## CMB International Securities | Equity Research | Company Update



招商银行全资附属机构 A Wholly Owned Subsidiary Of China Merchants Bank

# **Xtep (1368 HK)**

# New brands require both time and investments

Trimmed TP to HK\$ 5.09 but maintain BUY due to low valuation, based on a 13x FY20E P/E (down from 16x due to slower growth). We are now more cautious on Xtep's growth in 4Q19E and FY20E because of 1) diminishing brand momentum and 2) initial investments (losses) for JV and new brands.

- Retail sales growth may soften. We forecast Xtep's retail sales growth in the next six months (4Q19E and 1Q20E) to soften to 15%-20%, vs about 20% in 3Q19, due to 1) a potentially warmer weather, 2) an early 2020 Chinese New Year (two weeks earlier vs 2019), 3) shift of focus to optimize retail discounts and maintain healthy channel inventory (only ~14% Single Day online sales growth achieved), and 4) less store upgrades as coverage of 6s format already reached 90%+ (trial run of 8th format stores has just started).
- Core brand growth may normalize to low-teens in FY20E but margin may sustain. We forecast a ~12% Xtep core brand sales growth in FY20E, inline with potential future retail slowdown and weakening demand in recent trade fairs. We also expect core brand profitability (both GP and NP margin) to be stable, at ~10.3% in FY20E (vs ~10% in FY19E).
- Investment periods are needed for JV (Saucony & Merrell), K-Swiss, Palladium and others. We estimate about 30-40/ 20-30 new stores for Saucony/ Merrell in FY20E and 100+ stores for each in FY21E. And if store level profit breakeven can be achieved, then expansion may speed up by granting rights to distributors to open more. But before that, we expect ~RMB 10-20mn/ 20-30mn net losses for JV in FY19E/ FY20E. For E-land footwear, We estimate RMB 500mn/ 1,300mn sales in FY19E/ 20E, (vs RMB 1,441mn in FY18) as K-Swiss restructuring may take 18-24 months, while GP margin should be stable at ~38%. Excluding RMB 65mn one-off losses for inventory impairment, operating breakeven should be achievable in FY19E/ 20E.
- Huge potential for the Jeremy Lin franchise but still too early to factor in any expectation. According to Baidu Index, search counts of Jeremy Lin/ 林书豪 in 11M19 was 9,577, which is way higher than Klay Thompson/ 汤普森's 1,827 and Dwyane Wade/ 韦德's 3,840, in our view, thanks to his large fan base and stellar performance in CBA (so far this season). We believe there is potential room for Xtep to capitalize the Jeremy Lin Franchise. However, the progressive expansion plan and limited contribution in 4Q19E should be expected. A clearer picture could be obtained later in FY20E.
- Maintain BUY but cut TP to HK\$ 5.09. We cut our FY19E/20E/21E EPS estimates by 8.6%/ 6.8%/ 6.1%, to factor in the 1) slower trade fair sales growth, 2) greater-than-expected M&A and new brands related expenses. The counter is trading at 11x FY20E P/E, below its 5 years average of 12x.

### **Earnings Summary**

(YE 31 Dec)	FY17A	FY18A	FY19E	FY20E	FY21E
Revenue (RMB mn)	5,113	6,383	8,224	10,014	11,240
YoY growth (%)	(5.2)	24.8	28.8	21.8	12.2
Net income (RMB mn)	408	657	695	838	997
EPS (RMB)	0.184	0.295	0.286	0.336	0.400
YoY growth (%)	(22.6)	60.6	(2.9)	17.4	19.0
P/E (x)	19.3	12.3	12.6	10.8	9.0
P/B (x)	1.5	1.5	1.3	1.3	1.2
Yield (%)	5.2	4.9	4.7	5.6	6.6
ROE (%)	7.9	12.3	11.5	12.0	13.5
Net gearing (%)	Net cash				

Source: Company data, CMBIS estimates

## **BUY (Maintain)**

Target Price HK\$5.09 (Previous TP HK\$6.72) Up/Downside +21.0% Current Price HK\$4.21

#### **China Sportswear Sector**

## Walter Woo

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#### Stock Data

Mkt Cap (HK\$ mn)	10,577
Avg 3 mths t/o (HK\$ mn)	46.56
52w High/Low (HK\$)	6.74/3.81
Total Issued Shares (mn)	2,512.4
Source: Bloomberg	

Shareholding Structure

Shareholding Structure	
Mr Ding Shui Po & Family	53.89%
Templeton Investments	2.62%
Employee incentive scheme	4.01%
Free Float	39.48%

Source: HKEx

#### Share Performance

	Absolute	Relative
1-mth	-8.3%	-8.9%
3-mth	-25.2%	-27.0%
6-mth	-3.2%	0.1%
12-mth	4.6%	0.5%

Source: Bloomberg

### 12-mth Price Performance



Source: Bloomberg

### **Auditor: Ernst & Young**

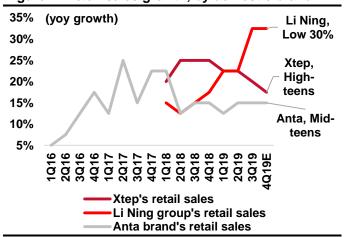
### **Related Reports**

- Xtep (1368 HK) For the greater good and a brighter future – 22 Aug 2019
- 2. China Sportswear Sector Growing at full speed 24 Jul 2019
- Xtep (1368 HK) Overhang of substantial M&A removed - 3 May 2019



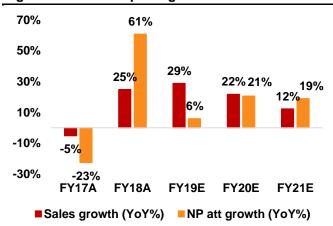
## **Focus Charts**

Figure 1: Retail sales growth, by domestic brand



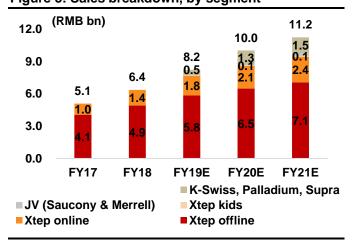
Source: Company data, CMBIS estimates

Figure 3: Sales/ net profit growth



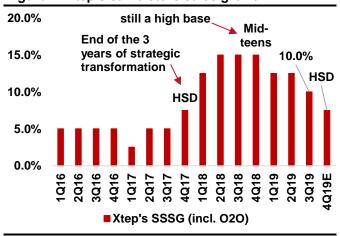
Source: Company data, CMBIS estimates

Figure 5: Sales breakdown, by segment



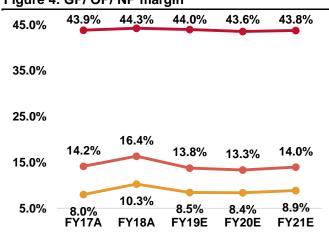
Source: Company data, CMBIS estimates

Figure 2: Xtep's same store sales growth



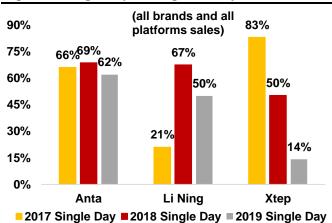
Source: Company data, CMBIS estimates

Figure 4: GP/ OP/ NP margin

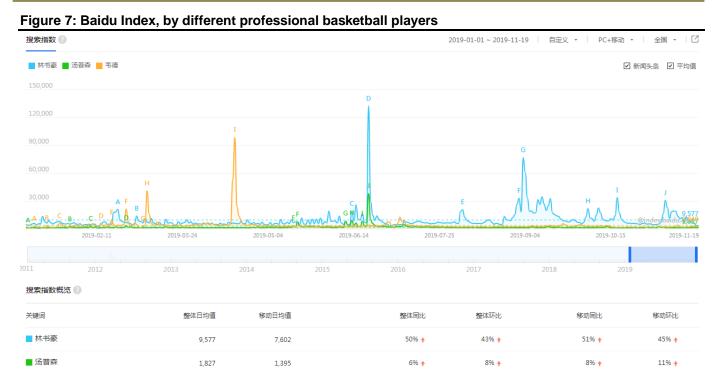


Source: Company data, CMBIS estimates

Figure 6: Single day sales growth, by brand







13% 🛧

18% 🛧

16% 🛧

22% 🛧

Source: Baidu Index, CMBIS

Figure 8: Sportswear brands sales growth trend

3,840

3,030

<u> </u>																
Operating numbers	1Q16	2Q16	3Q16	4Q16	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18	1Q19	2Q19	3Q19	4Q19E
Nike China sales	27.0%	23.0%	21.0%	17.0%	15.0%	16.0%	12.0%	15.0%	19.0%	25.0%	20.0%	31.0%	24.0%	22.0%	27.0%	21.0%
Adidas China sales	30.2%	30.1%	25.0%	25.0%	30.3%	27.7%	28.0%	32.0%	26.0%	27.0%	26.0%	23.0%	16.0%	14.0%	11.0%	13.0%
Anta brand's SSSG																
Anta brand's retail sa	A AVA MSD	TAN HSD	TAN I DD	TVA HDD	+ve Low-	+ve 20%-	+ve Mid-	+ve 20%-	+ve 20%-	+ve Low-	+ve Mid-	+ve Mid-	+ve Low-	+ve Mid-	+ve Mid-	+ve Mid-
Anta brana s retail s	4 TVC WIOD	TV6 110D	TVE LDD	TVE HIDD	teens	30%	teens	25%	25%	teens	teens	teens	teens	teens	teens	teens
Core brand	Flat	Flat	+ve MSD	+ve HSD	+ve LSD	+ve Mid-	+ve MSD	+ve Mid-	+ve Mid-	+ve HSD	+ve Low-	+ve HSD	+ve HSD	+ve Low-	+ve Low-	+ve Low-
Core brand	i iai	i iai	+VC IVIOD	+461100	TVC LOD	teens	+VC IVIOD	teens	teens	TVETIOD	teens	TVETIOD	+461100	teens	teens	teens
Kids	50% -	over 30%	over 30%	over 30%	over 30%	25%-30%	over 30%	over 40%	over 40%	over 25%	Over 25%	Over 25%	Over 20%	30%	Over 25%	Over 25%
rudo	60%	0101 0070	0101 0070	0001 0070	0101 0070	2070 0070	0101 0070	0101 4070	0101 4070	0101 2070	O V CI 2070	0 101 2070		0070	O V C I 20 / 0	0 101 2070
Online	50 - 100%	60%	over 50%	over 100%	over 50%	over 50%	over 50%	over 40%	over 40%	over 25%	Over 20%	Over 25%	+ve Mid-	25%	35%	30%
	00 10070	0070	010.0070			_							teens			
Non-Anta brands (FI	over 50%	over 50%	over 50%	over 50%											+ve 50%-	
					50%	60%	50%	90%	85%	95%	95%	85%	70%	60%	55%	50%
Li Ning group's SSS	+ve LSD	+ve HSD	+ve HSD	Mid-	Flat	+ve HSD	-ve LSD		+ve Low-	+ve HSD					+ve High-	_
				teens				teens	teens		teens	teens	teens	teens	teens	teens
Direct retail	Flat	+ve MSD	+ve LSD	+ve HSD	-ve MSD	Flat	-ve MSD	+ve Low-	+ve Low-	+ve HSD	+ve HSD	+ve MSD	+ve HSD	+ve Low-		+ve Mid-
					,			teens	teens					teens	teens	teens
Wholesales	Flat	+ve MSD	+ve LSD	+ve LSD	-ve MSD	+ve LSD	-ve MSD	+ve HSD	+ve MSD	+ve LSD	+ve HSD	+ve MSD		+ve Low-		+ve Low-
													teens	teens	teens	teens
E- Commerce	Low-60%	Low-70%	Mid-80%	Mid-90%	Mid-60%	Mid-90%	Low 30%-			+ve Mid-		+ve Mid-		+ve Mid		+ve Mid
							40%	teens	30%-40%	+ve Low-	30%-40%		+ve Low	30%-40%		
Li Ning group's retai	l sales															+ve Low
									teens	teens	teens	teens	_	20%-25%		30%-35%
Direct retail									Low 20%- 30%	+ve Mid-	+ve Mid-	+ve HSD	+ve Low-	+ve HSD	+ve Mid-	+ve High-
									30%	teens	teens	1	teens	1 6 -1	teens +ve Mid-	teens +ve High
Wholesales									+ve MSD	+ve MSD	+ve Low- teens	+ve Low- teens		+ve Mid- 20%	+ve iviid-	+ve High 25%-30%
									+ve High	+ve High		+ve Mid-	+ve Low	+ve Hiah	+ve Low	+ve Low
E- Commerce										30%-40%				20%-30%		40%-50%
									+ve Low-				+ve Low-		30 /0-00 /0	4070-3070
Xtep's SSSG	+ve MSD	+ve MSD	+ve MSD	+ve MSD	+ve LSD	+ve MSD	+ve MSD	+ve HSD	teens	teens	teens	teens	teens	teens	10%	+ve HSD
									100110	100110	100110					+ve High-
Xtep's retail sales													Over 20%	Over 20%	20%	teens
361 Degrees' SSSG	7.2%	7.0%	7.3%	7.5%	7.0%	+ve HSD	+ve HSD	+ve HSD	+ve HSD	+ve HSD	+ve MSD	Flat	+ve LSD	+ve LSD	+ve LSD	+ve LSD
Pou Sheng's SSSG	7.5%	5.9%	0.4%	8.6%	1.9%	5.6%	1.5%	12.0%	10.1%	2.2%	8.9%	8.7%	8.4%	4.2%	6.0%	5.0%
									+ve Mid	-ve Mid					+ve Mid	+ve Mid
Dong Xiang's SSSG					Flat	-ve LSD	-ve MSD	+ve LSD	to High	to High	+ve MSD	+ve LSD	-ve LSD	+ve MSD	to High	to High
									to riigii	to riigii					to High	to High

Source: Company data, CMBIS estimates, \*Nike's year end is at May (e.g. 4Q18 calendar year = 2Q19 fiscal year = Sep-Nov18)



# **Results Summary**

Figure 9: Results preview - Half Year

Half yearly					1H18	2H18	1H19	2H19E
(RMB mn)	1H18	2H18	1H19	2H19E	yoy	yoy	yoy	yoy
Revenue	2,729	3,654	3,357	4,867	18%	30%	23%	33%
COGS	(1,536)	(2,019)	(1,860)	(2,744)				
Gross profit	1,193	1,635	1,497	2,123	17%	33%	25%	30%
GP margins	43.7%	44.7%	44.6%	43.6%				
Other income & gains	143	53	138	73				
S & D expenses	(480)	(877)	(637)	(1,198)	25%	67%	33%	37%
S & D exp / sales	-17.6%	-24.0%	-19.0%	-24.6%				
Admin expenses	(264)	(359)	(281)	(582)	7%	-31%	7%	62%
Admin exp / sales	-9.7%	-9.8%	-8.4%	-12.0%				
Other opex	0	0	0	0				
Operating profit (EBIT)	592	452	717	415	24%	84%	21%	-8%
OP margins	21.7%	12.4%	21.4%	8.5%				
Other items	0	0	0	0				
Net finance income	(41)	(27)	(36)	(51)				
Net finance income / sales	-1.5%	-0.7%	-1.1%	-1.0%				
Profit after financing costs	551	426	681	364				
Associated coms	0	0	0	0				
Jointly controlled coms	0	0	0	0				
Pre-tax profit	551	426	681	364	18%	109%	24%	-14%
Tax	(175)	(131)	(218)	(122)				
Tax / sales	-6.4%	-3.6%	-6.5%	-2.5%				
Effective tax rate	-31.8%	-30.8%	-32.0%	-33.4%				
Minority interests	0	13	(0)	11				
Net profit att.	375	281	463	232	21%	188%	23%	-17%
NP margins	13.7%	7.7%	13.8%	4.8%				



Figure 10: Results preview - Full Year

Full results (DMB result)		EV40	EVACE	EVOOE	FY18	FY19E	FY20E
Full yearly (RMB mn)	FY17	FY18	FY19E	FY20E	yoy	yoy	yoy
Revenue	5,113	6,383	8,224	10,014	25%	29%	22%
COGS	(2,869)	(3,555)	(4,604)	(5,646)			
Gross profit	2,244	2,828	3,620	4,368	26%	28%	21%
GP margins	43.9%	44.3%	44.0%	43.6%			
Other income & gains	158	196	210	241			
S & D expenses	(911)	(1,357)	(1,835)	(2,242)	49%	35%	22%
S & D exp / sales	-17.8%	-21.3%	-22.3%	-22.4%			
Admin expenses	(767)	(622)	(863)	(1,031)	-19%	39%	19%
Admin exp / sales	-15.0%	-9.8%	-10.5%	-10.3%			
Other opex	0	0	0	0			
Operating profit (EBIT)	725	1,044	1,133	1,336	44%	8%	18%
OP margins	14.2%	16.4%	13.8%	13.3%			
Other items	0	0	0	0			
Net finance income	(54)	(68)	(87)	(91)			
Net finance income / sales	-1.1%	-1.1%	-1.1%	-0.9%			
Profit after financing costs	671	976	1,045	1,246			
Associated coms	0	0	0	0			
Jointly controlled coms	0	0	0	0			
Pre-tax profit	671	976	1,045	1,246	46%	7%	19%
Tax	(224)	(306)	(340)	(399)			
Tax / sales	-4.4%	-4.8%	-4.1%	-4.0%			
Effective tax rate	-33.5%	-31.4%	-32.5%	-32.0%			
Minority interests	38	13	10	9			
Net profit att.	408	657	695	838	61%	6%	21%
NP margins	8.0%	10.3%	8.5%	8.4%			



# **Earnings revision**

Figure 11: Earnings revision

		New			Old			Diff (%)	
RMB mn	FY19E	FY20E	FY21E	FY19E	FY20E	FY21E	FY19E	FY20E	FY21E
Revenue	8,224	10,014	11,240	7,719	8,949	10,134	6.6%	11.9%	10.9%
Gross profit	3,620	4,368	4,923	3,433	3,981	4,513	5.5%	9.7%	9.1%
EBIT	1,133	1,336	1,570	1,207	1,405	1,645	-6.1%	-4.9%	-4.6%
Reported Net profit	695	838	997	761	900	1,062	-8.6%	-6.8%	-6.1%
Diluted EPS (RMB)	0.286	0.336	0.400	0.313	0.361	0.426	-8.6%	-6.8%	-6.1%
Gross margin	44.0%	43.6%	43.8%	44.5%	44.5%	44.5%	-0.5ppt	-0.9ppt	-0.7ppt
EBIT margin	13.8%	13.3%	14.0%	15.6%	15.7%	16.2%	-1.9ppt	-2.4ppt	-2.3ppt
Net profit att. margin	8.5%	8.4%	8.9%	9.9%	10.1%	10.5%	-1.4ppt	-1.7ppt	-1.6ppt

Source: Company data, CMBIS estimates

Figure 12: CMBI estimates vs consensus

		CMBI			Consensus			Diff (%)	
RMB mn	FY19E	FY20E	FY21E	FY19E	FY20E	FY21E	FY19E	FY20E	FY21E
Revenue	8,224	10,014	11,240	7,934	9,479	10,865	3.7%	5.6%	3.5%
Gross profit	3,620	4,368	4,923	3,513	4,201	4,835	3.1%	4.0%	1.8%
EBIT	1,133	1,336	1,570	1,134	1,391	1,642	-0.1%	-4.0%	-4.4%
Net profit att.	695	838	997	726	900	1,066	-4.3%	-6.8%	-6.5%
Diluted EPS (RMB)	0.286	0.336	0.400	0.306	0.373	0.446	-6.5%	-9.7%	-10.3%
Gross margin	44.0%	43.6%	43.8%	44.3%	44.3%	44.5%	-0.3ppt	-0.7ppt	-0.7ppt
EBIT margin	13.8%	13.3%	14.0%	14.3%	14.7%	15.1%	-0.5ppt	-1.3ppt	-1.1ppt
Net profit att. margin	8.5%	8.4%	8.9%	9.2%	9.5%	9.8%	-0.7ppt	-1.1ppt	-0.9ppt



# **Valuation**

Figure 13: Peers valuation table

			12m TP	Price	Up/ Down-	Mkt. Cap	Year	P/E	(x)	P/B	(x)	ROE (%)	3yrs PEG (x)	Yield (%)
Company	Ticker	Rating	(LC)	(LC)	side	(HK\$mn)	End	FY1E	FY2E	FY1E	FY2E	FY1E		FY1E
<b>H shares Spor</b>	tswear													
Xtep Intl	1368 HK	BUY	5.09	4.21	20.8%	10,577	Dec-18	12.6	10.8	1.5	1.4	12.2	1.2	4.8
Anta Sports	2020 HK	BUY	91.46	74.80	22.3%	202,096	Dec-18	31.7	25.1	9.1	7.3	28.6	1.2	1.1
Li Ning	2331 HK	BUY	24.43	26.05	-6.2%	60,315	Dec-18	40.3	33.0	8.0	6.7	20.9	0.9	8.0
361 Degrees	1361 HK	NR	n/a	1.44	n/a	2,977	Dec-18	5.9	5.2	0.4	0.4	5.5	0.3	7.5
Topsports	6110 HK	NR	n/a	9.74	n/a	60,400	Feb-19	19.3	16.1	5.6	4.7	76.8	0.0	3.0
Pou Sheng	3813 HK	NR	n/a	2.77	n/a	14,837	Dec-18	16.5	12.5	1.7	1.5	9.6	0.6	1.1
China DX	3818 HK	NR	n/a	0.83	n/a	4,885	Mar-19	6.8	9.4	0.4	n/a	3.3	0.0	13.4
							Avg.	19.0	16.0	3.8	3.7	22.4	0.6	4.5
							Med.	16.5	12.5	1.7	3.1	12.2	0.6	3.0
International S	portswear													
Nike Inc	NKE US	NR	n/a	93.05	n/a	1,136,410	May-19	31.3	27.0	17.6	12.4	47.3	1.9	1.0
Adidas	ADS GY	NR	n/a	270.80	n/a	470,714	Dec-18	27.7	24.6	7.4	6.6	28.2	2.5	1.4
Puma	PUM GY	NR	n/a	66.75	n/a	87,317	Dec-18	38.5	31.7	5.3	4.8	14.0	1.6	0.7
Under Armour	UAA US	NR	n/a	16.99	n/a	57,019	Dec-18	49.7	35.6	3.5	3.2	5.4	(0.2)	0.0
Lululemon	LULU US	NR	n/a	217.04	n/a	221,210	Feb-19	45.7	38.4	15.9	12.7	37.8	2.1	0.0
Skechers	SKX US	NR	n/a	39.91	n/a	48,945	Dec-18	17.8	15.8	2.6	2.4	15.9	1.3	0.0
Vf Corp	VFC US	NR	n/a	85.50	n/a	267,145	Mar-19	25.4	22.1	7.4	6.9	29.2	2.2	2.1
Columbia	COLM US	NR	n/a	90.55	n/a	47,837	Dec-18	18.9	17.7	3.4	3.0	19.3	1.4	1.1
Wolverine	www us	NR	n/a	32.55	n/a	20,595	Dec-18	14.4	12.9	3.2	2.6	18.1	1.7	1.2
Mizuno Corp	8022 JP	NR	n/a	2846.00	n/a	5,453	Mar-19	12.4	11.1	0.7	0.7	6.8	2.0	1.8
Asics Corp	7936 JP	NR	n/a	1657.00	n/a	22,679	Dec-18	40.7	28.9	1.8	1.8	(12.1)	(0.2)	1.8
							Avg.	29.3	24.2	6.2	5.2	19.1	1.5	1.0
							Med.	27.7	24.6	3.5	3.2	18.1	1.7	1.1

Source: Bloomberg, CMBIS estimates



# **Assumptions**

Figure 14: Xtep's key assumptions

Major assumptions	FY17A	FY18A	FY19E	FY20E	FY21E
Sales by segment (RMB mn)					
Shoes	3,258	3,925	4,936	5,933	6,561
Apparels	1,759	2,327	3,141	3,927	4,516
Accessories	96	131	147	154	164
Total	5,113	6,383	8,224	10,014	11,240
Sales by segment growth (%)					
Shoes	-7.6%	20.5%	25.8%	20.2%	10.6%
Apparels	-0.3%	32.2%	35.0%	25.0%	15.0%
Accessories	-9.6%	36.6%	12.0%	5.0%	6.0%
Total	-5.2%	24.8%	28.8%	21.8%	12.2%
Sales network					
Xtep	5,582	5,580	5,781	5,984	6,163
Xtep kids	250	450	698	732	769
Oversea stores	200	200	250	300	350
Total	6,032	6,230	6,729	7,016	7,282
GP margins	43.9%	44.3%	44.0%	43.6%	43.8%
Opex breakdown					
A&P / sales	12.9%	15.2%	14.7%	15.1%	14.8%
Staff costs/ sales	12.2%	11.6%	10.8%	11.2%	11.3%
R&D / sales	2.8%	2.6%	2.5%	2.6%	2.6%
D&A / sales	1.3%	1.4%	1.4%	1.4%	1.3%
Provisions (write backs) / sales	4.2%	-0.8%	0.5%	0.2%	0.0%
Rental / sales	0.3%	0.3%	1.0%	0.8%	0.8%
Selling & distribution costs / sales	17.8%	21.3%	22.3%	22.4%	22.1%
Admin expenses / sales	15.0%	9.8%	10.5%	10.3%	9.9%
Total	32.8%	31.0%	32.8%	32.7%	32.1%
OP margins	14.2%	16.4%	13.8%	13.3%	14.0%
Effective tax rate	33.5%	31.4%	32.5%	32.0%	32.0%
Net profit att. margins	8.0%	10.3%	8.5%	8.4%	8.9%
Net profit att. growth (%)	-22.7%	60.9%	5.9%	20.6%	19.0%



# **Financial Summary**

Income statement						Cash flow summary					
YE Dec 31 (RMB mn) Revenue	FY17A 5,113	FY18A 6,383	FY19E 8,224	FY20E 10,014	FY21E 11,240	YE Dec 31 (RMB mn) EBIT	FY17A 725	FY18A 1.044	FY19E 1.133	FY20E 1.336	FY21E 1.570
Footwear	3,258	3.925	4,936	5,933	6.561	D&A	48	60	1,133	322	337
Apparel	1.759	2.327	3.141	3.927	4,516		(119)	(513)	(457)	(392)	(342)
Accessories	96	131	147	154	164	Income tax paid	(259)	(309)	(340)	(399)	(474)
710000001100	00	101			.01	Others	164	(128)	(87)	(91)	(89)
Cost of goods sold	(2,869)	(3,555)	(4,604)	(5,646)	(6,317)	Net cash from operating	558	154	435	777	1,003
Gross profit	2,244	2,828	3,620	4,368	4,923						
Other income	158	196	210	241	254	Capex & investments	(123)	(72)	(123)	(250)	(169)
						Associated companies	(10)	(1)	-	-	-
Operating expenses	(1,678)	(1,980)	(2,698)	(3,273)	(3,607)	Interest received	-	-	-	-	-
D & A	(16)	(8)	(142)	(269)	(275)	Others	408	(208)	(1,700)	-	-
Staff costs	(626)	(738)	(889)	(1,120)	(1,269)	Net cash from investing	275	(281)	(1,823)	(250)	(169)
S & D costs (ex-staff, D&A)	(292)	(623)	(950)	(1,126)	(1,224)						
Admin exp. (ex-staff, D&A)	(745)	(611)	(718)	(758)	(839)	Equity raised	7	(31)	1,164	-	-
Other operating expenses	-	-	-	-	-	Net change in bank loans	421	(10)	-	-	-
EBIT	725	1,044	1,133	1,336	1,570	Dividend paid	(271)	(459)	(410)	(467)	(552)
						Others	(3)	(11)	-	-	-
Finance costs, net	(54)	(68)	(87)	(91)	(89)	Net cash from financing	154	(511)	754	(467)	(552)
JVs & associates	-	-	-	-	-						
Exceptional	-	-	-	-	-	Net change in cash	987	(637)	(634)	60	282
Pre-tax profit	671	976	1,045	1,246	1,482	Beginning cash balance	2,847	3,832	3,196	2,562	2,622
						Exchange difference	(1)	1	-	-	-
Income tax	(224)	(306)	(340)	(399)	(474)	Cash at the end of the year	3,832	3,196	2,562	2,622	2,904
Less: Minority interests	38	13	10	9	10						
Net profit	408	657	695	838	997						

Balance sheet						Key ratios					
YE Dec 31 (RMB mn) Non-current assets	FY17A 1,052	FY18A 1,139	FY19E 2,776	FY20E 2,705	FY21E 2,537	YE Dec 31 Sales mix (%)	FY17A	FY18A	FY19E	FY20E	FY21E
Fixed asset	646	641	695	864	937	Footwear	63.7	61.5	60.0	59.2	58.4
Intangible assets & goodwill	47	105	1,687	1,447	1,206	Apparel	34.4	36.5	38.2	39.2	40.2
Prepaid lease payments	267	279	279	279	279	Accessories	1.9	2.1	1.8	1.5	1.5
Interest in joint ventures	-	114	114	114	114		-	-	-	-	
Other non-current assets	92	-	-	-	-	Total	100.0	100.0	100.0	100.0	100.0
Current assets	7,882	8,060	8,390	9,341	10,296	P&L ratios (%)					
Cash and cash equivalents	3,832	3,196	2,562	2,622	2,904	Gross margin	43.9	44.3	44.0	43.6	43.8
Inventories	718	836	1,047	1,237	1,384	Operating margin	14.2	16.4	13.8	13.3	14.0
Trade and other receivables	1,807	2,115	2,659	3,155	3,541	Pre-tax margin	13.1	15.3	12.7	12.4	13.2
Prepayments	572	727	937	1,141	1,281	Net margin	8.0	10.3	8.5	8.4	8.9
Other current assets	953	1,186	1,186	1,186	1,186	Effective tax rate	33.5	31.4	32.5	32.0	32.0
Current liabilities	2,489	3,278	3,786	4,285	4,616	Balance sheet ratios					
Bank loans	831	1,483	1,483	1,483	1,483	Current ratio (x)	3.2	2.5	2.2	2.2	2.2
Trade payables	1,028	879	1,138	1,396	1,561	Quick ratio (x)	2.9	2.2	1.9	1.9	1.9
Accruals & other payables	565	861	1,110	1,351	1,517	Cash ratio (x)	1.5	1.0	0.7	0.6	0.6
Tax payables	66	54	54	54	54	Inventory turnover days	91	86	83	80	80
Others	-	1	1	1	1	Trade receivables days	129	121	118	115	115
						Trade payables days	131	90	90	90	90
Non-current liabilities	1,116	590	590	590	590	Total debt / total equity	35	36	29	27	26
Bank loans	1,019	461	461	461	461	Net debt / equity ratio (%)	Net	Net	Net	Net	Ne
Deferred income	-	-	-	-	-	Returns (%)					
Deferred tax	97	107	107	107	107	ROE	7.7	12.3	10.3	11.7	13.1
Others	-	22	22	22	22	ROA	4.6	7.1	6.2	7.0	7.8
						Per share					
Minority Interest	-	-	10	19	30	EPS (RMB)	0.18	0.30	0.29	0.34	0.40
Total net assets	5,329	5,331	6,781	7,152	7,597	DPS (RMB)	0.19	0.18	0.17	0.20	0.24
Shareholders' equity	5,329	5, <u>331</u>	6,781	7,152	7,597	BVPS (RMB)	2.40	2.40	2.72	2.87	3.05



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