

New Oriental (EDU US)

Inline 1QFY26 results; enhancing profitability and shareholder return

New Oriental reported 1QFY26 financial results: net revenue was up by 6% YoY to US\$1.52bn, in line with Bloomberg consensus estimate; non-GAAP operating income was up by 11% YoY to US\$336mn, 4% ahead of consensus estimate, mainly due to the enhanced operational efficiency and disciplined capacity expansion. For 2QFY26E, management guided net revenue to grow by 9-12% YoY to US\$1.13bn-1.16bn, with growth reaccelerating thanks to the notable revenue growth acceleration of the K-12 business. Meanwhile, the company maintains its full-year revenue guidance of US\$5.15-5.39bn (+5-10% YoY) in FY26E. We raise our FY26-28E total revenue forecast by 2-3% in view of the solid K-12 business, and lift our SOTP-derived target price to US\$76.0 (previous: US\$70.0). Maintain BUY on resilient revenue growth outlook and attractive shareholder return (c.5% of market cap).

- **Inline 1QFY26 results.** Overseas test prep and overseas study consulting businesses continued to face pressure amid macro uncertainty, with revenue growth decelerating to +1% YoY and +2% YoY respectively in 1QFY26. Domestic test prep revenue grew by 14% YoY in 1QFY26. New educational business initiatives revenue was up by 15% YoY in 1QFY26, thanks to the solid growth of non-academic tutoring course enrolment (+10% YoY) and the active paid users of intelligent learning system (+40% YoY). The company's newly launched AI-powered intelligent learning device further improves the study experience, which has driven solid growth of the paid users of intelligent learning devices. Besides, the company applies AI to enhance its internal operational efficiency, supporting margin expansion.
- **Expect revenue growth to reaccelerate in 2QFY26E.** For 2QFY26E, management noted the meaningful revenue growth acceleration of the K-12 business despite intense competition, primarily attributable to the enhanced retention rate and improved product quality. For 2QFY26E, we forecast domestic test prep for adults/new educational initiatives/high-school tutoring revenue to increase by 13%/12%/21% YoY respectively, but overseas-related business revenue to decrease by 5% YoY amid macro and geopolitical uncertainties.
- **Improving efficiency and shareholder return.** Non-GAAP OPM rose by 1ppt YoY to 22% in 1QFY26, mainly thanks to the company's cost optimization effort. Non-GAAP G&A expenses were down by 1% YoY to US\$351mn in 1QFY26. Looking ahead, management will continue to balance revenue growth and profitability. We expect non-GAAP OPM to expand by 2ppt YoY to 5% in 2QFY26E. To implement its share return plan, the company also announced a cash dividend of US\$1.2 per ADS (total amount of US\$190mn) and a new 12-month share repurchase program of US\$300mn, which together represent c.5% of its market cap as of 28 Oct.

Earnings Summary

(YE 31 May)	FY24A	FY25A	FY26E	FY27E	FY28E
Revenue (US\$ mn)	4,314	4,900	5,414	5,935	6,407
YoY growth (%)	43.9	13.6	10.5	9.6	7.9
Adjusted net profit (US\$ mn)	381.1	517.1	577.7	664.8	728.3
EPS (Adjusted) (US\$)	2.30	3.19	3.64	4.19	4.59
Consensus EPS (US\$)	2.30	3.19	3.42	3.87	4.48
P/E (x)	31.3	25.5	19.2	16.2	14.0

Source: Company data, Bloomberg, CMBIGM estimates

BUY (Maintain)

Target Price	US\$76.00
(Previous TP)	US\$70.00)
Up/Downside	29.8%
Current Price	US\$58.56

China Internet

Saiyi HE, CFA
 (852) 3916 1739
 hesaiyi@cmbi.com.hk

Wentao LU, CFA
 luwentao@cmbi.com.hk

Ye TAO, CFA
 franktao@cmbi.com.hk

Joanna Ma
 (852) 3761 8838
 joannama@cmbi.com.hk

Stock Data

Mkt Cap (US\$ mn)	9,299.3
Avg 3 mths t/o (US\$ mn)	19.8
52w High/Low (US\$)	68.23/41.22
Total Issued Shares (mn)	158.8

Source: FactSet

Shareholding Structure

Minhong Yu	12.5%
First Beijing	11.0%

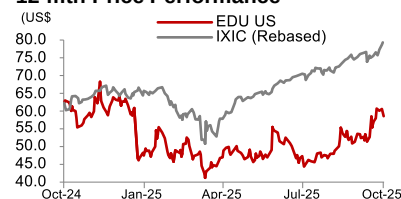
Source: Company data

Share Performance

	Absolute	Relative
1-mth	9.3%	3.6%
3-mth	25.3%	10.9%
6-mth	19.8%	-12.2%

Source: FactSet

12-mth Price Performance



Source: FactSet

Business forecasts update and valuation

Figure 1: New Oriental: forecast revision

US\$m	Current			Previous			Change (%)		
	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E
Revenue	5,413.7	5,935.4	6,406.6	5,303.7	5,783.7	6,213.3	2.1%	2.6%	3.1%
Gross profit	2,964.2	3,270.9	3,536.9	2,940.1	3,234.7	3,487.5	0.8%	1.1%	1.4%
Non-GAAP OP	648.6	754.4	833.3	619.0	730.3	815.8	4.8%	3.3%	2.1%
Non-GAAP net income	577.7	664.8	728.3	576.1	662.5	725.9	0.3%	0.4%	0.3%
Non-GAAP EPS (US\$)	3.6	4.2	4.6	3.6	4.2	4.6	0.3%	0.4%	0.3%
Gross margin	54.8%	55.1%	55.2%	55.4%	55.9%	56.1%	-0.7 ppt	-0.8 ppt	-0.9 ppt
Non-GAAP OPM	12.0%	12.7%	13.0%	11.7%	12.6%	13.1%	0.3 ppt	0.1 ppt	-0.1 ppt
Non-GAAP net margin	10.7%	11.2%	11.4%	10.9%	11.5%	11.7%	-0.2 ppt	-0.3 ppt	-0.3 ppt

Source: CMBIGM estimates

Figure 2: New Oriental: CMBIGM estimates vs consensus

US\$m	CMBIGM			Consensus			Diff (%)		
	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E
Revenue	5,413.7	5,935.4	6,406.6	5,337.3	5,936.8	6,471.2	1.4%	0.0%	-1.0%
Gross profit	2,964.2	3,270.9	3,536.9	2,922.9	3,269.3	3,575.1	1.4%	0.1%	-1.1%
Non-GAAP net income	577.7	664.8	728.3	543.1	615.3	710.7	6.4%	8.0%	2.5%
Non-GAAP EPS (US\$)	3.6	4.2	4.6	3.4	3.9	4.5	6.4%	8.0%	2.5%
Gross margin	54.8%	55.1%	55.2%	54.8%	55.1%	55.2%	0.0 ppt	0.0 ppt	0.0 ppt
Non-GAAP net margin	10.7%	11.2%	11.4%	10.2%	10.4%	11.0%	0.5 ppt	0.8 ppt	0.4 ppt

Source: CMBIGM estimates, Bloomberg

Valuation

1) US\$73.0 for the educational and consulting business (96% of total valuation), based on 26x FY26E PE, which is on par with the educational sector average.

2) US\$2.0 for East Buy (3% of total valuation), based on 12x FY26E PE, which is on par with the e-commerce sector average.

3) US\$1.0 for the Tourism and others business (1% of total valuation), based on 10x FY26E PE, which is a discount to other OTA platforms (16x) given that its tourism business remains at early development stage.

Figure 3: New Oriental: SOTP valuation

SOTP valuation							
(US\$m)	Revenue (FY26E)	Revenue CAGR (FY26-28E)	Earnings (FY26E)	PE (x)	% Holding	Valuation	As % of total Valuation
Educational & consulting	4,401.8	9%	493.8	26	100%	12,838.3	96.0%
East Buy	707.2	12%	51.1	12	56%	345.8	2.6%
Tourism and others	304.6	4%	18.4	10	100%	184.1	1.4%
Total valuation (US\$m)						13,368.2	
Holdco discount						10%	
Total valuation (US\$m)						12,031.4	
No. of ADS (mn)						158.8	
Valuation per ADS (US\$)						76.0	

Source: Company data, CMBIGM estimates

Figure 4: Peer valuation comparison

Companies	Ticker	Price (LC)	2025E	PE (x) 2026E	2027E	2025E	PS (x) 2026E	2027E
Education								
TAL	TAL US	12.5	40.3	31.8	21.8	3.4	2.6	2.1
Youdao	DAO US	11.1	NA	NA	21.8	1.6	1.4	1.3
Gaotu	GOTU US	3.1	NA	NA	19.2	0.9	0.7	0.6
Fenbi	2469 HK	2.9	24.9	19.3	16.3	2.2	2.1	2.0
Average			32.6	25.6	19.8	2.0	1.7	1.5
E-commerce								
Alibaba	BABA US	179.5	25.7	18.8	15.4	2.9	2.6	2.4
Pinduoduo	PDD US	137.8	14.2	11.6	9.7	3.2	2.8	2.5
JD.com	JD US	34.2	13.0	9.6	7.5	0.3	0.3	0.2
VIPShop	VIPS US	18.7	7.9	7.5	7.2	0.6	0.6	0.6
Kuaishou	1024 HK	76.1	14.9	12.6	10.7	2.2	2.0	1.8
Average			15.1	12.0	10.1	1.8	1.7	1.5

Source: Bloomberg, CMBIGM

Note: data are as of 27 Oct 2025

Financial Summary

INCOME STATEMENT	2023A	2024A	2025A	2026E	2027E	2028E
YE 31 May (US\$ mn)						
Revenue	2,998	4,314	4,900	5,414	5,935	6,407
Cost of goods sold	(1,409)	(2,051)	(2,183)	(2,449)	(2,664)	(2,870)
Gross profit	1,588	2,263	2,717	2,964	3,271	3,537
Operating expenses	(1,398)	(1,912)	(2,289)	(2,411)	(2,606)	(2,768)
Selling expense	(445)	(661)	(784)	(850)	(920)	(974)
Admin expense	(954)	(1,252)	(1,444)	(1,561)	(1,686)	(1,794)
Operating profit	190	350	428	553	665	769
Other income	119	124	118	82	82	82
Gain/loss on financial assets at FVTPL	(1)	19	(10)	0	0	0
Pre-tax profit	309	494	536	636	748	852
Income tax	(66)	(110)	(146)	(152)	(172)	(187)
Others	(7)	(59)	(14)	0	0	0
After tax profit	235	325	376	483	576	664
Minority interest	(58)	(16)	(4)	0	0	0
Net profit	177	310	372	483	576	664
Adjusted net profit	259	381	517	578	665	728

BALANCE SHEET	2023A	2024A	2025A	2026E	2027E	2028E
YE 31 May (US\$ mn)						
Current assets	4,414	5,389	5,188	5,476	5,943	6,451
Cash & equivalents	1,663	1,389	1,612	1,742	2,146	2,594
Restricted cash	111	177	181	181	181	181
Account receivables	33	30	34	74	81	88
Inventories	53	93	81	121	146	173
Prepayment	211	309	308	386	417	443
ST bank deposits	856	1,320	1,092	1,092	1,092	1,092
Financial assets at FVTPL	1,478	2,066	1,874	1,874	1,874	1,874
Other current assets	9	4	7	7	7	7
Non-current assets	1,979	2,143	2,618	2,828	3,051	3,282
PP&E	360	508	767	978	1,200	1,432
Right-of-use assets	440	654	794	794	794	794
Deferred income tax	56	73	98	98	98	98
Investment in JVs & assos	400	356	388	388	388	388
Intangibles	25	19	13	13	13	13
Goodwill	106	104	44	44	44	44
Other non-current assets	593	430	513	513	513	513
Total assets	6,392	7,532	7,805	8,304	8,994	9,733
Current liabilities	2,251	3,001	3,290	3,402	3,523	3,582
Account payables	70	106	80	134	153	173
Tax payable	118	140	168	152	172	187
Lease liabilities	156	200	256	256	256	256
Contract liabilities	1,338	1,781	1,955	1,895	1,900	1,858
Accrued expenses	569	775	831	964	1,042	1,107
Non-current liabilities	327	482	562	562	562	562
Long-term borrowings	0	0	0	0	0	0
Other non-current liabilities	327	482	562	562	562	562
Total liabilities	2,578	3,483	3,852	3,964	4,085	4,144
Total shareholders equity	3,604	3,776	3,662	4,048	4,617	5,297
Minority interest	210	273	292	292	292	292
Total equity and liabilities	6,392	7,532	7,805	8,304	8,994	9,733

CASH FLOW	2023A	2024A	2025A	2026E	2027E	2028E
YE 31 May (US\$ mn)						
Operating						
Profit before taxation	309	494	536	636	748	852
Depreciation & amortization	117	101	28	60	74	89
Tax paid	(66)	(110)	(146)	(152)	(172)	(187)
Change in working capital	538	519	438	(46)	58	(1)
Others	74	119	41	94	89	64
Net cash from operations	971	1,123	897	592	796	816
Investing						
Capital expenditure	(310)	(310)	(310)	(310)	(310)	(310)
Acquisition of subsidiaries/ investments	1	0	0	0	0	0
Net proceeds from disposal of short-term investments	117	(793)	194	0	0	0
Others	154	(52)	23	39	13	(11)
Net cash from investing	(37)	(1,154)	(93)	(271)	(297)	(320)
Financing						
Net borrowings	0	0	0	0	0	0
Share repurchases	(192)	(63)	(383)	(192)	(96)	(48)
Others	(55)	(97)	(202)	0	0	0
Net cash from financing	(247)	(160)	(585)	(192)	(96)	(48)
Net change in cash						
Cash at the beginning of the year	1,149	1,663	1,389	1,612	1,742	2,146
Exchange difference	(61)	(25)	10	0	0	0
Cash at the end of the year	1,663	1,389	1,612	1,742	2,146	2,594
GROWTH	2023A	2024A	2025A	2026E	2027E	2028E
YE 31 May						
Revenue	(3.5%)	43.9%	13.6%	10.5%	9.6%	7.9%
Gross profit	17.6%	42.5%	20.1%	9.1%	10.3%	8.1%
Operating profit	na	84.4%	22.2%	29.2%	20.2%	15.6%
Net profit	na	74.6%	20.1%	30.1%	19.1%	15.4%
Adj. net profit	na	47.2%	35.7%	11.7%	15.1%	9.6%
PROFITABILITY	2023A	2024A	2025A	2026E	2027E	2028E
YE 31 May						
Gross profit margin	53.0%	52.5%	55.4%	54.8%	55.1%	55.2%
Operating margin	6.3%	8.1%	8.7%	10.2%	11.2%	12.0%
Adj. net profit margin	8.6%	8.8%	10.6%	10.7%	11.2%	11.4%
Return on equity (ROE)	4.9%	8.4%	10.0%	12.5%	13.3%	13.4%
GEARING/LIQUIDITY/ACTIVITIES	2023A	2024A	2025A	2026E	2027E	2028E
YE 31 May						
Current ratio (x)	2.0	1.8	1.6	1.6	1.7	1.8
Receivable turnover days	4.0	2.5	2.5	5.0	5.0	5.0
VALUATION	2023A	2024A	2025A	2026E	2027E	2028E
YE 31 May						
P/E	55.4	31.3	25.5	19.2	16.2	14.0
P/E (diluted)	55.7	31.4	25.7	19.4	16.3	14.1
P/B	2.7	2.6	2.6	2.3	2.0	1.8

Source: Company data, CMBIGM estimates. Note: The calculation of net cash includes financial assets.

Disclosures & Disclaimers

Analyst Certification

The research analyst who is primary responsible for the content of this research report, in whole or in part, certifies that with respect to the securities or issuer that the analyst covered in this report: (1) all of the views expressed accurately reflect his or her personal views about the subject securities or issuer; and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific views expressed by that analyst in this report. Besides, the analyst confirms that neither the analyst nor his/her associates (as defined in the code of conduct issued by The Hong Kong Securities and Futures Commission) (1) have dealt in or traded in the stock(s) covered in this research report within 30 calendar days prior to the date of issue of this report; (2) will deal in or trade in the stock(s) covered in this research report 3 business days after the date of issue of this report; (3) serve as an officer of any of the Hong Kong listed companies covered in this report; and (4) have any financial interests in the Hong Kong listed companies covered in this report.

CMBIGM Ratings

BUY : Stock with potential return of over 15% over next 12 months
HOLD : Stock with potential return of +15% to -10% over next 12 months
SELL : Stock with potential loss of over 10% over next 12 months
NOT RATED : Stock is not rated by CMBIGM

OUTPERFORM : Industry expected to outperform the relevant broad market benchmark over next 12 months
MARKET-PERFORM : Industry expected to perform in-line with the relevant broad market benchmark over next 12 months
UNDERPERFORM : Industry expected to underperform the relevant broad market benchmark over next 12 months

CMB International Global Markets Limited

Address: 45/F, Champion Tower, 3 Garden Road, Hong Kong, Tel: (852) 3900 0888 Fax: (852) 3900 0800

CMB International Global Markets Limited ("CMBIGM") is a wholly owned subsidiary of CMB International Capital Corporation Limited (a wholly owned subsidiary of China Merchants Bank)

Important Disclosures

There are risks involved in transacting in any securities. The information contained in this report may not be suitable for the purposes of all investors. CMBIGM does not provide individually tailored investment advice. This report has been prepared without regard to the individual investment objectives, financial position or special requirements. Past performance has no indication of future performance, and actual events may differ materially from that which is contained in the report. The value of, and returns from, any investments are uncertain and are not guaranteed and may fluctuate as a result of their dependence on the performance of underlying assets or other variable market factors. CMBIGM recommends that investors should independently evaluate particular investments and strategies, and encourages investors to consult with a professional financial advisor in order to make their own investment decisions.

This report or any information contained herein, have been prepared by the CMBIGM, solely for the purpose of supplying information to the clients of CMBIGM or its affiliate(s) to whom it is distributed. This report is not and should not be construed as an offer or solicitation to buy or sell any security or any interest in securities or enter into any transaction. Neither CMBIGM nor any of its affiliates, shareholders, agents, consultants, directors, officers or employees shall be liable for any loss, damage or expense whatsoever, whether direct or consequential, incurred in relying on the information contained in this report. Anyone making use of the information contained in this report does so entirely at their own risk.

The information and contents contained in this report are based on the analyses and interpretations of information believed to be publicly available and reliable. CMBIGM has exerted every effort in its capacity to ensure, but not to guarantee, their accuracy, completeness, timeliness or correctness. CMBIGM provides the information, advices and forecasts on an "AS IS" basis. The information and contents are subject to change without notice. CMBIGM may issue other publications having information and/ or conclusions different from this report. These publications reflect different assumption, point-of-view and analytical methods when compiling. CMBIGM may make investment decisions or take proprietary positions that are inconsistent with the recommendations or views in this report.

CMBIGM may have a position, make markets or act as principal or engage in transactions in securities of companies referred to in this report for itself and/or on behalf of its clients from time to time. Investors should assume that CMBIGM does or seeks to have investment banking or other business relationships with the companies in this report. As a result, recipients should be aware that CMBIGM may have a conflict of interest that could affect the objectivity of this report and CMBIGM will not assume any responsibility in respect thereof. This report is for the use of intended recipients only and this publication, may not be reproduced, reprinted, sold, redistributed or published in whole or in part for any purpose without prior written consent of CMBIGM. Additional information on recommended securities is available upon request.

For recipients of this document in the United Kingdom

This report has been provided only to persons (I) falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended from time to time) ("The Order") or (II) are persons falling within Article 49(2) (a) to (d) ("High Net Worth Companies, Unincorporated Associations, etc.") of the Order, and may not be provided to any other person without the prior written consent of CMBIGM.

For recipients of this document in the United States

CMBIGM is not a registered broker-dealer in the United States. As a result, CMBIGM is not subject to U.S. rules regarding the preparation of research reports and the independence of research analysts. The research analyst who is primary responsible for the content of this research report is not registered or qualified as a research analyst with the Financial Industry Regulatory Authority ("FINRA"). The analyst is not subject to applicable restrictions under FINRA Rules intended to ensure that the analyst is not affected by potential conflicts of interest that could bear upon the reliability of the research report. This report is intended for distribution in the United States solely to "major US institutional investors", as defined in Rule 15a-6 under the US Securities Exchange Act of 1934, as amended, and may not be furnished to any other person in the United States. Each major US institutional investor that receives a copy of this report by its acceptance hereof represents and agrees that it shall not distribute or provide this report to any other person. Any U.S. recipient of this report wishing to effect any transaction to buy or sell securities based on the information provided in this report should do so only through a U.S.-registered broker-dealer.

For recipients of this document in Singapore

This report is distributed in Singapore by CMBI (Singapore) Pte. Limited (CMBISG) (Company Regn. No. 201731928D), an Exempt Financial Adviser as defined in the Financial Advisers Act (Cap. 110) of Singapore and regulated by the Monetary Authority of Singapore. CMBISG may distribute reports produced by its respective foreign entities, affiliates or other foreign research houses pursuant to an arrangement under Regulation 32C of the Financial Advisers Regulations. Where the report is distributed in Singapore to a person who is not an Accredited Investor, Expert Investor or an Institutional Investor, as defined in the Securities and Futures Act (Cap. 289) of Singapore, CMBISG accepts legal responsibility for the contents of the report to such persons only to the extent required by law. Singapore recipients should contact CMBISG at +65 6350 4400 for matters arising from, or in connection with the report.