招銀国际
CMB INTERNATIONAL

## Xtep（1368 HK）

Slight beat in 3Q21 and guidance maintained

Despite a depressing 3Q21 with various industry headwinds（bad weather， COVID－19 outbreak，weak economic growth，etc．），Xtep still delivered a resilient growth．Hence we maintain BUY but fine－tuned TP to HK\＄15．41，based on SOTP valuation，implying a～30x FY22E P／E（down from 36x to factor in the industry de－rating）．We think it is now attractive at $20 x$ 22E P／E．
－Xtep＇s 3Q21 retail sales growth beat slightly，thanks to rising product popularity．Xtep＇s retail sales grew by mid－teens in 3Q21，beating CMBI est． of $8 \%$ ．Even though it had slowed down vs $30-35 \%$ in 2Q21，we believe that was already a decent growth rate amid the flooding，warmer and later winter， COVID－19 resurgence，etc．The growth was already faster than Anta＇s low teens and FILA＇s mid－single－digit growth during the same period．The sell through rate was decent at about $60 \%$ and such a resilient performance，in our view，was supported by：its mass market positioning（ASP is ranging from RMB $300-500$ ）and the rising popularity of functional and domestic fashion products（e．g．160X 2.0 and Xtep x Shaolin）．
－MTD retail sales growth should have recovered meaningfully in Oct 2021．Thanks to more favorable weather since early Oct 2021，we believe the retail sales growth should have improved to $10 \%+$ ，comparing to just flattish during 10－1 holidays，vs slightly positive in Aug－Sep 2021 and 20\％＋ in Jul 2021．Xtep kids is already growing by 30\％＋MTD in Oct 2021.
－Channel inventory and retail discounts remained healthy．Inventory to sales ratio was at 4 months in 3Q21，same as 4 months in 2Q21，very healthy given slowdown in sales growth，even compared to peers．Retail discounts stayed at $25 \%-30 \%$ off in 3Q21，same as 2Q21 and 5ppt better YoY．
－Both short and long－term guidance maintained．During our Corporate Day，management also reiterated its guidance for sales growth（ $30 \%$ in 2 H21E），GP margin（about $41 \%$ for group in FY21E）and NP margin（11－12\％ for core brand in FY21E）．Moreover for its 5 years plan，listed sales growth shall grow by $20 \%+$ per year，where ASP adjustments may account for 5 － $10 \%$ growth and the other $10-15 \%$ growth will be from volume（thanks to store openings，product categories expansions and rising product popularity）．
－Maintain BUY but fine－tuned TP to HK\＄15．41．We maintain BUY but lowered TP to HK\＄15．41，based on SOTP valuation（26x FY22E P／E for Xtep（from 32x to factor in industry de－rating），cost for K\＆P and 2．0x P／S for JV），implying a～30x FY22E P／E for group，justifiable given a 38\％NP CAGR in FY20－23E．
Earnings Summary

| （YE 31 Dec） | FY19A | FY20A | FY21E | FY22E | FY23E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenue（RMB mn） | 8,183 | 8,172 | 10,070 | 11,967 | 13,888 |
| YoY growth（\％） | 28.2 | $(0.1)$ | 23.2 | 18.8 | 16.1 |
| Net income（RMB mn） | 728 | 513 | 880 | 1,089 | 1,431 |
| EPS（RMB） | 0.302 | 0.206 | 0.346 | 0.428 | 0.562 |
| YoY growth（\％） | 2.3 | $(31.6)$ | 67.5 | 23.7 | 31.4 |
| Consensus EPS（RMB） | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | 0.343 | 0.439 | 0.543 |
| P／E（x） | 30.6 | 42.1 | 24.8 | 20.0 | 15.3 |
| P／B（x） | 3.3 | 3.0 | 2.8 | 2.6 | 2.4 |
| Yield（\％） | 1.9 | 1.4 | 2.4 | 3.0 | 3.9 |
| ROE（\％） | 10.5 | 7.0 | 11.3 | 13.2 | 16.0 |
| Net gearing（\％） | Net cash | Net cash | Net cash | Net cash | Net cash |

Source：Company data，Bloomberg，CMBIS estimates

## Focus charts

Figure 1：Sum of the parts（SOTP）valuation for Xtep Int＇I

| Sum of the parts valuation | Targeted price per share （HK\＄） | Targeted market cap （HK\＄mn） | Targeted market cap （RMB mn） | Target ratio <br> （x） | Valuation method | FY22E sales <br> （RMB mn ） | $\begin{gathered} \text { FY22E } \\ \text { net } \\ \text { profit } \\ \text { (RMB } \\ \text { mn) } \end{gathered}$ | Remarks |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Xtep core brand | 14.37 | 36，607 | 30，384 | 26.0 | $\begin{gathered} \text { FY22E } \\ \text { P/E } \end{gathered}$ | 10，595 | 1，169 | Based on 29\％NP FY20－23E CAGR |
| K－Swiss and Palladium | 0.79 | 2，014 | 1，672 | n／a | M\＆A costs | 1，112 | （54） | Implying a 1．5x FY22E P／S |
| Saucony and Merrell JV | 0.25 | 626 | 519 | 2.0 | $\begin{gathered} \text { FY22E } \\ \text { P/S } \end{gathered}$ | 260 | （26） | Based on 2．0x FY22E P／S |
| Total（RMB） | 15.41 | 39，247 | 32，575 |  |  | 11，967 | 1，089 | Implying a 30x FY22E P／E |
| Number of shares（mn） | 2，547 |  |  |  |  |  |  |  |
| CNYHKD FX rate | 1.2048 |  |  |  |  |  |  |  |
| Current price（HKD） | 10.32 |  |  |  |  |  |  |  |
| Upside（\％） | 49．3\％ |  |  |  |  |  |  |  |

Source：Bloomberg，CMBIS estimates

Figure 2：Xtep Int＇l performance by brand segment

| Sales（RMB mn） | FY19 | FY20 | FY21E | FY22E | FY23E | FY24E | FY25E | FY20－23E CAGR |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Xtep core brand | 7，707 | 7，101 | 8，911 | 10，595 | 12，201 | 13，602 | 15，003 | 19．8\％ |
| K－swiss and Palladium | 466 | 999 | 989 | 1，112 | 1，253 | 1，413 | 1，596 | 7．8\％ |
| Saucony and Merrell JV | 10 | 72 | 170 | 260 | 434 | 642 | 862 | 82．3\％ |
| Total | 8，183 | 8，172 | 10，070 | 11，967 | 13，888 | 15，657 | 17，461 | 19．3\％ |
| Net profit（RMB mn） | FY19 | FY20 | FY21E | FY22E | FY23E | FY24E | FY25E | FY20－23E <br> CAGR |
| Xtep core brand | 790 | 656 | 1，016 | 1，169 | 1，406 | 1，641 | 1，894 | 28．9\％ |
| K－swiss and Palladium | （60） | （126） | （93） | （54） | 12 | 57 | 97 | －145．2\％ |
| Saucony and Merrell JV | （2） | （17） | （42） | （26） | 13 | 32 | 60 | －191．5\％ |
| Total | 728 | 513 | 850 | 1，057 | 1，363 | 1，621 | 1，943 | 38．5\％ |
| NP margin | FY19 | FY20 | FY21E | FY22E | FY23E | FY24E | FY25E |  |
| Xtep core brand | 10．2\％ | 9．2\％ | 11．4\％ | 11．0\％ | 11．5\％ | 12．1\％ | 12．6\％ |  |
| K－swiss and Palladium | －12．9\％ | －12．6\％ | －9．4\％ | －4．8\％ | 0．9\％ | 4．1\％ | 6．1\％ |  |
| Saucony and Merrell JV | －19．6\％ | －23．7\％ | －25．0\％ | －10．0\％ | 3．0\％ | 5．0\％ | 7．0\％ |  |
| Total | 8．9\％ | 6．3\％ | 8．4\％ | 8．8\％ | 9．8\％ | 10．4\％ | 11．1\％ |  |

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## Operating numbers

Figure 3：Sportswear brands sales growth trend


Source：Company data，CMBIS estimates，＊Nike＇s year end is in May（e．g．4Q18 calendar year＝2Q19 fiscal year＝Sep－Nov 2018）

## Earnings revision

## Figure 4：Earnings revision

| RMB mn | FY21E | $\begin{gathered} \text { New } \\ \text { FY22E } \end{gathered}$ | FY23E | Old |  |  | Diff（\％） |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | FY21E | FY22E | FY23E | FY21E | FY22E | FY23E |
| Revenue | 10，070 | 11，967 | 13，888 | 10，070 | 11，967 | 13，888 | 0．0\％ | 0．0\％ | 0．0\％ |
| Gross profit | 4，176 | 5，047 | 5，961 | 4，176 | 5，047 | 5，961 | 0．0\％ | 0．0\％ | 0．0\％ |
| EBIT | 1，453 | 1，738 | 2，169 | 1，453 | 1，738 | 2，169 | 0．0\％ | 0．0\％ | 0．0\％ |
| Net profit att． | 880 | 1，089 | 1，431 | 880 | 1，089 | 1，431 | 0．0\％ | 0．0\％ | 0．0\％ |
| Diluted EPS（RMB） | 0.346 | 0.428 | 0.562 | 0.346 | 0.428 | 0.562 | 0．0\％ | 0．0\％ | 0．0\％ |
| Gross margin | 41．5\％ | 42．2\％ | 42．9\％ | 41．5\％ | 42．2\％ | 42．9\％ | Oppt | Oppt | Oppt |
| EBIT margin | 14．4\％ | 14．5\％ | 15．6\％ | 14．4\％ | 14．5\％ | 15．6\％ | Oppt | Oppt | Oppt |
| Net profit att．margin | 8．7\％ | 9．1\％ | 10．3\％ | 8．7\％ | 9．1\％ | 10．3\％ | Oppt | Oppt | Oppt |

Source：Company data，CMBIS estimates
Figure 5：CMBIS estimates vs consensus

|  |  | CMBIS |  | Consensus |  |  | Diff（\％） |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RMB mn | FY21E | FY22E | FY23E | FY21E | FY22E | FY23E | FY21E | FY22E |  |
| Revenue | 10,070 | 11,967 | 13,888 | 9,905 | 12,199 | 14,759 | $1.7 \%$ | $-1.9 \%$ |  |
| Gross profit | 4,176 | 5,047 | 5,961 | 4,126 | 5,127 | 6,242 | $1.2 \%$ | $-1.6 \%$ |  |
| EBIT | 1,453 | 1,738 | 2,169 | 1,375 | 1,730 | 2,129 | $5.6 \%$ | $0.5 \%$ | $-4.5 \%$ |
| Net profit att． | 880 | 1,089 | 1,431 | 875 | 1,121 | 1,393 | $0.7 \%$ | $-2.8 \%$ | $2.7 \%$ |
| Diluted EPS（RMB） | 0.346 | 0.428 | 0.562 | 0.343 | 0.439 | 0.543 | $0.7 \%$ | $-2.7 \%$ |  |
| Gross margin | $41.5 \%$ | $42.2 \%$ | $42.9 \%$ | $41.7 \%$ | $42.0 \%$ | $42.3 \%$ | -0.2 ppt | 0.1 ppt | $0.4 \%$ |
| EBIT margin | $14.4 \%$ | $14.5 \%$ | $15.6 \%$ | $13.9 \%$ | $14.2 \%$ | $14.4 \%$ | 0.5 ppt | 0.3 ppt |  |
| Net profit att．margin | $8.7 \%$ | $9.1 \%$ | $10.3 \%$ | $8.8 \%$ | $9.2 \%$ | $9.4 \%$ | -0.1 ppt | -0.1 ppt |  |

[^1]
## Assumptions

Figure 6：Major assumptions

| Major assumptions | FY19A | FY20A | FY21E | FY22E | FY23E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales by segment（RMB mn） |  |  |  |  |  |
| Shoes | 4，653 | 5，047 | 6，344 | 7，625 | 8，950 |
| Apparels | 3，344 | 2，964 | 3，557 | 4，161 | 4，744 |
| Accessories | 185 | 161 | 169 | 181 | 194 |
| Total | 8，183 | 8，172 | 10，070 | 11，967 | 13，888 |
| Sales by segment growth（\％） |  |  |  |  |  |
| Shoes | 18．6\％ | 8．5\％ | 25．7\％ | 20．2\％ | 17．4\％ |
| Apparels | 43．7\％ | －11．4\％ | 20．0\％ | 17．0\％ | 14．0\％ |
| Accessories | 41．0\％ | －12．9\％ | 5．0\％ | 7．0\％ | 7．0\％ |
| Total | 28．2\％ | －0．1\％ | 23．2\％ | 18．8\％ | 16．1\％ |
| Sales by segment（RMB mn） |  |  |  |  |  |
| Mass market | 7，707 | 7，101 | 8，911 | 10，595 | 12，201 |
| Athleisure | 466 | 999 | 989 | 1，112 | 1，253 |
| Professional sports | 10 | 72 | 170 | 260 | 434 |
| Total | 8，183 | 8，172 | 10，070 | 11，967 | 13，888 |
| Sales by segment growth（YoY） |  |  |  |  |  |
| Mass market | 20．7\％ | －7．9\％ | 25．5\％ | 18．9\％ | 15．2\％ |
| Athleisure | $\mathrm{n} / \mathrm{a}$ | 114．4\％ | －1．0\％ | 12．4\％ | 12．6\％ |
| Professional sports | $\mathrm{n} / \mathrm{a}$ | 609．9\％ | 137．0\％ | 52．8\％ | 67．2\％ |
| Total | 28．2\％ | －0．1\％ | 23．2\％ | 18．8\％ | 16．1\％ |
| Sales network |  |  |  |  |  |
| Xtep | 5，279 | 4，971 | 4，822 | 4，918 | 5，066 |
| Xtep kids | 850 | 800 | 1，000 | 1，100 | 1，177 |
| Oversea stores | 250 | 250 | 250 | 300 | 300 |
| Total | 6，379 | 6，021 | 6，072 | 6，318 | 6，543 |
| GP margins | 43．4\％ | 39．1\％ | 41．5\％ | 42．2\％ | 42．9\％ |
| Opex breakdown |  |  |  |  |  |
| A\＆P／sales | 14．4\％ | 11．2\％ | 11．1\％ | 11．3\％ | 11．5\％ |
| Staff costs／sales | 11．0\％ | 12．1\％ | 11．4\％ | 11．4\％ | 10．8\％ |
| R\＆D／sales | 2．4\％ | 2．7\％ | 2．6\％ | 2．4\％ | 2．3\％ |
| D\＆A／sales | 1．7\％ | 2．0\％ | 2．5\％ | 2．2\％ | 2．0\％ |
| Provisions（write backs）／sales | －0．9\％ | 0．7\％ | 0．0\％ | 0．0\％ | 0．0\％ |
| Rental／sales | 0．1\％ | 0．1\％ | 1．0\％ | 1．2\％ | 1．3\％ |
| Selling \＆distribution costs／sales | 21．0\％ | 18．8\％ | 18．9\％ | 19．0\％ | 18．9\％ |
| Admin expenses／sales | 11．1\％ | 12．9\％ | 11．3\％ | 11．2\％ | 10．7\％ |
| Total | 32．1\％ | 31．7\％ | 30．2\％ | 30．2\％ | 29．6\％ |
| OP margins | 15．1\％ | 11．2\％ | 14．4\％ | 14．5\％ | 15．6\％ |
| Effective tax rate | 34．8\％ | 33．7\％ | 32．0\％ | 31．0\％ | 30．0\％ |
| Net profit att．margins | 8．9\％ | 6．3\％ | 8．7\％ | 9．1\％ | 10．3\％ |
| Net profit att．growth（\％） | 10．8\％ | －29．5\％ | 71．6\％ | 23．7\％ | 31．4\％ |

Source：Company data，CMBIS estimates

## Valuation

Figure 7：Peers valuation table

|  |  | $\begin{gathered} 12 \mathrm{~m} \\ \mathrm{TP} \end{gathered}$ |  | Price | Up／ |  | Year | P／E（x） |  | P／B（x） |  | ROE <br> （\％） | $3 y r s$ PEG <br> （x） | Yield （\％） FY1E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Ticker | Rating | （LC） | （LC） | side | （HK\＄mn） | End | FY1E | FY2E | FY1E | FY2E | FY1E | FY1E |  |
| H shares Sportswear |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Xtep Intl | 1368 HK | BUY | 15.41 | 10.32 | 49\％ | 27，130 | Dec－20 | 24.8 | 20.0 | 2.8 | 2.6 | 9.5 | 0.6 | 2.4 |
| Anta Sports | 2020 HK | BUY | 156.06 | 130.90 | 19\％ | 353，866 | Dec－20 | 37.3 | 29.1 | 9.6 | 7.8 | 30.5 | 1.0 | 0.9 |
| Li Ning | 2331 HK | BUY | 102.84 | 90.10 | 14\％ | 224，881 | Dec－20 | 51.0 | 40.3 | 15.6 | 11.9 | 33.2 | 1.0 | 0.6 |
| 361 Degrees | 1361 HK | NR | n／a | 3.86 | n／a | 7，981 | Dec－20 | 11.3 | 9.9 | 0.9 | 0.9 | 7.7 | 0.5 | 1.7 |
| Topsports | 6110 HK | NR | n／a | 9.31 | n／a | 57，733 | Feb－21 | 14.9 | 12.3 | 4.2 | 3.6 | 27.4 | 0.7 | 3.6 |
| Pou Sheng | 3813 HK | NR | n／a | 1.35 | n／a | 7，232 | Dec－20 | 5.2 | 4.1 | 0.7 | 0.6 | 11.6 | 0.1 | 2.5 |
| China DX | 3818 HK | NR | n／a | 0.88 | n／a | 5，181 | Mar－21 | n／a | n／a | n／a | n／a | 16.4 | 0.0 | n／a |
|  |  |  |  |  |  |  | Avg． | 24.1 | 19.3 | 5.6 | 4.5 | 19.5 | 0.6 | 2.0 |
|  |  |  |  |  |  |  | Med． | 19.8 | 16.2 | 3.5 | 3.1 | 16.4 | 0.6 | 2.1 |
| International Sportswear |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Nike Inc | NKE US | NR | n／a | 159.43 | n／a | 1，962，364 | May－21 | 43.9 | 33.5 | 18.4 | 16.9 | 51.6 | 2.9 | 0.7 |
| Adidas | ADS GY | NR | n／a | 270.55 | n／a | 491，694 | Dec－20 | 35.7 | 27.0 | 7.2 | 6.4 | 24.8 | 0.5 | 1.2 |
| Puma | PUM GY | NR | n／a | 101.60 | n／a | 138，957 | Dec－20 | 51.9 | 35.6 | 7.8 | 6.8 | 15.8 | 0.6 | 0.6 |
| Under Armour | UAA US | NR | n／a | 20.53 | n／a | 69，475 | Dec－20 | 37.9 | 33.4 | 5.0 | 4.3 | 22.0 | （0．2） | 0.0 |
| Lululemon | LULU US | NR | n／a | 417.38 | n／a | 421，338 | Jan－21 | 55.7 | 46.3 | 17.7 | 13.8 | 35.4 | 1.7 | 0.0 |
| Skechers | SKX US | NR | n／a | 43.66 | n／a | 52，908 | Dec－20 | 16.6 | 14.4 | 2.2 | 1.9 | 14.3 | 0.2 | 0.0 |
| Vf Corp | VFC US | NR | n／a | 72.93 | n／a | 222，678 | Mar－21 | 23.0 | 19.4 | 7.4 | 7.0 | 32.9 | 0.4 | 2.7 |
| Columbia | COLM US | NR | n／a | 95.97 | n／a | 49，231 | Dec－20 | 20.7 | 17.7 | 3.5 | 3.0 | 14.5 | 0.4 | 1.0 |
| Wolverine | WWW US | NR | n／a | 31.41 | n／a | 20，081 | Jan－21 | 13.6 | 11.2 | 4.6 | 3.8 | （9．9） | （0．1） | 1.4 |
| Mizuno Corp | 8022 JP | NR | n／a | 2650.00 | n／a | 4，798 | Mar－21 | 19.8 | 14.9 | 0.7 | 0.7 | 7.5 | 1.4 | 1.9 |
| Asics Corp | 7936 JP | NR | n／a | 2924.00 | n／a | 37，818 | Dec－20 | 97.8 | 39.3 | 4.1 | 3.8 | 1.7 | （0．5） | 0.8 |
|  |  |  |  |  |  |  | Avg． | 37.9 | 26.6 | 7.1 | 6.2 | 19.1 | 0.7 | 0.9 |
|  |  |  |  |  |  |  | Med． | 35.7 | 27.0 | 5.0 | 4.3 | 15.8 | 0.4 | 0.8 |

Source：Bloomberg，CMBIS estimates

Financial Summary

Income statement

| YE 31 Dec（RMB mn） |
| :--- |
| Revenue |
| Footwear |
| Apparel |
| Accessories |
| Cost of goods sold |
| Gross profit |
| Other income |
| Operating expenses |
| S \＆D costs |
| Admin exp． |
| R \＆D |
| Other operating expenses |
| EBIT |

Finance costs，net JVs \＆associates
Exceptional
Pre－tax profit
Income tax
Less：Minority interests

Less：Minority interests
Net profit

| FY19A | FY20A | FY21E | FY22E | FY23E |
| ---: | ---: | ---: | ---: | ---: |
| $\mathbf{8 , 1 8 3}$ | $\mathbf{8 , 1 7 2}$ | $\mathbf{1 0 , 0 7 0}$ | $\mathbf{1 1 , 9 6 7}$ | $\mathbf{1 3 , 8 8 8}$ |
| 4,653 | 5,047 | 6,344 | 7,625 | 8,950 |
| 3,344 | 2,964 | 3,557 | 4,161 | 4,744 |
| 185 | 161 | 169 | 181 | 194 |

$\begin{array}{rrrrr}(4,632) & (4,973) & (5,895) & (6,920) & (7,927) \\ 3,550 & 3,198 & 4,176 & 5,047 & 5,961 \\ 308 & 307 & 322 & 299 & 319\end{array}$
$(2,625)(2,588)(3,045)(3,608)(4,112)$
$(1,718) \quad(1,537) \quad(1,903) \quad(2,270)(2,631)$
（711）（827）（880）$(1,051) \quad(1,161)$
（195）（223）（262）（287）（319）

| - | - | - | - | - |
| ---: | ---: | ---: | ---: | ---: |
| 1,234 | 918 | 1,453 | 1,738 | 2,169 |

（111）（140）
（2）（17）
106）（113）
（42）（26）
（112）

| - | - | - | - | - |
| ---: | ---: | ---: | ---: | ---: |
| 1,121 | 762 | 1,304 | 1,599 | 2,070 |


| $(390)$ | $(257)$ | $(417)$ | $(496)$ | $(621)$ |
| ---: | ---: | ---: | ---: | ---: |
| 4 | $(8)$ | 7 | 14 | 19 |
| $\mathbf{7 2 8}$ | 513 | 880 | $\mathbf{1 , 0 8 9}$ | $\mathbf{1 , 4 3 1}$ |

Cash flow summary

| YE 31 Dec（RMB mn） | FY19A | FY20A | FY21E | FY22E | FY23E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| EBIT | $\mathbf{1 , 2 3 4}$ | 918 | $\mathbf{1 , 4 5 3}$ | $\mathbf{1 , 7 3 8}$ | 2,169 |
| D \＆A | 185 | 318 | 331 | 343 | 348 |
| Change in working capital | 36 | $(320)$ | $(623)$ | $(612)$ | $(623)$ |
| Income tax paid | $(334)$ | $(325)$ | $(417)$ | $(496)$ | $(621)$ |
| Others | $(343)$ | $(272)$ | $(106)$ | $(113)$ | $(112)$ |
| Net cash from operating | 778 | 320 | 638 | 861 | 1,162 |
|  |  |  |  |  |  |
| Capex \＆investments | $(97)$ | $(207)$ | $(151)$ | $(180)$ | $(208)$ |
| Associated companies | $(35)$ | $(20)$ | - | - | - |
| Interest received | - | - | - | - | - |
| Others | $(1,913)$ | 800 | - | - | - |
| Net cash from investing | $(2,045)$ | 573 | $(151)$ | $(180)$ | $(208)$ |
|  |  |  |  |  |  |
| Equity raised | 1,187 | 31 | - | - | - |
| Net change in bank loans | 386 | $(77)$ | 1,003 | - | - |
| Dividend paid | $(436)$ | $(279)$ | $(406)$ | $(587)$ | $(749)$ |
| Others | $(98)$ | $(55)$ | - | - | - |
| Net cash from financing | $\mathbf{1 , 0 3 9}$ | $(380)$ | 597 | $(587)$ | $(749)$ |
|  |  |  |  |  |  |
| Net change in cash | $(227)$ | 513 | $\mathbf{1 , 0 8 3}$ | 94 | 204 |
| Beginning cash balance | 3,196 | 2,970 | 3,472 | 4,555 | 4,650 |
| Exchange difference | 1 | $(11)$ | - | - | - |
| Cash at the end of the year | 2,970 | $\mathbf{3 , 4 7 2}$ | $\mathbf{4 , 5 5 5}$ | $\mathbf{4 , 6 5 0}$ | 4,854 |
|  | $\mathbf{1 , 2 3 4}$ | 918 | $\mathbf{1 , 4 5 3}$ | $\mathbf{1 , 7 3 8}$ | $\mathbf{2 , 1 6 9}$ |

## Balance sheet

| YE 31 Dec（RMB mn） | FY19A | FY20A | FY21E | FY22E | FY23E | YE 31 Dec | FY19A | FY20A | FY21E | FY22E | FY23E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non－current assets | 3，057 | 3，544 | 3，322 | 3，132 | 3，006 | Sales mix（\％） |  |  |  |  |  |
| Fixed asset | 662 | 796 | 857 | 935 | 1，038 | Footwear | 56.9 | 61.8 | 63.0 | 63.7 | 64.4 |
| Intangible assets \＆goodwill | 1，738 | 1，528 | 1，287 | 1，045 | 803 | Apparel | 40.9 | 36.3 | 35.3 | 34.8 | 34.2 |
| Prepaid lease payments | 104 | 573 | 573 | 573 | 573 | Accessories | 2.3 | 2.0 | 1.7 | 1.5 | 1.4 |
| Interest in joint ventures | 197 | 218 | 176 | 150 | 163 |  |  |  |  |  | － |
| Other non－current assets | 356 | 429 | 429 | 429 | 429 | Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Current assets | 9，266 | 9，027 | 11，252 | 12，507 | 13，880 | P\＆L ratios（\％） |  |  |  |  |  |
| Cash and cash equivalents | 2，970 | 3，472 | 4，555 | 4，650 | 4，854 | Gross margin | 43.4 | 39.1 | 41.5 | 42.2 | 42.9 |
| Inventories | 1，046 | 975 | 1，155 | 1，356 | 1，554 | Operating margin | 15.1 | 11.2 | 14.4 | 14.5 | 15.6 |
| Trade and other receivables | 2，910 | 3，236 | 3，988 | 4，739 | 5，499 | Pre－tax margin | 13.7 | 9.3 | 13.0 | 13.4 | 14.9 |
| Prepayments | 818 | 899 | 1，108 | 1，316 | 1，528 | Net margin | 8.9 | 6.3 | 8.7 | 9.1 | 10.3 |
| Other current assets | 1，522 | 446 | 446 | 446 | 446 | Effective tax rate | 34.7 | 33.0 | 31.0 | 30.5 | 30.2 |
| Current liabilities | 3，671 | 3，334 | 3，853 | 4，402 | 4，948 | Balance sheet ratios |  |  |  |  |  |
| Bank loans | 1，086 | 642 | 642 | 642 | 642 | Current ratio（x） | 2.5 | 2.7 | 2.9 | 2.8 | 2.8 |
| Trade payables | 1，420 | 1，479 | 1，753 | 2，058 | 2，357 | Quick ratio（x） | 2.2 | 2.4 | 2.6 | 2.5 | 2.5 |
| Accruals \＆other payables | 981 | 1，052 | 1，296 | 1，541 | 1，788 | Cash ratio（x） | 0.8 | 1.0 | 1.2 | 1.1 | 1.0 |
| Tax payables | 115 | 86 | 86 | 86 | 86 | Inventory turnover days | 82 | 72 | 72 | 72 | 72 |
| Others | 69 | 75 | 75 | 75 | 75 | Trade receivables days | 130 | 145 | 145 | 145 | 145 |
|  |  |  |  |  |  | Trade payables days | 112 | 109 | 109 | 109 | 109 |
| Non－current liabilities | 1，691 | 1，939 | 2，942 | 2，942 | 2，942 | Total debt／total equity ratio（\％） | 34 | 30 | 41 | 38 | 35 |
| Bank loans | 1，269 | 1，516 | 1，516 | 1，516 | 1，516 | Net debt／equity ratio（\％） | Net cash Net cash |  | Net cash | Net cash | Net cash |
| CB or Preferred shares | － | － | 1，003 | 1，003 | 1，003 | Returns（\％） |  |  |  |  |  |
| Deferred tax | 280 | 237 | 237 | 237 | 237 | ROE | 10.5 | 7.0 | 11.3 | 13.2 | 16.0 |
| Others | 142 | 186 | 186 | 186 | 186 | ROA | 5.9 | 4.1 | 6.0 | 7.0 | 8.5 |
|  |  |  |  |  |  | Per share |  |  |  |  |  |
| Minority Interest | － | － | 7 | 21 | 40 | EPS（RMB） | 0.30 | 0.21 | 0.35 | 0.43 | 0.56 |
| Total net assets | 6，960 | 7，299 | 7，773 | 8，275 | 8，956 | DPS（RMB） | 0.18 | 0.12 | 0.21 | 0.26 | 0.34 |
| Shareholders＇equity | 6，960 | 7，299 | 7，773 | 8，275 | 8，956 | BVPS（RMB） | 2.79 | 2.87 | 3.05 | 3.25 | 3.52 |

Source：Company data，CMBIS estimates

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[^0]:    Source：Company data，CMBIS estimates

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