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# Jiumaojiu (9922 HK)

## Post pandemic margin recovery is the key

Maintain BUY and raised TP, given the solid sales recovery and hopefully meaningful operating leverage in FY23E. However, due to its richer than peers valuation it is not our top pick in the sector.

- FY22 results inline. Jiumaojiu's sales dropped by 4% YoY to RMB 40.0bn and net profit tanked by 85% YoY to RMB 49mn in FY22, inline with their profit warning. Such a sharp drop, in our view, was mainly due to: 1) operating deleverage during the pandemic in 4Q22 and 2) active cut in ASP to remain value for money.
- We expect decent sales and margin recovery for Tai Er in Jan-Feb and **FY23E.** Without the pandemic, a typical Tai Er restaurant should generate around RMB 10mn sales and has a 22% to 25% restaurant level OP margin. Thanks to a series of "cost reductions and efficiency improvements" carried out in FY21-22, such as: 1) investments in supply chain and raw material production, 2) rigid control on rental terms negotiation, 3) more agile staffing and shift scheduling, and 4) cut in non-essential expenses, we believe unit economics can improve even further. Since SSS for Tai Er in Jan- Feb 2023 has already reached 101% (vs 2022 level) or about 92% (vs 2019 level, CMBI est.), we believe that the restaurant level OP margin may recover to about 20% or even better (vs 21% in FY19). Moreover, as offline catering demand continues to strengthen, we see room for Tai Er to raise its ASP again, which should be positive to its GP margin.
- Tai Er will open about 120 stores in FY23E, of which around 15 will be overseas. According to management, sales per store in places like Singapore or Malaysia are exceptional, which could be a few times greater vs a typical store in mainland China.
- Song Hotpot expansion is about to accelerate with quality. Management is targeting about 25 new stores for Song this year (vs just 27 stores as at FY22), and they believe the brand momentum will still be on an uptrend in FY23E-24E. Initially, Song Hotpot has always been popular in Southern China but it appears not too amazing in other areas. However, after certain refinement and ramp up, its performance is not just leading in Beijing, but also in Shanghai, which is a kind of recognition as it is one of the most competitive markets in China.
- Maintain BUY and raise TP to HK\$23.52. Our new TP is based on 35x FY24E P/E (rolled over from 40x FY23E P/E, due to the turnaround head). We fine-tuned our net profit forecasts by +3%/ -4% in FY23E/ 24E to factor in better GP margin and operating leverage but a slower sales recovery.

## **Earnings Summary**

(YE 31 Dec)	FY21A	FY22A	FY23E	FY24E	FY25E
Revenue (RMB mn)	4,180	4,006	6,272	8,090	9,915
YoY growth (%)	54.0	(4.2)	56.6	29.0	22.6
Operating profit (RMB mn)	556	241	988	1,381	1,803
Net profit (RMB mn)	372.2	55.6	673.2	963.5	1,282.9
Net profit att. (RMB mn)	339.9	49.3	609.4	872.2	1,161.3
EPS (Reported) (RMB cents)	23.38	3.39	41.93	60.01	79.90
YoY growth (%)	160.7	(85.5)	1,136.6	43.1	33.1
P/E (x)	66.8	497.2	40.2	28.1	21.1
Р/В (х)	7.2	7.3	6.1	4.9	3.8
Yield (%)	0.3	0.1	0.6	0.9	1.2
ROE (%)	11.0	1.5	16.6	19.3	20.2
Net gearing (%)	Net cash	Net cash	Net cash	Net cash	Net cash
Source: Company data, Bloomber	a, CMBIGM est	timates			





## **BUY (Maintain)**

Target Price	HK\$23.52
(Previous TP	HK\$19.70)
Up/Downside	24.6%
Current Price	HK\$18.88

#### China Consumer Discretionary

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#### Stock Data

Mkt Cap (HK\$ mn)	27,440.4
Avg 3 mths t/o (HK\$ mn)	20.0
52w High/Low (HK\$)	23.50/11.90
Total Issued Shares (mn)	1453.4
Source: FactSet	

#### Shareholding Structure

40.7% Mr. Guan Yi Hong Capital Research & 4.3% Management Source: HKEx

#### **Share Performance**

	Absolute	Relative
1-mth	1.0%	5.3%
3-mth	-8.1%	-7.7%
6-mth	22.6%	13.6%

## Source: FactSet

**12-mth Price Performance** (HK\$ 9922 HK 24.0 HSI (Rebased 22.0 20.0 18.0 16.0 14.0 12.0 10.0 Mar-22 Jun-22 Dec-22 Mar-23 Sep-22 Source: FactSet

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# **Earnings revision**

## Figure 1: Earnings revision

		New			Old			Diff (%)	
RMB mn	FY23E	FY24E	FY25E	FY23E	FY24E	FY25E	FY23E	FY24E	FY25E
Revenue	6,272	8,090	9,915	6,658	8,957	n/a	-5.8%	-9.7%	n/a
Gross profit	4,034	5,240	6,466	4,336	5,840	n/a	-7.0%	-10.3%	n/a
EBIT	1,020	1,428	1,874	975	1,484	n/a	4.6%	-3.7%	n/a
Net profit att.	609	872	1,161	593	906	n/a	2.8%	-3.8%	n/a
Diluted EPS (RMB)	0.419	0.600	0.799	0.408	0.624	n/a	2.8%	-3.8%	n/a
Gross margin	64.3%	64.8%	65.2%	65.1%	65.2%	n/a	-0.8ppt	-0.4ppt	n/a
EBIT margin	16.3%	17.7%	18.9%	14.6%	16.6%	n/a	1.6ppt	1.1ppt	n/a
Net profit att. margin	9.7%	10.8%	11.7%	8.9%	10.1%	n/a	0.8ppt	0.7ppt	n/a

Source: Company data, CMBIGM estimates

## Figure 2: CMBIGM estimates vs consensus

	CMBIGM			Consensus			Diff (%)			
RMB mn	FY23E	FY24E	FY25E	FY23E	FY24E	FY25E	FY23E	FY24E	FY25E	
Revenue	6,272	8,090	9,915	7,345	10,042	12,815	-14.6%	-19.4%	-22.6%	
Gross profit	4,034	5,240	6,466	4,722	6,325	8,294	-14.6%	-17.2%	-22.0%	
EBIT	1,020	1,428	1,874	1,062	1,572	2,006	-3.9%	-9.2%	-6.6%	
Net profit att.	609	872	1,161	650	987	1,262	-6.2%	-11.6%	-8.0%	
Diluted EPS (RMB)	0.419	0.600	0.799	0.454	0.693	0.911	-7.6%	-13.4%	-12.3%	
Gross margin	64.3%	64.8%	65.2%	64.3%	63.0%	64.7%	0ppt	1.8ppt	0.5ppt	
EBIT margin	16.3%	17.7%	18.9%	14.5%	15.7%	15.7%	1.8ppt	2ppt	3.2ppt	
Net profit att. margin	9.7%	10.8%	11.7%	8.8%	9.8%	9.9%	0.9ppt	1ppt	1.9ppt	

Source: Company data, CMBIGM estimates

# **Results Summary**

## Figure 3: Results review – half year

					1H22	2H22
Half yearly / Full yearly (RMB mn)	1H21	2H21	1H22	2H22	YoY	YoY
Revenue	2,021	2,158	1,899	2,107	-6%	-2%
COGS	-751	-786	-664	-783		
Gross profit	1,270	1,372	1,235	1,323	-3%	-4%
GP margins	62.8%	63.6%	<b>65.</b> 1%	62.8%		
Other income & gains	30	34	25	46		
Staff costs	-506	-550	-544	-590	7%	7%
Staff costs / sales	-25.1%	-25.5%	-28.6%	-28.0%		
Dep. of right-of-use assets expenses	-161	-181	-192	-211	19%	16%
Dep. of ROU assets exp / sales	-8.0%	-8.4%	-10.1%	-10.0%		
Other rentals expenses	-50	-46	-43	-40	-15%	-13%
Other rentals exp / sales	-2.5%	-2.2%	-2.3%	-1.9%		
D & A of other assets	-71	-88	-93	-97	32%	9%
D & A of other assets exp / sales	-3.5%	-4.1%	-4.9%	-4.6%		
Utilities expenses	-65	-68	-67	-82	4%	21%
Utilities exp / sales	-3.2%	-3.1%	-3.5%	-3.9%		
Travelling & related expenses	-10	-14	-9	-16	-8%	20%
Travelling & related exp / sales	-0.5%	-0.6%	-0.5%	-0.8%		
A & P expenses	-17	-31	-23	-32	39%	4%
A & P exp / sales	-0.8%	-1.4%	-1.2%	-1.5%		
Delivery service fees	-38	-22	-45	-28	18%	27%
Delivery service fees / sales	-1.9%	-1.0%	-2.4%	-1.3%		
Other opex	-70	-148	-80	-170	15%	14%
Other opex / sales	-3.4%	-6.9%	-4.2%	<b>-8</b> .1%		
Operating profit (EBIT)	312	257	164	103	-47%	-60%
OP margins	15.4%	11.9%	8.6%	4.9%		
Other items	0	11	-27	-61		
Net finance income	-37	-39	-39	-42		
Net finance income / sales	-1.8%	-1.8%	<b>-2</b> .1%	-2.0%		
Profit after financing costs	275	229	98	-0		
Associated coms	1	-0	-2	-1		
Jointly controlled coms	0	0	0	0		
Pre-tax profit	277	229	96	-1	-65%	-101%
Tax	-72	-62	-33	-6		
Tax / sales	-3.5%	-2.9%	-1.7%	-0.3%		
Effective tax rate	-25.9%	-27.1%	-34.6%	487.6%		
Minority interests	19	13	5	2		
Net profit att.	186	154	58	-8	-69%	-105%
NP margins	9.2%	7.1%	3.0%	-0.4%		

Source: Bloomberg, Company data, CMBIGM estimates





## Figure 4: Results preview – full year

Half yearly / Full yearly (RMB mn)	FY21	FY22	FY23E	FY22E YoY	FY23E YoY
Revenue	4,180	4,006	6,272	-4%	57%
COGS	-1,537	-1,447	-2,238		
Gross profit	2,642	2,559	4,034	-3%	58%
GP margins	63.2%	63.9%	64.3%		
Other income & gains	64	71	99		
Staff costs	-1,057	-1,134	-1,444	7%	27%
Staff costs / sales	-25.3%	-28.3%	-23.0%		
Dep. of right-of-use assets expenses	-343	-403	-489	18%	21%
Dep. of ROU assets exp / sales	-8.2%	-10.1%	-7.8%		
Other rentals expenses	-97	-83	-114	-14%	37%
Other rentals exp / sales	-2.3%	-2.1%	-1.8%		
D & A of other assets	-159	-190	-280	20%	47%
D & A of other assets exp / sales	-3.8%	-4.7%	-4.5%		
Utilities expenses	-132	-149	-215	12%	45%
Utilities exp / sales	-3.2%	-3.7%	-3.4%		
Travelling & related expenses	-24	-26	-38	8%	47%
Travelling & related exp / sales	-0.6%	-0.6%	-0.6%		
A & P expenses	-48	-56	-87	16%	57%
A & P exp / sales	-1.1%	-1.4%	-1.4%		
Delivery service fees	-61	-73	-93	21%	27%
Delivery service fees / sales	-1.5%	-1.8%	-1.5%		
Other opex	-218	-250	-354	15%	42%
Other opex / sales	-5.2%	-6.2%	-5.6%		
Operating profit (EBIT)	569	267	1,020	-53%	283%
OP margins	13.6%	6.7%	16.3%		
Other items	11	-88	-19		
Net finance income	-75	-81	-85		
Net finance income / sales	-1.8%	-2.0%	-1.4%		
Profit after financing costs	505	98	917		
Associated coms	1	-3	-5		
Jointly controlled coms	0	0	0		
Pre-tax profit	506	94	912	-81%	866%
Tax	-134	-39	-238		
Tax / sales	-3.2%	-1.0%	-3.8%		
Effective tax rate	-26.4%	-41.0%	-3.0 <i>%</i>		
Minority interests	32	6	64		
Net profit att.	340	49	609	-86%	1137%
NP margins	8.1%	43 1.2%	9.7%	0070	1.01/0

Source: Bloomberg, Company data, CMBIGM estimates



# Valuation

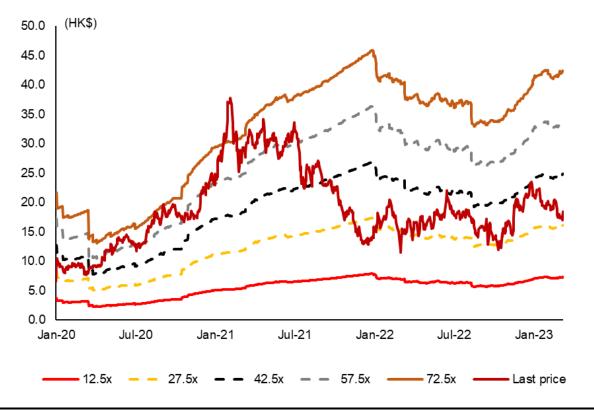
## Figure 5: Peers valuation

			12M TP	Price	Un/dow	Mirt oop	Year	DEI	<b>P</b> (v)	BBI		ROE	ROE	3yrs	Yield	YTD
			HK\$/	HK\$/	Up/dow n-side	Mkt cap	rear	PEI	R (x)	РЫ	R (x)	(%)	(%)	PEG(x)	(%)	perf.
Company	Ticker	Rating		LC	(%)	HK\$ mn	End	FY1	FY2	FY1	FY2	FY0	FY2	FY1	FY1	(%)
Leading Greater China	a Catering	Ŭ														
Jiumaojiu	9922 HK	BUY	23.52	18.88	25%	27,461	Dec-22	497.2	40.2	7.3	6.1	11.0	21.9	13.5	0.1	(9.4)
Haidilao	6862 HK	BUY	20.79	21.00	-1%	117,054	Dec-21	133.5	37.4	11.6	9.0	(50.6)	25.8	(0.7)	0.2	(6.2)
Helens	9869 HK	NR	n/a	15.48	n/a	19,612	Dec-21	n/a	42.3	7.2	6.0	(15.1)	14.4	n/a	0.5	4.5
Cafe De Coral	341 HK	BUY	15.12	10.38	46%	6,080	Mar-22	27.5	15.3	2.1	1.9	1.7	13.1	0.2	2.4	(30.3)
Xiabuxiabu	520 HK	BUY	11.20	6.61	69%	7,180	Dec-21	n/a	21.3	3.7	3.1	(27.1)	14.3	n/a	1.1	(25.6)
Tam Jai	2217 HK	NR	n/a	2.32	n/a	3,110	Mar-22	23.2	12.2	2.1	1.8	19.3	16.2	1.6	1.3	(11.8)
Yihai	1579 HK	NR	n/a	21.50	n/a	22,508	Dec-21	28.4	23.3	4.3	3.7	18.8	16.9	5.7	1.1	(22.1)
Yum China	9987 HK	BUY	554.61	485.00	14%	202,884	Dec-22	31.7	25.7	3.7	3.3	6.5	13.1	0.8	0.9	10.5
Gourmet Master	2723 TT	NR	n/a	148.00	n/a	6,851	Dec-22	25.3	19.3	2.1	2.0	4.4	11.4	0.5	3.0	(2.3)
							Avg.	109.6	29.8	4.7	3.9	(3.5)	15.0	3.1	1.0	(9.4)
							Med.	28.4	24.5	3.7	3.2	4.4	14.4	0.8	1.0	(7.8)
International Catering																
Yum! Brands	YUMUS	NR	n/a	128.53	n/a	282.539	Dec-22	24.9	21.7	n/a	n/a	n/a	(18.2)	0.9	1.9	0.4
Mcdonald'S	MCD US	NR	n/a	270.62	n/a	1,553,532	Dec-22		23.2	n/a	n/a	n/a	(121.3)	1.7	2.3	2.7
Starbucks	SBUX US	NR	n/a	100.51	n/a	906,548	Oct-22		24.8	n/a	n/a	n/a	(44.0)	1.4	2.1	1.3
Restaurant Brands	QSR US	NR	n/a	62.00	n/a	219,841	Dec-22		18.6	7.8	7.2	42.6	44.0	5.2	3.6	(4.1)
Chipotle Mexican	CMGUS	NR	n/a	1623.7	n/a	351,961	Dec-22		31.9	16.5	14.0	38.5	47.1	1.6	0.0	17.0
Darden	DRIUS	NR	n/a	151.95	n/a	145,128	May-22		17.5	8.6	8.2	39.8	46.9	2.2	3.1	9.8
Domino'S Pizza	DPZUS	NR	n/a	314.61	n/a	87,448	Jan-23		21.4	n/a	n/a	n/a	(12.3)	2.6	1.5	(9.2)
Wendy'S	WENUS	NR	n/a	21.29	n/a	35,512	Jan-23		19.0	15.1	19.6	39.3	77.8	0.7	4.6	(5.9)
Shake Shack	SHAK US	NR	n/a	55.32	n/a	18,304	Dec-22	n/a	988	5.6	5.3	(6.0)	0.5	n/a	n/a	33.2
Wingstop	WINGUS	NR	n/a	183.99	n/a	43,220	Dec-22		78.5	n/a	n/a	n/a	(21.7)	1.5	0.5	33.7
Jollibee Foods	JFC PM	NR	n/a	227.00	n/a	36,612	Dec-22	27.7	21.9	3.4	3.1	10.6	14.5	5.8	1.3	(1.3)
	010111		n/u	221.00	11/0	00,012	Avg.	32.9	115.1	9.5	9.6	27.5	1.2	2.4	2.1	7.1
							Med.	25.3	21.9	8.2	7.7	38.9	0.5	1.7	2.0	1.3
A-shares Greater Chin																
Foshan Haitian	603288 CH		n/a	75.10	n/a	396,706	Dec-21	50.4	42.6	12.5	10.6	28.6	25.2	4.7	0.9	(5.7)
Fujian Sunner	002299 CH		n/a	23.24	n/a	32,947	Dec-21	56.5	18.2	2.8	2.5	2.8	15.2	0.9	1.2	(1.9)
Angel Yeast	600298 CH		n/a	40.34	n/a	39,960	Dec-21	26.9	22.1	4.1	3.5	15.3	16.6	2.5	1.2	(10.8)
Meihua	600873 CH		n/a	9.72	n/a	33,712	Dec-22		5.5	1.8	1.5	36.4	28.1	0.9	4.8	(4.5)
Guangzhou Restaurant	603043 CH		n/a	27.70	n/a	17,960	Dec-21	27.1	21.0	4.6	3.9	18.9	19.0	1.7	1.3	7.3
China Quanjude	002186 CH		n/a	13.90	n/a	4,888	Dec-21	n/a	n/a	n/a	n/a	(27.0)	n/a	n/a	n/a	(39.1)
Xi'An Catering	000721 CH	NR	n/a	14.52	n/a	9,500	Dec-21	n/a	n/a	n/a	n/a	(36.4)	n/a	n/a	n/a	(16.1)
							Avg.	33.4	21.9	5.2	4.4	5.5	20.8	2.1	1.9	(10.1)
							Med.	27.1	21.0	4.1	3.5	15.3	19.0	1.7	1.2	(5.7)
H-shares Consumer S																
UPC	220 HK	NR	n/a	8.30	n/a	35,850	Dec-22		16.6	2.3	2.2	9.1	13.6	0.8	5.8	6.3
Tingyi	322 HK	NR	n/a	14.26	n/a	80,343	Dec-21	25.3	18.5	4.4	4.3	17.4	24.1	6.3	6.5	3.5
Want Want	151 HK	NR	n/a	5.07	n/a	60,251	Mar-22	13.8	12.4	3.1	3.0	25.6	24.7	21.1	5.9	(2.9)
Mengniu Dairy	2319 HK	NR	n/a	33.45	n/a	132,210	Dec-21	20.2	17.4	2.8	2.5	15.8	14.8	1.5	1.5	(5.5)
Vitasoy	345 HK	NR	n/a	15.32	n/a	16,406	Mar-22	135.6	58.3	4.9	4.5	(1.5)	7.9	(0.6)	0.1	(4.6)
Budweiser Brewing	1876 HK	NR	n/a	23.35	n/a	309,233	Dec-22	34.2	29.5	3.4	3.2	8.4	11.3	1.9	1.3	(4.9)
Tsingtao Brewery	168 HK	NR	n/a	79.40	n/a	139,879	Dec-22	24.8	21.8	3.4	3.1	15.4	15.5	3.8	1.9	3.0
CR Beer	291 HK	NR	n/a	61.35	n/a	199,030	Dec-21	41.2	33.3	6.7	5.9	15.6	18.4	4.5	0.9	12.5
Dali Foods	3799 HK	NR	n/a	3.22	n/a	44,095	Dec-21	11.6	10.3	1.9	1.7	18.5	17.2	17.4	4.4	(9.6)
							Avg.	36.1	24.2	3.7	3.4	13.8	16.4	6.3	3.1	(0.2)
							Med.	24.8	18.5	3.4	3.1	15.6	15.5	3.8	1.9	(2.9)
															-	· · · · ·

Source: Bloomberg, Company data, CMBIGM estimates



## Figure 6: Forward 12M P/E valuation band



Source: Bloomberg, CMBIGM estimates

# Assumptions

## Figure 7: Major assumptions

Major assumptions	FY20A	FY21A	FY22A	FY23E	FY24E	FY25E
Sales by brand (RMB mn)						
Jiu Mao Jiu	716	760	606	743	850	955
Tai Er	1,962	3,292	3,108	5,092	6,648	8,221
Other brands	38	127	292	438	591	739
Total	2,715	4,180	4,006	6,272	8,090	9,915
Sales growth by brand (%)						
Jiu Mao Jiu	-47.8%	6.3%	-20.4%	22.7%	14.4%	12.3%
Tai Er	53.6%	67.8%	-5.6%	63.8%	30.6%	23.6%
Other brands	-2.7%	238.8%	129.7%	50.0%	35.0%	25.0%
Total	1.0%	54.0%	-4.2%	56.6%	29.0%	22.6%
Sales by segment growth (%)						
Restaurant operations	-9.3%	59.2%	-9.1%	69.1%	29.2%	22.7%
Delivery business	121.6%	31.2%	26.6%	6.7%	27.7%	21.9%
Sales of specialties	-14.6%	416.4%	-90.7%	15.0%	15.0%	15.0%
Others	-15.8%	-26.9%	-22.3%	10.0%	10.0%	10.0%
Total	1.0%	54.0%	-4.2%	56.6%	29.0%	22.6%
Number of restaurants by brand						
Jiu Mao Jiu	98	83	76	79	84	92
Гаі Er	233	350	450	555	667	773
Other brands	50	37	30	58	86	99
Total	381	470	556	692	837	964
GP margins by segment (%)						
Jiu Mao Jiu	67.0%	61.0%	61.0%	61.0%	61.0%	61.0%
Tai Er	59.5%	63.8%	64.6%	65.0%	65.5%	66.0%
Other brands	60.0%	62.0%	62.0%	62.0%	62.0%	62.0%
Total	61.5%	63.2%	63.9%	64.3%	64.8%	65.2%
Opex breakdown (%)						
Staff costs	-27.5%	-25.3%	-28.3%	-23.0%	-23.2%	-23.1%
Depreciation of right-of-use assets	-9.0%	-8.2%	-10.1%	-7.8%	-7.6%	-7.5%
Other rentals & related expenses	-1.8%	-2.3%	-2.1%	-1.8%	-1.8%	-1.8%
D & A of other assets	-4.1%	-3.8%	-4.7%	-4.5%	-4.1%	-3.8%
Utilities expenses	-3.5%	-3.2%	-3.7%	-3.4%	-3.2%	-3.1%
Others	-9.7%	-8.4%	-10.1%	-9.1%	-8.9%	-8.8%
EBIT margins (%)	9.0%	13.6%	6.7%	16.3%	17.7%	18.9%
Effective tax rate	20.9%	26.5%	39.7%	26.0%	26.0%	26.0%
NP att. margins (%)	4.6%	8.1%	1.2%	9.7%	10.8%	11.7%
NP att. growth (%)	-24.5%	174.0%	-85.5%	1136.6%	43.1%	33.1%

Source: Company data, CMBIGM estimates





# **Financial Summary**

INCOME STATEMENT	2020A	2021A	2022A	2023E	2024E	2025E
YE 31 Dec (RMB mn)						
Revenue	2,715	4,180	4,006	6,272	8,090	9,915
Cost of goods sold	(1,046)	(1,537)	(1,447)	(2,238)	(2,850)	(3,448)
Gross profit	1,669	2,642	2,559	4,034	5,240	6,466
Operating expenses	(1,509)	(2,138)	(2,363)	(3,113)	(3,946)	(4,769)
Staff costs	(748)	(1,057)	(1,134)	(1,444)	(1,874)	(2,293)
Other rental related expenses	(50)	(97)	(83)	(114)	(145)	(178)
Others	(358)	(482)	(553)	(787)	(978)	(1,175)
Operating profit	214	556	241	988	1,381	1,803
Other income	54	52	46	67	87	106
Share of (losses)/profits of associates/JV	(8)	1	(3)	(5)	(7)	(8)
EBITDA	567	1,058	834	1,757	2,330	2,926
Depreciation	(111)	(159)	(190)	(280)	(333)	(380)
Depreciation of ROU assets	(243)	(343)	(403)	(489)	(617)	(743)
Interest income	30	12	26	32	47	70
Interest expense	(67)	(75)	(81)	(85)	(93)	(100)
Other income/expense	8	11	(88)	(19)	(24)	(30)
Pre-tax profit	177	506	94	912	1,304	1,736
Income tax	(39)	(134)	(39)	(238)	(341)	(454)
Minority interest	(14)	(32)	(6)	(64)	(91)	(122)
Net profit	138	372	56	673	964	1,283
BALANCE SHEET	2020A	2021A	2022A	2023E	2024E	2025E
YE 31 Dec (RMB mn)						
Current assets	2,862	2,559	2,694	3,503	4,746	6,425
Cash & equivalents	1,844	1,342	1,486	2,070	3,134	4,634
Account receivables	15	12	30	46	60	73
Inventories	51	71	57	89	113	137
Prepayment	203	325	312	488	629	771
ST bank deposits	0	2	2	2	2	2
Other current assets	748	807	807	807	807	807
Non-current assets	1,945	2,576	2,608	2,678	2,722	2,723
PP&E	445	572	609	685	737	747
Investment in JVs & assos	3	13	10	5	(2)	(10)
Intangibles	12	18	17	16	15	14
Other non-current assets	1,484	1,972	1,972	1,972	1,972	1,972
Total assets	4,806	5,135	5,302	6,181	7,468	9,148
Current liabilities	749	805	757	931	1,072	1,213
Short-term borrowings	43	0	0	0	0	0
Account payables	138	141	103	153	195	236
Tax payable	37	38	38	38	38	38
	531	625	616	740	839	939
Other current liabilities	551					
Other current liabilities Non-current liabilities	997	1,193	1,199	1,263	1,354	1,476
		<b>1,193</b> 0	<b>1,199</b> 0	<b>1,263</b> 0	<b>1,354</b> 0	<b>1,476</b> 0
Non-current liabilities	997					
Non-current liabilities Long-term borrowings	<b>997</b> 0	0	0	0	0	0
Non-current liabilities Long-term borrowings Other non-current liabilities	<b>997</b> 0 997	0 1,193	0 1,199	0 1,263	0 1,354	0 1,476
Non-current liabilities Long-term borrowings Other non-current liabilities Total liabilities	<b>997</b> 0 997 <b>1,746</b>	0 1,193 <b>1,998</b>	0 1,199 <b>1,956</b>	0 1,263 <b>2,194</b>	0 1,354 <b>2,427</b>	0 1,476 <b>2,689</b>
Non-current liabilities Long-term borrowings Other non-current liabilities Total liabilities Share capital	<b>997</b> 0 997 <b>1,746</b> 0	0 1,193 <b>1,998</b> 0	0 1,199 <b>1,956</b> 0	0 1,263 <b>2,194</b> 0	0 1,354 <b>2,427</b> 0	0 1,476 <b>2,689</b> 0
Non-current liabilities Long-term borrowings Other non-current liabilities Total liabilities Share capital Retained earnings	<b>997</b> 0 997 <b>1,746</b> 0 0	0 1,193 <b>1,998</b> 0 0	0 1,199 <b>1,956</b> 0 133	0 1,263 <b>2,194</b> 0 901	0 1,354 <b>2,427</b> 0 1,999	0 1,476 <b>2,689</b> 0 3,462
Non-current liabilities Long-term borrowings Other non-current liabilities Total liabilities Share capital Retained earnings Other reserves	997 0 997 1,746 0 0 3,060	0 1,193 <b>1,998</b> 0 0 3,138	0 1,199 <b>1,956</b> 0 133 3,213	0 1,263 <b>2,194</b> 0 901 3,086	0 1,354 <b>2,427</b> 0 1,999 3,042	0 1,476 <b>2,689</b> 0 3,462 2,997



CASH FLOW	2020A	2021A	2022A	2023E	2024E	2025E
YE 31 Dec (RMB mn)						
Operating						
Profit before taxation	177	506	94	912	1,304	1,736
Depreciation & amortization	111	159	190	280	333	380
Tax paid	(48)	(133)	(39)	(238)	(341)	(454)
Change in working capital	3	(104)	(38)	(50)	(38)	(38)
Others	304	428	206	98	112	125
Net cash from operations	546	856	414	1,002	1,371	1,749
Investing						
Capital expenditure	(280)	(336)	(260)	(345)	(372)	(377)
Acquisition of subsidiaries/ investments	(1)	(6)	0	0	0	0
Others	(803)	(148)	0	0	0	0
Net cash from investing	(1,084)	(490)	(260)	(345)	(372)	(377)
Financing						
Dividend paid	(58)	(56)	71	13	158	226
Net borrowings	(178)	(43)	0	0	0	0
Proceeds from share issues	2,885	0	0	0	0	0
Share repurchases	0	0	0	0	0	0
Others	(259)	(689)	(81)	(85)	(93)	(100)
Net cash from financing	2,390	(789)	(10)	(72)	66	127
Net change in cash						
Cash at the beginning of the year	127	1,844	1,342	1,486	2,070	3,134
Exchange difference	(136)	(79)	0	0	0	0
Others	1,852	(423)	144	585	1,064	1,500
Cash at the end of the year	1,844	1,342	1,486	2,070	3,134	4,634
GROWTH	2020A	2021A	2022A	2023E	2024E	2025E
YE 31 Dec						
Revenue	1.0%	54.0%	(4.2%)	56.6%	29.0%	22.6%
Gross profit	(1.9%)	58.3%	(3.2%)	57.7%	29.9%	23.4%
Operating profit	(34.7%)	160.3%	(56.7%)	310.2%	39.7%	30.6%
EBITDA	(11.9%)	86.5%	(21.2%)	110.6%	32.6%	25.6%
Net profit	(25.7%)	169.7%	(85.1%)	1,110.5%	43.1%	33.1%
PROFITABILITY	2020A	2021A	2022A	2023E	2024E	2025E
YE 31 Dec						
Gross profit margin	61.5%	63.2%	63.9%	64.3%	64.8%	65.2%
Operating margin	7.9%	13.3%	6.0%	15.8%	17.1%	18.2%
EBITDA margin	20.9%	25.3%	20.8%	28.0%	28.8%	29.5%
Return on equity (ROE)	8.5%	12.0%	1.7%	18.4%	21.3%	22.3%
GEARING/LIQUIDITY/ACTIVITIES	2020A	2021A	2022A	2023E	2024E	2025E
YE 31 Dec						
Net debt to equity (x)	0.6	0.4	0.4	0.5	0.6	0.7
Current ratio (x)	3.8	3.2	3.6	3.8	4.4	5.3
Receivable turnover days	2.7	2.7	2.7	2.7	2.7	2.7
Inventory turnover days	22.0	14.5	14.5	14.5	14.5	14.5
Payable turnover days	40.9	33.1	26.0	25.0	25.0	25.0
VALUATION	2020A	2021A	2022A	2023E	2024E	2025E
YE 31 Dec						
P/E	177.2	66.8	497.2	40.2	28.1	21.1
P/E (diluted)	177.2	66.8	497.2	40.2	28.1	21.1
P/B	5.6	10.0	6.3	6.0	4.8	3.7
P/CFPS	31.3	36.5	50.5	24.0	17.5	13.7
Div yield (%)	0.1	0.2	0.1	0.7	0.9	1.3
EV	24,335.2	26,096.5	25,952.9	25,368.3	24,304.2	22,804.6
EV/Sales	9.0	6.2	6.5	4.0	3.0	2.3
EV/EBITDA	42.9	24.7	31.1	14.4	10.4	7.8

Source: Company data, CMBIGM estimates. Note: The calculation of net cash includes financial assets.



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