45%       |
| EBIT                                 | 2,777   | 4,343   | 56%       | 1,539   | 3,069   | 99%       | 549     | 4,414   | 704%      | 1,990   | 3,619   | 82%       |
| Other expenses                       | -41     | -42     | 1%        | -20     | -16     | -22%      | -24     | -32     | 34%       | -79     | -64     | -18%      |
| Net finance cost                     | -52     | -106    | 104%      | 371     | 31      | -92%      | 67      | -505    | n/a       | 316     | -34     | n/a       |
| Share of profit of JV and associates | -33     | -18     | -46%      | -51     | 13      | n/a       | -59     | 15      | n/a       | -92     | -7      | -92%      |
| Pretax profit                        | 2,651   | 4,177   | 58%       | 1,839   | 3,097   | 68%       | 533     | 3,891   | 631%      | 2,135   | 3,513   | 65%       |
| Income tax                           | -405    | -832    | 105%      | -196    | -557    | 184%      | 252     | -679    | n/a       | -189    | -299    | 58%       |
| After tax profit                     | 2,245   | 3,345   | 49%       | 1,643   | 2,540   | 55%       | 784     | 3,212   | 309%      | 1,947   | 3,215   | 65%       |
| MI                                   | -389    | -745    | 91%       | -307    | -497    | 62%       | 141     | -610    | n/a       | -353    | -701    | 99%       |
| Net profit                           | 1,856   | 2,600   | 40%       | 1,335   | 2,043   | 53%       | 925     | 2,602   | 181%      | 1,594   | 2,513   | 58%       |
| Key ratios                           |         |         | Chg (ppt) |
| Gross margin                         | 18.7%   | 22.1%   | 3.4       | 16.9%   | 20.2%   | 3.3       | 15.3%   | 21.8%   | 6.5       | 20.3%   | 23.7%   | 3.3       |
| S&D expense ratio                    | 5.4%    | 5.8%    | 0.4       | 5.4%    | 6.3%    | 0.9       | 6.4%    | 6.2%    | -0.2      | 6.4%    | 7.1%    | 0.7       |
| Administrative expense ratio         | 4.3%    | 4.6%    | 0.3       | 4.4%    | 4.4%    | 0.0       | 4.6%    | 4.4%    | -0.2      | 4.9%    | 4.6%    | -0.3      |
| R&D expense ratio                    | 3.4%    | 3.7%    | 0.3       | 4.1%    | 3.6%    | -0.5      | 4.2%    | 3.6%    | -0.6      | 5.0%    | 4.5%    | -0.5      |
| Effective tax rate                   | 15.3%   | 19.9%   | 4.6       | 10.7%   | 18.0%   | 7.3       | -47.3%  | 17.5%   | 64.7      | 8.8%    | 8.5%    | -0.3      |

Source: Company data, CMBIGM

Figure 2: KION's latest guidance for 2024E

| J                    | <u> </u> |        |        | -       |          |
|----------------------|----------|--------|--------|---------|----------|
|                      | 2021     | 2022   | 2023   |         | guidance |
| (EUR mn)             |          |        |        | Low-end | High-end |
| Order intake         | 12,482   | 11,708 | 10,876 | -       | -        |
| Growth (YoY)         | 32%      | -6%    | -7%    | -       | -        |
| Revenue              | 10,294   | 11,136 | 11,434 | 11,200  | 12,000   |
| Growth (YoY)         | 23%      | 8%     | 3%     | -2%     | 5%       |
| Adjusted EBIT        | 842      | 292    | 791    | 790     | 940      |
| Growth (YoY)         | 54%      | -65%   | 171%   | 0%      | 19%      |
| Adjusted EBIT margin | 8.2%     | 2.6%   | 6.9%   | 7.1%    | 7.8%     |
| Net income           | 568      | 106    | 314    | -       | -        |
| Growth (YoY)         | 169%     | -81%   | 197%   | _       | _        |

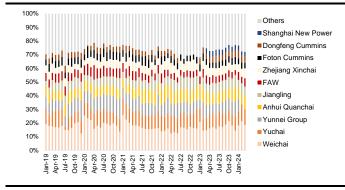
Source: Company data, CMBIGM

Figure 3: KION's quarterly financials

|                      | 1Q23  | 2Q23  | 3Q23  | 4Q23  | 1Q24  |
|----------------------|-------|-------|-------|-------|-------|
| (EUR mn)             |       |       |       |       |       |
| Order intake         | 2,401 | 2,864 | 2,621 | 2,936 | 2,439 |
| Growth (YoY)         | -17%  | -24%  | 4%    | 16%   | 2%    |
| Revenue              | 2,781 | 2,836 | 2,730 | 3,086 | 2,859 |
| Growth (YoY)         | 2%    | 1%    | 1%    | 7%    | 3%    |
| Adjusted EBIT        | 156   | 192   | 224   | 219   | 227   |
| Growth (YoY)         | -8%   | 36%   | n/a   | 167%  | 46%   |
| Adjusted EBIT margin | 5.6%  | 6.8%  | 8.2%  | 7.1%  | 7.9%  |
| Net income           | 74    | 73    | 82    | 86    | 111   |
| Growth (YoY)         | -8%   | -9%   | n/a   | 121%  | 51%   |

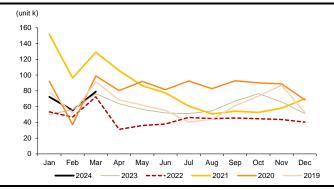
Source: Company data, CMBIGM

Figure 4: China multi-cylinder engine market share



Source: CICEIA, CMBIGM

Figure 5: Weichai's multi-cylinder engine monthly sales volume



Source: CICEIA, CMBIGM



| Figure 6 | Key assu | mptions | for Weichai |
|----------|----------|---------|-------------|

|                                         | 2019      | 2020      | 2021      | 2022    | 2023    | 2024E   | 2025E   | 2026    |
|-----------------------------------------|-----------|-----------|-----------|---------|---------|---------|---------|---------|
| Sales volume (unit)                     |           |           |           |         |         |         |         |         |
| Engine                                  | 742,000   | 990,291   | 1,020,000 | 573,000 | 736,000 | 885,924 | 944,050 | 972,494 |
| HDT                                     | 161,000   | 181,000   | 150,000   | 80,000  | 116,000 | 135,720 | 143,863 | 148,179 |
| Gear box                                | 1,002,000 | 1,186,000 | 1,153,000 | 590,000 | 838,000 | 921,800 | 967,890 | 987,248 |
| Growth (YoY)                            |           |           |           |         |         |         |         |         |
| Engine                                  | 10.9%     | 33.5%     | 3.0%      | -43.8%  | 28.4%   | 20.4%   | 6.6%    | 3.0%    |
| HDT                                     | 5.2%      | 12.4%     | -17.1%    | -46.7%  | 45.0%   | 17.0%   | 6.0%    | 3.0%    |
| Gear box                                | 10.2%     | 18.4%     | -2.8%     | -48.8%  | 42.0%   | 10.0%   | 5.0%    | 2.0%    |
|                                         | 2019      | 2020      | 2021      | 2022    | 2023    | 2024E   | 2025E   | 2026E   |
| (RMB mn)                                |           |           |           |         |         |         |         |         |
| Revenue                                 |           |           |           |         |         |         |         |         |
| Diesel engines                          | 49,976    | 62,720    | 64,460    | 39,151  | 60,775  | 72,646  | 77,412  | 79,744  |
| Automobiles and major components        | 71,475    | 85,907    | 74,258    | 46,812  | 65,098  | 72,123  | 75,822  | 77,436  |
| Forklift trucks & supply chain solution | 67,177    | 65,110    | 78,625    | 79,010  | 87,521  | 90,147  | 95,556  | 101,289 |
| Agricultural machinery                  | -         | -         | -         | 17,733  | 16,200  | 17,820  | 18,711  | 19,646  |
| Intersegment sales                      | -14,267   | -16,246   | -13,795   | -7,548  | -15,635 | -16,444 | -17,415 | -18,093 |
| Total revenue                           | 174,361   | 197,491   | 203,548   | 175,158 | 213,958 | 236,291 | 250,085 | 260,023 |
| Growth (YoY)                            |           |           |           |         |         |         |         |         |
| Diesel engines                          | 11.4%     | 25.5%     | 2.8%      | -39.3%  | 55.2%   | 19.5%   | 6.6%    | 3.0%    |
| Automobiles and major components        | 6.9%      | 20.2%     | -13.6%    | -37.0%  | 39.1%   | 10.8%   | 5.1%    | 2.1%    |
| Forklift trucks & supply chain solution | 11.0%     | -3.1%     | 20.8%     | 0.5%    | 10.8%   | 3.0%    | 6.0%    | 6.0%    |
| Agricultural machinery                  | -         | -         | -         | -       | -8.6%   | 10.0%   | 5.0%    | 5.0%    |
| Intersegment sales                      | 9.8%      | 13.9%     | -15.1%    | -45.3%  | 107.1%  | 5.2%    | 5.9%    | 3.9%    |
| Average                                 | 9.5%      | 13.3%     | 3.1%      | -13.9%  | 22.2%   | 10.4%   | 5.8%    | 4.0%    |
| Segment profit                          |           |           |           |         |         |         |         |         |
| Diesel engines                          | 7,573     | 8,524     | 7,407     | 2,823   | 7,719   | 9,299   | 9,909   | 10,207  |
| Automobiles and major components        | 2,176     | 1,668     | 446       | -599    | 594     | 938     | 1,062   | 1,084   |
| Forklift trucks & supply chain solution | 3,992     | 1,789     | 5,338     | 428     | 4,920   | 5,409   | 5,733   | 6,077   |
| Agricultural machinery                  | -         | -         | -         | 547     | 671     | 820     | 842     | 884     |
| Intersegment sales                      | -131      | -127      | -591      | 473     | -822    | -872    | -923    | -959    |
| Total segment profit                    | 13,610    | 11,854    | 12,601    | 3,672   | 13,082  | 15,593  | 16,623  | 17,294  |
| Growth (YoY)                            |           |           |           |         |         |         |         |         |
| Diesel engines                          | 3.6%      | 12.6%     | -13.1%    | -61.9%  | 173.4%  | 20.5%   | 6.6%    | 3.0%    |
| Automobiles and major components        | 10.8%     | -23.3%    | -73.3%    | -234.3% | -199.1% | 57.8%   | 13.2%   | 2.1%    |
| Forklift trucks & supply chain solution | 9.8%      | -55.2%    | 198.3%    | -92.0%  | 1050.5% | 9.9%    | 6.0%    | 6.0%    |
| Agricultural machinery                  | -         | -         | -         | -       | 22.6%   | 22.2%   | 2.7%    | 5.0%    |
| Intersegment sales                      | n/a       | -2.7%     | 364.5%    | -180.1% | -273.6% | 6.0%    | 5.9%    | 3.9%    |
| Average                                 | 4.4%      | -12.9%    | 6.3%      | -70.9%  | 256.3%  | 19.2%   | 6.6%    | 4.0%    |
| Segment margin                          |           |           |           |         |         |         |         |         |
| Diesel engines                          | 15.2%     | 13.6%     | 11.5%     | 7.2%    | 12.7%   | 12.8%   | 12.8%   | 12.8%   |
| Automobiles and major components        | 3.0%      | 1.9%      | 0.6%      | -1.3%   | 0.9%    | 1.3%    | 1.4%    | 1.4%    |
| Forklift trucks & supply chain solution | 5.9%      | 2.7%      | 6.8%      | 0.5%    | 5.6%    | 6.0%    | 6.0%    | 6.0%    |
| Agricultural machinery                  | -         | -         | -         | 3.1%    | 4.1%    | 4.6%    | 4.5%    | 4.5%    |
| Average                                 | 7.8%      | 6.0%      | 6.2%      | 2.1%    | 6.1%    | 6.6%    | 6.6%    | 6.7%    |

Source: Company data, CMBIGM estimates

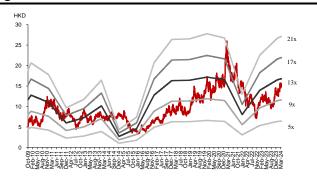
Figure 7: SOTP valuation

| SOTP valuation                     | Valuation methodology      | Target multiple | EBITDA            | Estimated EV | Net cash /<br>(Net debt) | Equity value | Equity value breakdown |
|------------------------------------|----------------------------|-----------------|-------------------|--------------|--------------------------|--------------|------------------------|
|                                    |                            | (x)             | 2024E<br>(RMB mn) | (RMB mn)     |                          | (RMB mn)     |                        |
| Weichai core business              | EV/EBITDA                  | 6.5             | 14,481            | 94,126       | 58,484                   | 152,611      | 85.8%                  |
| KION Group                         | Proportionate market value | -               | -                 | -            | -                        | 23,166       | 13.0%                  |
| Ballard Power Systems              | Proportionate market value | -               | -                 | -            | -                        | 1,202        | 0.7%                   |
| Ceres Power                        | Proportionate market value | -               | -                 | -            | -                        | 462          | 0.3%                   |
| Share of JV/associates             | P/B                        | 1.4             | -                 | -            | -                        | 7,244        | 4.1%                   |
| Minority interest in core business |                            |                 |                   |              |                          | (6,757)      | -3.8%                  |
| Total NAV                          |                            |                 |                   |              | •                        | 177,928      | 100.0%                 |
| NAV per share (RMB)                |                            |                 |                   |              |                          | 20.4         |                        |
| NAV per share (HK\$)               |                            |                 |                   |              |                          | 22.0         |                        |

Source: Company data, CMBIGM estimates
Note 1: Weichai owns 46.5% interest in KION, 20% interest in Ballard Power and 20% interest in Ceres Power.
Note 2: Share of JV/associates excludes Ballard Power and Ceres Power

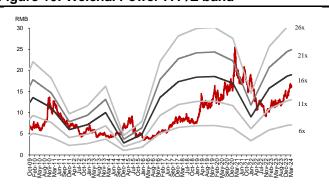


Figure 8: Weichai Power-H P/E band



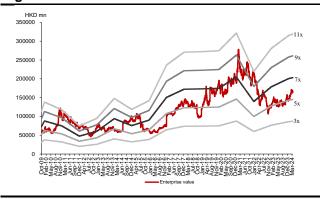
Source: Bloomberg, company data, CMBIGM estimates

Figure 10: Weichai Power-A P/E band



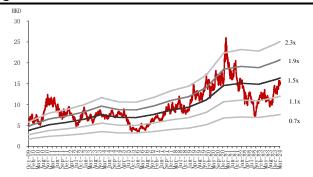
Source: Bloomberg, company data, CMBIGM estimates

Figure 12: Weichai Power EV/EBITDA band



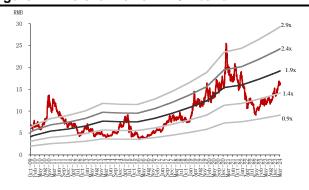
Source: Bloomberg, company data, CMBIGM estimates

Figure 9: Weichai Power-H P/B band



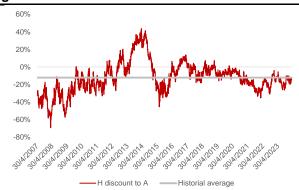
Source: Bloomberg, company data, CMBIGM estimates

Figure 11: Weichai Power-A P/B band



Source: Bloomberg, company data, CMBIGM estimates

Figure 13: Weichai Power H discount to A



Source: Bloomberg, CMBIGM



## **Financial Summary**

| INCOME STATEMENT                           | 2021A     | 2022A     | 2023A     | 2024E     | 2025E     | 2026E     |
|--------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| YE 31 Dec (RMB mn)                         |           |           |           |           |           |           |
| Revenue                                    | 203,548   | 175,158   | 213,958   | 236,291   | 250,085   | 260,023   |
| Cost of goods sold                         | (163,947) | (144,011) | (168,842) | (185,725) | (196,317) | (204,118) |
| Gross profit                               | 39,601    | 31,147    | 45,116    | 50,566    | 53,768    | 55,905    |
| Operating expenses                         | (26,038)  | (25,664)  | (31,238)  | (33,436)  | (35,585)  | (37,053)  |
| Operating profit                           | 13,563    | 5,482     | 13,878    | 17,131    | 18,183    | 18,852    |
| Share of (losses)/profits of associates/JV | 187       | (144)     | (13)      | 182       | 169       | 172       |
| EBITDA                                     | 24,160    | 16,630    | 25,867    | 27,886    | 29,765    | 31,181    |
| Depreciation                               | 10,597    | 11,148    | 11,989    | 10,756    | 11,582    | 12,329    |
| Interest income                            | 1,724     | 2,359     | 2,818     | 3,105     | 3,511     | 4,077     |
| Interest expense                           | (1,274)   | (1,450)   | (3,378)   | (1,665)   | (1,668)   | (1,672)   |
| Net Interest income/(expense)              | 450       | 909       | (560)     | 1,441     | 1,843     | 2,405     |
| Other income/expense                       | (145)     | (162)     | (154)     | (284)     | (300)     | (312)     |
| Pre-tax profit                             | 14,055    | 6,086     | 13,151    | 18,470    | 19,895    | 21,117    |
| Income tax                                 | (2,493)   | (403)     | (1,940)   | (3,325)   | (3,581)   | (3,907)   |
| Minority interest                          | (2,307)   | (778)     | (2,198)   | (3,029)   | (3,263)   | (3,442)   |
| Adjusted net profit                        | 9,255     | 4,906     | 9,014     | 12,117    | 13,051    | 13,768    |
| BALANCE SHEET                              | 2021A     | 2022A     | 2023A     | 2024E     | 2025E     | 2026E     |
| YE 31 Dec (RMB mn)                         |           |           | _0_0,     |           |           |           |
| Current assets                             | 160,638   | 168,484   | 197,925   | 208,102   | 232,765   | 246,112   |
| Cash & equivalents                         | 75,043    | 70,842    | 92,857    | 101,234   | 118,206   | 136,588   |
| Account receivables                        | 18,191    | 21,419    | 23,754    | 24,152    | 27,921    | 24,796    |
| Inventories                                | 31,585    | 33,374    | 37,930    | 39,413    | 43,417    | 41,586    |
| Prepayment                                 | 1,570     | 1,473     | 1,691     | 1,610     | 1,529     | 1,448     |
| Other current assets                       | 34,249    | 41,378    | 41,693    | 41,693    | 41,693    | 41,693    |
| Non-current assets                         | 116,406   | 125,182   | 136,322   | 132,626   | 128,097   | 122,823   |
| PP&E                                       | 33,188    | 37,892    | 44,073    | 41,286    | 37,839    | 33,732    |
| Investment in JVs & assos                  | 6,713     | 5,341     | 5,175     | 5,253     | 5,326     | 5,400     |
| Intangibles                                | 20,908    | 22,760    | 23,071    | 22,084    | 20,930    | 19,689    |
| Goodwill                                   | 22,847    | 24,019    | 24,858    | 24,858    | 24,858    | 24,858    |
| Other non-current assets                   | 32,750    | 35,171    | 39,145    | 39,145    | 39,145    | 39,145    |
| Total assets                               | 277,044   | 293,666   | 334,247   | 340,727   | 360,863   | 368,935   |
| Current liabilities                        | 115,382   | 119,743   | 146,215   | 142,076   | 151,956   | 149,344   |
| Short-term borrowings                      | 12,982    | 15,824    | 16,949    | 17,049    | 17,149    | 17,249    |
| Account payables                           | 39,596    | 45,560    | 60,127    | 55,888    | 65,667    | 62,955    |
| Other current liabilities                  | 62,803    | 58,358    | 69,139    | 69,139    | 69,139    | 69,139    |
| Non-current liabilities                    | 58,700    | 69,813    | 75,346    | 75,346    | 75,346    | 75,346    |
| Long-term borrowings                       | 18,839    | 28,839    | 26,745    | 26,745    | 26,745    | 26,745    |
| Other non-current liabilities              | 39,861    | 40,973    | 48,601    | 48,601    | 48,601    | 48,601    |
| Total liabilities                          | 174,083   | 189,555   | 221,561   | 217,422   | 227,302   | 224,690   |
| Total shareholders equity                  | 70,907    | 73,184    | 79,335    | 86,925    | 93,918    | 101,161   |
| Minority interest                          | 32,055    | 30,926    | 33,351    | 36,380    | 39,642    | 43,085    |
| Total equity and liabilities               | 277,044   | 293,666   | 334,247   | 340,727   | 360,863   | 368,935   |



| CASH FLOW                                | 2021A   | 2022A        | 2023A         | 2024E   | 2025E         | 2026E         |
|------------------------------------------|---------|--------------|---------------|---------|---------------|---------------|
| YE 31 Dec (RMB mn)                       |         |              |               |         |               |               |
| Operating                                |         |              |               |         |               |               |
| Profit before taxation                   | 14,055  | 6,086        | 13,151        | 18,470  | 19,895        | 21,117        |
| Depreciation & amortization              | 10,537  | 11,065       | 11,909        | 10,675  | 11,501        | 12,248        |
| Tax paid                                 | (2,493) | (403)        | (1,940)       | (3,325) | (3,581)       | (3,907)       |
| Change in working capital                | (8,767) | (20,324)     | 6,089         | (6,120) | 2,007         | 2,243         |
| Others                                   | 1,325   | 1,227        | (1,738)       | 1,563   | 1,580         | 1,581         |
| Net cash from operations                 | 14,658  | (2,350)      | 27,471        | 21,264  | 31,402        | 33,282        |
| Investing                                |         |              |               |         |               |               |
| Capital expenditure                      | (3,610) | (5,242)      | (4,633)       | (6,900) | (6,900)       | (6,900)       |
| Acquisition of subsidiaries/ investments | (3,578) | (309)        | (156)         | 0       | 0             | 0             |
| Others                                   | 1,779   | (2,995)      | (947)         | 104     | 96            | 98            |
| Net cash from investing                  | (5,409) | (8,545)      | (5,737)       | (6,796) | (6,804)       | (6,802)       |
| Financing                                |         |              |               |         |               |               |
| Dividend paid                            | (4,715) | (3,930)      | (4,175)       | (4,526) | (6,058)       | (6,526)       |
| Net borrowings                           | (5,913) | 12,842       | (969)         | 100     | 100           | 100           |
| Proceeds from share issues               | 14,050  | 1,676        | 92            | 0       | 0             | 0             |
| Others                                   | (298)   | (5,736)      | (7,977)       | (1,665) | (1,668)       | (1,672)       |
| Net cash from financing                  | 3,123   | 4,852        | (13,029)      | (6,091) | (7,627)       | (8,097)       |
| Net change in cash                       |         |              |               |         |               |               |
| Cash at the beginning of the year        | 62,216  | 75,043       | 70,842        | 92,857  | 101,234       | 118,206       |
| Exchange difference                      | 455     | 1,841        | 13,310        | 0       | 0             | 0             |
| Cash at the end of the year              | 75,043  | 70,842       | 92,857        | 101,234 | 118,206       | 136,588       |
| GROWTH                                   | 2021A   | 2022A        | 2023A         | 2024E   | 2025E         | 2026E         |
| YE 31 Dec                                |         |              |               |         |               |               |
| Revenue                                  | 3.1%    | (13.9%)      | 22.2%         | 10.4%   | 5.8%          | 4.0%          |
| Gross profit                             | 3.8%    | (21.3%)      | 44.8%         | 12.1%   | 6.3%          | 4.0%          |
| Operating profit                         | 5.5%    | (59.6%)      | 153.1%        | 23.4%   | 6.1%          | 3.7%          |
| EBITDA                                   | 11.3%   | (31.2%)      | 55.5%         | 7.8%    | 6.7%          | 4.8%          |
| Adj. net profit                          | 0.5%    | (47.0%)      | 83.8%         | 34.4%   | 7.7%          | 5.5%          |
| PROFITABILITY                            | 2021A   | 2022A        | 2023A         | 2024E   | 2025E         | 2026E         |
| YE 31 Dec                                | 19.5%   | 17.8%        | 21.1%         | 21.4%   | 21.5%         | 21.5%         |
| Gross profit margin                      | 6.7%    |              |               | 7.2%    | 7.3%          |               |
| Operating margin                         | 11.9%   | 3.1%<br>9.5% | 6.5%<br>12.1% | 11.8%   | 7.3%<br>11.9% | 7.3%<br>12.0% |
| EBITDA margin<br>Adj. net profit margin  | 4.5%    | 2.8%         | 4.2%          | 5.1%    | 5.2%          | 5.3%          |
| GEARING/LIQUIDITY/ACTIVITIES             | 2021A   | 2022A        | 2023A         | 2024E   | 2025E         | 2026E         |
| YE 31 Dec                                | 2021A   | ZUZZA        | 2023A         | 2024    | 2023L         | 2020L         |
| Net debt to equity (x)                   | (0.6)   | (0.4)        | (0.6)         | (0.7)   | (0.8)         | (0.9)         |
| Current ratio (x)                        | 1.4     | 1.4          | 1.4           | 1.5     | 1.5           | 1.6           |
| Receivable turnover days                 | 30.1    | 41.3         | 38.5          | 37.0    | 38.0          | 37.0          |
| Inventory turnover days                  | 69.9    | 82.3         | 77.1          | 76.0    | 77.0          | 76.0          |
| Payable turnover days                    | 94.7    | 107.9        | 114.2         | 114.0   | 113.0         | 115.0         |
| VALUATION                                | 2021A   | 2022A        | 2023A         | 2024E   | 2025E         | 2026E         |
| YE 31 Dec                                |         |              |               |         |               |               |
| P/E                                      | 16.7    | 31.6         | 17.2          | 12.8    | 11.9          | 11.2          |
| P/B                                      | 2.2     | 2.1          | 2.0           | 1.8     | 1.6           | 1.5           |
|                                          | 2.0     | 1.4          | 2.9           | 3.9     | 4.2           | 4.4           |

 $Source: Company \ data, CMBIGM \ estimates. \ Note: The \ calculation \ of \ net \ cash \ includes \ financial \ assets.$ 



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