CMB International Global Markets | Equity Research | Company Update



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Li Ning (2331 HK)

Guidance maintained with healthy inventory

1H22 result was a mixture of weaker GP margin but better sales, other income and costs control, but we are quite delighted by the healthy inventory and solid FY22 guidance. Hence, we reiterate BUY and raised TP to HK\$80.64, based on a 32x FY23E P/E (rolled over from 35x FY22E P/E). Its current valuation of 28x FY23E P/E is not too demanding, especially when the sector is turning around.

- 1H22 result in line, soften GP margin offset by strong sales, other income and costs control. Sales increased by 22% YoY to RMB 12.4bn, beating BBG/ CMBI est. by 7%/ 13%, thanks to blooming wholesale and footwear sales. Net profit rose by 12% YoY to RMB 2.2bn, 4%/7% above BBG/ CMBI est., which consists of a sizable miss in GP margin (at 50.0% vs CMBI est. of 54.1%) but much stronger than expected other income, interest income and opex control. But equally important is that the channel inventory was still low and healthy at 3.6 months (vs 3.1/3.9 months in 1H21/2H21).
- 2Q22 retail sales missed slightly but trend in Jul-Aug 2022 is encouraging. Retail sales dropped by HSD in 2Q22, slightly below CMBI est. of -5%, which is just at par with FILA, worse than Anta's MSD decline and far behind's Xtep's mid-teens growth, but it is understandable given the high base and the shanghai lockdown. Considering the high base (70%+/30%+ growth in Jul/ Aug 2021), retail sales growth of 10%+ during Jul- 10 Aug 2022 (positive/ much faster in Jul/ Aug) is decent enough, in our view. We are now forecasting 20%/ 25% retail sales growth in 3Q22E/ 4Q22E.
- No change on the FY22E guidance and we are now more confident. Management reiterated their FY22E guidance (high-teens to low 20s sales growth and high-teens NP margin) and we are confident too, because of: 1) massive success in the professional running shoes (the super light series recorded a sales volume of 3mn pairs), 2) low base, 3) decent sales area growth (20%+ YoY), 4) stellar sales per store by its new stores in 1H22 ((at RMB 450K vs group average of ~ RMB 350K in FY21), 5) successful reforms on the retail operation, which consist of weekly reviews on items per tickets and conversion rate, etc. We are also comfortable about its margins, due to: 1) healthy inventory level as well as the new/old product mix (less pressure to offer larger retail discounts in 2H22E despite the relatively excessive industry inventory) and 2) its exceptional opex control (esp. on staff costs).
- Maintain BUY and raised TP to HK\$ 80.64. We maintain BUY and lifted TP to HK\$ 80.64, based on a 32x FY23E P/E (from 35x FY22E P/E). Current valuation is at 28x FY23E P/E, which is not too demanding, in our view, vs 5 year-average of 30x. We revised down our FY22E/ 23E/ 24R NP est. by 3%/ 2%/ 5% to factor in faster sales growth but lower GP/ OP margins.

| Ea | rnir | lqs | Sun | nmary |
|----|------|-----|-----|-------|
| | | | | |

| - a | | | | | |
|---------------------|----------|----------|----------|----------|----------|
| (YE 31 Dec) | FY20A | FY21A | FY22E | FY23E | FY24E |
| Revenue (RMB mn) | 14,457 | 22,572 | 26,910 | 31,350 | 35,802 |
| YoY growth (%) | 4.2 | 56.1 | 19.2 | 16.5 | 14.2 |
| Net income (RMB mn) | 1,698 | 4,011 | 4,752 | 5,514 | 6,585 |
| EPS (RMB) | 0.68 | 1.58 | 1.83 | 2.09 | 2.50 |
| YoY growth (%) | 12.5 | 133.6 | 16.1 | 14.0 | 19.4 |
| Consensus EPS (RMB) | n/a | n/a | 1.81 | 2.27 | 2.77 |
| P/E (x) | 87.2 | 36.9 | 31.7 | 27.8 | 23.3 |
| P/B (x) | 16.7 | 11.7 | 9.1 | 7.2 | 5.8 |
| Yield (%) | 0.4 | 0.8 | 1.0 | 1.1 | 1.3 |
| ROE (%) | 19.5 | 32.9 | 30.2 | 27.8 | 26.5 |
| Net gearing (%) | Net cash |
| | | ~ | | | |

Source: Company data, Bloomberg, CMBIGM estimates

BUY (Maintain)

Target Price HK\$80.64
(Previous TP HK\$75.43)
Up/Downside +15.0%
Current Price HK\$70.10

China Sportswear Sector

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| Stock Data | |
|--------------------------|-------------|
| Mkt Cap (HK\$ mn) | 183,513 |
| Avg 3 mths t/o (HK\$ mn) | 1,048.91 |
| 52w High/Low (HK\$) | 108.2/ 48.6 |
| Total Issued Shares (mn) | 2,617.9 |
| Caurage Diagrahara | |

 Shareholding Structure

 Mr Li Ning & Family
 12.79%

 BlackRock Inc.
 6.13%

 JP Morgan Chase & Co
 5.21%

 FMR LLC.
 4.70%

 Schroders Plc.
 4.70%

 Free Float
 66.47%

 Source: Bloomberg, HKEx

Share Performance Absolute Relative 1-mth -2.6% 2.4% 3-mth 16.4% 15.0% 6-mth -19.1% 0.3% 12-mth -22.7% 2.7%

Source: Bloomberg

12-mth Price Performance (HK\$) — 2331 HK — HSI (rebased) 110 100 90 80 70 60 50 Aug-21 Nov-21 Feb-22 May-22 Aug-22

Source: Bloomberg

Auditor: PricewaterhouseCoopers

Related Reports

- Li Ning (2331 HK, BUY) A resilient 1Q22 but we are prudent on 2Q22E -20 Apr 2022
- Li Ning (2331 HK, BUY) A solid guidance, considering the pandemic -21 Mar 2022



■ Multiple growth drivers ahead despite certain setbacks for China Li Ning and Li Ning 1990. We believe Li Ning still has many long-term growth drivers, namely: 1) new products equipped with the evolutionary technology (the success for its running shoes will be imposed on other categories like basketball shoes in FY23E), 2) the fast growing Li Ning's kidswear, where its products and distributors are all being upgraded and refined, 3) womenswear with great potential where Li Ning does has a tremendous game plan in the long-run. In fact, for the China Li Ning and the Li Ning 1990 series, management are revising and rationalizing their expansions, and is now aiming to refine their quality, uniqueness as well as trendiness of the products and brandings, in order to restore their credibility and create a more impressive and influential image among the consumers, which should eventually benefit its growth in the long run.

Earnings revision

Figure 1: Earnings revision

| <u> </u> | | New | | | Old | | | Diff (%) | |
|------------------------|--------|--------|--------|--------|--------|--------|---------|----------|---------|
| RMB mn | FY22E | FY23E | FY24E | FY22E | FY23E | FY24E | FY22E | FY23E | FY24E |
| Revenue | 26,910 | 31,350 | 35,802 | 26,042 | 30,232 | 33,969 | 3.3% | 3.7% | 5.4% |
| Gross profit | 13,673 | 16,019 | 18,359 | 13,641 | 15,887 | 17,908 | 0.2% | 0.8% | 2.5% |
| EBIT | 5,776 | 6,717 | 7,766 | 5,759 | 6,675 | 7,520 | 0.3% | 0.6% | 3.3% |
| Net profit att. | 4,752 | 5,514 | 6,585 | 4,633 | 5,408 | 6,290 | 2.6% | 2.0% | 4.7% |
| Diluted EPS (RMB) | 1.83 | 2.09 | 2.50 | 1.79 | 2.05 | 2.39 | 2.6% | 2.0% | 4.7% |
| Gross margin | 50.8% | 51.1% | 51.3% | 52.4% | 52.6% | 52.7% | -1.6ppt | -1.5ppt | -1.4ppt |
| EBIT margin | 21.5% | 21.4% | 21.7% | 22.1% | 22.1% | 22.1% | -0.6ppt | -0.7ppt | -0.4ppt |
| Net profit att. margin | 17.7% | 17.6% | 18.4% | 17.8% | 17.9% | 18.5% | -0.1ppt | -0.3ppt | -0.1ppt |

Source: Company data, CMBIGM estimates

Figure 2: CMBIGM estimates vs consensus

| | CMBIGM | | | Consensus | | Diff (%) | | | |
|------------------------|--------|--------|--------|-----------|--------|----------|---------|---------|---------|
| RMB mn | FY22E | FY23E | FY24E | FY22E | FY23E | FY24E | FY22E | FY23E | FY24E |
| Revenue | 26,910 | 31,350 | 35,802 | 26,789 | 32,480 | 38,947 | 0.5% | -3.5% | -8.1% |
| Gross profit | 13,673 | 16,019 | 18,359 | 13,891 | 17,116 | 20,657 | -1.6% | -6.4% | -11.1% |
| EBIT | 5,776 | 6,717 | 7,766 | 5,858 | 7,394 | 9,062 | -1.4% | -9.2% | -14.3% |
| Net profit att. | 4,752 | 5,514 | 6,585 | 4,687 | 5,871 | 7,180 | 1.4% | -6.1% | -8.3% |
| Diluted EPS (RMB) | 1.83 | 2.09 | 2.50 | 1.81 | 2.27 | 2.77 | 1.1% | -7.8% | -9.8% |
| Gross margin | 50.8% | 51.1% | 51.3% | 51.9% | 52.7% | 53.0% | -1ppt | -1.6ppt | -1.8ppt |
| EBIT margin | 21.5% | 21.4% | 21.7% | 21.9% | 22.8% | 23.3% | -0.4ppt | -1.3ppt | -1.6ppt |
| Net profit att. margin | 17.7% | 17.6% | 18.4% | 17.5% | 18.1% | 18.4% | 0.2ppt | -0.5ppt | 0ppt |



Results preview

Figure 3: Results summary - Half Year

| Figure 3: Results summ | ary – Hal | f Year | | | | | | | | |
|------------------------------|-----------|---------|---------|---------|-------------|-------------|-------------|--------------|---------------------|---------------------|
| Half yearly (RMB mn) | 1H21 | 2H21 | 1H22 | 2H22E | 1H21 YoY | 2H21 YoY | 1H22 YoY | 2H22E YoY | 1H22E CMBIG M | Actual vs CMBIGM |
| Revenue | 10,197 | 12,376 | 12,409 | 14,502 | 65% | 50% | 22% | 17% | 11,028 | 13% |
| COGS | (4,498) | (6,106) | (6,208) | (7,029) | | | | | (5,060) | |
| Gross profit | 5,699 | 6,270 | 6,201 | 7,472 | 86% | 55% | 9% | 19% | 5,968 | 4% |
| GP margins | 55.9% | 50.7% | 50.0% | 51.5% | | | | | 54.1% | |
| Other income & gains | 134 | 282 | 344 | 342 | | | | | 132 | 160% |
| S & D expenses | (2,857) | (3,281) | (3,383) | (3,913) | 47% | 33% | 18% | 19% | (3,110) | 9% |
| S & D exp / sales | -28.0% | -26.5% | -27.3% | -27.0% | | | | | -28.2% | |
| Admin expenses | (437) | (673) | (518) | (769) | 26% | 47% | 18% | 14% | (441) | 17% |
| Admin exp / sales | -4.3% | -5.4% | -4.2% | -5.3% | | | | | -4.0% | |
| Other opex | 0 | 0 | 0 | 0 | | | | | 0 | |
| Operating profit (EBIT) | 2,538 | 2,598 | 2,644 | 3,132 | 183% | 100% | 4% | 21% | 2,549 | 4% |
| OP margins | 24.9% | 21.0% | 21.3% | 21.6% | | | | | 23.1% | |
| Other items | 0 | 0 | 0 | 0 | | | | | 0 | |
| Net finance income | 7 | 25 | 174 | 60 | | | | | 44 | 294% |
| Net finance income / sales | 0.1% | 0.2% | 1.4% | 0.4% | | | | | 0.4% | |
| Profit after financing costs | 2,546 | 2,623 | 2,817 | 3,192 | | | | | 2,593 | |
| Associated coms | 0 | 0 | 0 | 0 | | | | | 0 | |
| Jointly controlled coms | 80 | 80 | 102 | 60 | | | | | 66 | 54% |
| Pre-tax profit | 2,625 | 2,703 | 2,919 | 3,252 | 189% | 102% | 11% | 20% | 2,659 | 10% |
| Tax | (663) | (654) | (730) | (690) | | | | | (612) | 19% |
| Tax / sales | -6.5% | -5.3% | -5.9% | -4.8% | | | | | -5.5% | |
| Effective tax rate | -25.3% | -24.2% | -25.0% | -21.2% | | | | | -23.0% | |
| Minority interests | 0 | 0 | 0 | 0 | | | | | 0 | |
| Net profit att. | 1,962 | 2,049 | 2,189 | 2,562 | 187% | 102% | 12% | 25% | 2,048 | 7% |
| NP margins | 19.2% | 16.6% | 17.6% | 17.7% | | | | | 18.6% | |
| Sales by channels | | | | | | | | | | |
| Franchises | 4,588 | 6,264 | 5,894 | 6,912 | 48% | 64% | 28% | 10% | 4,818 | 22% |
| Self-owned | 2,519 | 2,492 | 2,792 | 2,970 | 89% | 29% | 11% | 19% | 2,519 | 11% |
| E-commerce | 2,967 | 3,446 | 3,536 | 4,480 | 78% | 45% | 19% | 30% | 3,561 | -1% |
| International | 122 | 174 | 186 | 140 | 80% | 15% | 52% | -20% | 131 | 42% |
| Total | 10,197 | 12,376 | 12,409 | 14,502 | 65% | 50% | 22% | 17% | 11,028 | 13% |
| Breakdown by segment | | | | | | | | | | |
| A & P | (747) | (1,033) | (981) | (1,226) | 34% | 43% | 31% | 19% | (937) | 5% |
| Labour | (839) | (973) | (911) | (1,157) | 35% | 41% | 9% | 19% | (1,026) | -11% |
| Rent | (567) | (589) | (691) | (699) | 39% | 16% | 22% | 19% | (584) | 18% |
| D & A | (299) | (332) | (368) | (371) | 10% | 8% | 23% | 12% | (331) | 11% |
| R & D | (188) | (226) | (239) | (326) | 35% | 23% | 27% | 44% | (265) | -10% |
| Others | (656) | (802) | (711) | (904) | 120% | 52% | 8% | 13% | (408) | 74% |
| As % of total sales | | | | | | | | | | |
| A & P | -7.3% | -8.3% | -7.9% | -8.5% | | | | | -8.5% | |
| Labour | -8.2% | -7.9% | -7.3% | -8.0% | | | | | -9.3% | |
| Rent | -5.6% | -4.8% | -5.6% | -4.8% | | | | | -5.3% | |
| D & A | -2.9% | -2.7% | -3.0% | -2.6% | | | | | -3.0% | |
| R&D | -1.8% | -1.8% | -1.9% | -2.2% | | | | | -2.4% | |
| Others | -6.4% | -6.5% | -5.7% | -6.2% | | | | | -3.7% | |

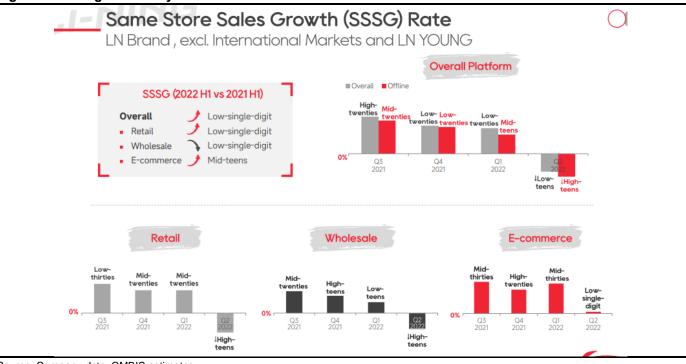


Figure 4: Results summary - Full Year

| Figure 4: Results summa | | | =V00= | FY22E | FY23E |
|------------------------------|----------|----------|----------------|-------|-------|
| Full yearly (RMB mn) | FY21 | FY22E | FY23E | YoY | YoY |
| Revenue | 22,572 | 26,910 | 31,350 | 19% | 16% |
| COGS | (10,603) | (13,237) | (15,331) | | |
| Gross profit | 11,969 | 13,673 | 16,019 | 14% | 17% |
| GP margins | 53.0% | 50.8% | 51.1% | | |
| Other income & gains | 416 | 686 | 768 | | |
| S & D expenses | (6,138) | (7,296) | (8,609) | 19% | 18% |
| S & D exp / sales | -27.2% | -27.1% | <i>-</i> 27.5% | | |
| Admin expenses | (1,111) | (1,288) | (1,460) | 16% | 13% |
| Admin exp / sales | -4.9% | -4.8% | -4.7% | | |
| Other opex | 0 | 0 | 0 | | |
| Operating profit (EBIT) | 5,136 | 5,776 | 6,717 | 12% | 16% |
| OP margins | 22.8% | 21.5% | 21.4% | | |
| Other items | 0 | 0 | 0 | | |
| Net finance income | 33 | 234 | 164 | | |
| Net finance income / sales | 0.1% | 0.9% | 0.5% | | |
| Profit after financing costs | 5,169 | 6,010 | 6,881 | | |
| Associated coms | 0 | 0 | 0 | | |
| Jointly controlled coms | 159 | 161 | 188 | | |
| Pre-tax profit | 5,328 | 6,171 | 7,070 | 16% | 15% |
| Tax | (1,317) | (1,419) | (1,555) | | |
| Tax / sales | -5.8% | -5.3% | -5.0% | | |
| Effective tax rate | -24.7% | -23.0% | -22.0% | | |
| Minority interests | 0 | 0 | 0 | | |
| Net profit att. | 4,011 | 4,752 | 5,514 | 18% | 16% |
| NP margins | 17.8% | 17.7% | 17.6% | | |
| Sales by channels | | | | | |
| Franchises | 10,853 | 12,806 | 14,727 | 18% | 15% |
| Self-owned | 5,010 | 5,762 | 6,742 | 15% | 17% |
| E-commerce | 6,413 | 8,016 | 9,539 | 25% | 19% |
| International | 296 | 326 | 342 | 10% | 5% |
| Total | 22,572 | 26,910 | 31,350 | 19% | 16% |
| Breakdown by segment | | | | | |
| A & P | (1,779) | (2,207) | (2,633) | 24% | 19% |
| Labour | (1,812) | (2,067) | (2,447) | 14% | 18% |
| Rent | (1,156) | (1,391) | (1,591) | 20% | 14% |
| D & A | (630) | (739) | (890) | 17% | 20% |
| R & D | (414) | (565) | (690) | 37% | 22% |
| Others | (1,457) | (1,615) | (1,818) | 11% | 13% |
| As % of total sales | | | | | |
| A & P | -7.9% | -8.2% | -8.4% | | |
| Labour | -8.0% | -7.7% | -7.8% | | |
| Rent | -5.1% | -5.2% | -5.1% | | |
| D & A | -2.8% | -2.7% | -2.8% | | |
| R&D | -1.8% | -2.1% | -2.2% | | |
| Others | -6.5% | -6.0% | -5.8% | | |



Figure 5: Li Ning's SSSG by channel



Source: Company data, CMBIS estimates

Figure 6: Li Ning's channel inventory

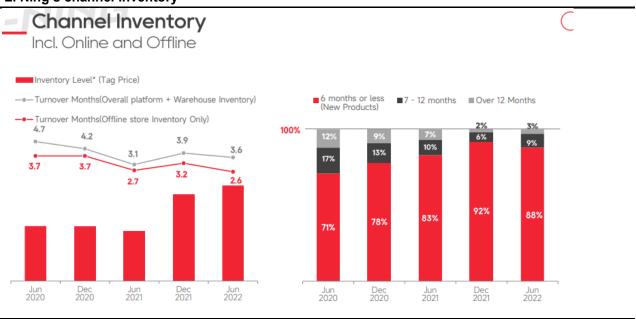




Figure 7: Breakdown of GP margin and OP margin drivers

GP Margin Analysis

Net Change in Major Items

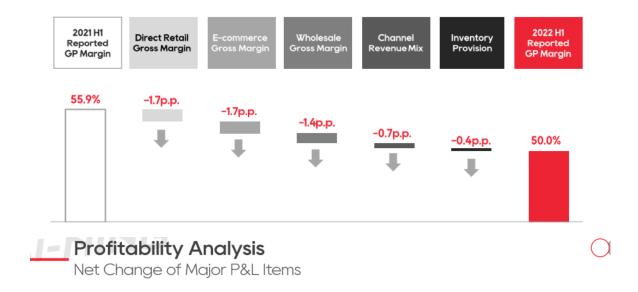




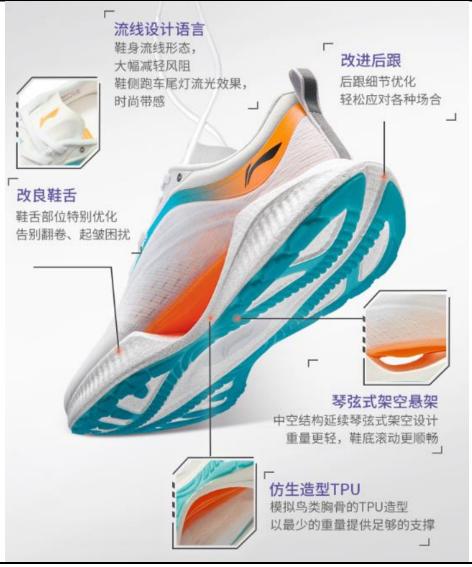


Figure 8: Li Ning's super light 19 running shoes on Tmall



Source: Tmall, CMBIGM estimates

Figure 9: Li Ning's super light 19 running shoes' technology changes



Source: Tmall, CMBIGM estimates



Figure 10: Evolution of the Li Ning's super light running shoes series



Source: Tmall, CMBIGM estimates



Operating numbers

Figure 11: Historical sales growth trend, by brand

| Operating numbers | 1Q19 | 2Q19 | 3Q19 | 4Q19 | 1Q20 | 2Q20 | 3Q20 | 4Q20 | 1Q21 | 2Q21 | 3Q21 | 4Q21 | 1Q22 | 2Q22 | 3Q22E | 4Q22E |
|---------------------------|--------------------|--------------------|--------------------|----------------------|--------------------|-----------------|-----------------|-------------------|-----------------|----------------|----------------|-----------------|--------------------|-------------------|--------|--------|
| Nike China sales | 24.0% | 22.0% | 27.0% | 23.0% | -4.0% | 1.0% | 8.0% | 19.0% | 42.0% | 9.0% | 1.0% | -24.0% | -8.0% | -20.0% | -10.0% | 5.0% |
| Adidas China sales | 16.0% | 14.0% | 11.0% | 15.0% | -58.0% | 0.0% | -5.0% | 7.0% | 156.0% | -16.0% | -15.0% | -24.0% | -35.0% | -35.0% | -20.0% | -5.0% |
| Anta brand's SSSG | | | | | | | | | | | | | | | | |
| Anta brand's retail sales | +ve Low- | +ve Mid- | | +ve High- | -ve 20%- | -ve LSD | +ve LSD | +ve LSD | 40%-45% | 35%-40% | +ve Low- | | +ve High- | -ve MSD | 17.0% | 23.0% |
| | teens | +ve Low- | teens | teens | -ve 20%- | | | | | | teens | teens | teens +ve Mid- | -ve Low- | | |
| Core brand | +ve HSD | teens | +ve Low- teens | +ve HSD | -ve 20%- 25% | -ve LSD | -ve MSD | -ve MSD | 35%-40% | 35%-40% | +ve HSD | +ve MSD | teens | teens | | |
| 12:1 | 0 000/ | | | 050/ | -ve 20%- | 1400 | +ve Low- | -ve Low- | 450/ 500/ | 0 000/ | 1400 | +ve Mid- | | | | |
| Kids | Over 20% | 30% | Over 25% | 25% | 25% | +ve MSD | teens | teens | 45%-50% | Over 20% | +ve MSD | teens | 20%-25% | +ve LSD | | |
| Online | +ve Mid- | 25% | 35% | Over 40% | +ve MSD | Over 40% | Over 50% | Over 25% | Over 60% | Over 45% | 25%-30% | 30%-35% | Over 30% | +ve HSD | | |
| | teens | | | | | | | | | | | | | | | |
| Non-Anta brands (FILA) | 65%-70% | 55%-60% | | | | | | | | | | | | | | |
| EU A1 U 4 U 1 | | | F00/ FF0/ | E00/ EE0/ | | +ve Low- | 000/ 050/ | 050/ 000/ | 750/ 000/ | 200/ 250/ | MOD | HOD | MOD | uon | 45.00/ | 00.00/ |
| FILA brand's retail sales | ; | | 50%-55% | 50%-55% | -ve MSD | teens | 20%-25% | 25%-30% | 75%-80% | 30%-35% | +ve MSD | +ve HSD | +ve MSD | -ve HSD | 15.0% | 20.0% |
| Classic/ Core brand | | | | Over 40% | -ve 20%- | +ve MSD | +ve MSD | +ve MSD | 80% | Over 20% | Flat | Flat | -ve MSD | -ve DD | | |
| | | | | | 25% | | | | | | +ve Mid- | +ve Mid- | +ve Mid- | | | |
| Kids | | | | Over 70% | -ve LSD | Over 30% | Over 30% | Over 20% | 100% | Over 40% | teens | teens | teens | +ve HSD | | |
| Fusion | | | | Over | uo MCD | Over 700/ | Over 500/ | Over 500/ | 1500/ | Over 900/ | +ve Mid- | +ve Low- | Over 200/ | ve MCD | | |
| Fusion | | | | 100% | +ve IvioD | Over 70% | Over 50% | Over 50% | 150% | Over 80% | teens | teens | Over 20% | -ve MSD | | |
| Online | | | | Over 70% | 160% | Over 80% | Over 90% | 70%-80% | Over 40% | Over 40% | 20%-25% | 25%-30% | Over 20% | +ve MSD | | |
| | | | | | | | | | 115%- | | | | | | | |
| Other brands | | | 30%-35% | 25%-30% | -ve HSD | 25%-30% | 50%-55% | 55%-60% | 120% | 70%-75% | 35%-40% | 30%-35% | 40%-45% | 20%-25% | | |
| December | Over | 0 | 500/ | 500/ | +ve Mid- | 0 | 000/ | 0 | | 4000/ | 500/ | 400/ 450/ | 400/ 450/ | 0 | | |
| Descente | 100% | Over 90% | 50% | 50% | teens | Over 60% | 90% | Over 80% | 150% | 100% | 50% | 40%-45% | 40%-45% | Over 20% | | |
| Kolon | | 15% | 20% | 20% | -ve High- | +ve LSD | 20%-25% | 30%-40% | Over 75% | 40% | 30% | -ve High- | 40%-45% | Over 20% | | |
| | +ve Mid- | | +ve High- | | teens | | | | | | | teens | | | | |
| Li Ning group's SSSG | teens | teens | teens | +ve Low- twenties | n/a | -ve MSD | +ve LSD | +ve Low- teens | n/a | +ve Low 80% | +ve High 20% | +ve Low 20% | +ve Low 20% | -ve Low- teens | | |
| | | +ve Low- | +ve Low- | +ve High- | | -ve High- | | | | +ve Low | +ve Low | +ve Mid | +ve Mid | -ve High- | | |
| Direct retail | +ve HSD | teens | teens | teens | n/a | teens | -ve MSD | +ve HSD | n/a | 90% | 30% | 20% | 20% | teens | | |
| Wholesales | +ve Low- | +ve Low- | +ve Low- | +ve Mid- | 2/2 | -ve Low- | -ve MSD | .ve Men | 2/0 | +ve Low | +ve Mid | +ve High- | +ve Low- | -ve High- | | |
| Wholesales | teens | teens | teens | teens | n/a | teens | | +ve MSD | n/a | 70% | 20% | teens | teens | teens | | |
| E- Commerce | +ve High | +ve Mid | +ve Mid | +ve Low | +ve Low- | +ve Mid | +ve High | +ve Low | n/a | +ve High | +ve Mid | +ve High | +ve Mid | +ve LSD | | |
| | 30% | 30% | 50% | 40% | teens | 20% | 30% | 30% | | 80% | 30% | 20% | 30% | | | |
| Li Ning group's retail sa | +ve Low 20%-25% | +ve Low 20%-25% | +ve Low 30%-35% | +ve Mid 30%-40% | -ve High- teens | -ve MSD | +ve MSD | +ve Mid- teens | +ve High 80% | +ve Low 90% | +ve Low 40% | +ve Low 30% | +ve High 20% | -ve HSD | 20.0% | 25.0% |
| | +ve Low- | | +ve Mid- | +ve High- | -ve Mid | -ve Low- | | | +ve Low | +ve High | +ve Mid | +ve High | +ve Mid | | | |
| Direct retail | teens | +ve HSD | teens | teens | 30% | teens | Flat | +ve MSD | 90% | 80% | 30% | 20% | 30% | -ve HSD | | |
| | +ve Low | +ve Mid- | +ve Mid- | +ve Low | -ve High- | | | +ve Low- | +ve Low | +ve Low | +ve High | +ve High | +ve Low | | | |
| Wholesales | 20%-25% | 20% | 30% | 40% | teens | -ve HSD | -ve LSD | teens | 80% | 90% | 30% | 20% | 20% | -ve HSD | | |
| E- Commerce | +ve Low | +ve High | +ve Low | +ve Low | +ve Low- | +ve High | +ve Low | +ve Mid | 100% | +ve High | +ve Mid | +ve Low | +ve Mid | +ve MSD | | |
| | 40% | 20% | 50% | 40% | teens | 20% | 40% | 30% | 10070 | 90% | 50% | 40% | 30% | TVCTVOD | | |
| Xtep's SSSG | +ve Low- | +ve Low- | 10% | +ve Low- | | | | | | | | | | | | |
| | teens | teens | | teens | -ve 20%- | | | | Mid 50%- | | +ve Mid- | | | +ve Mid- | | |
| Xtep's retail sales | Over 20% | Over 20% | 20% | Over 20% | 25% | -ve LSD | +ve MSD | +ve HSD | 60% | 30%-35% | teens | 20%-25% | 30%-35% | teens | 28.0% | 20.0% |
| 361 Degrees' SSSG | +ve LSD | +ve LSD | +ve LSD | +ve LSD | | | | | | | | | | | | |
| 361 Degree's retail sales | • | | | | -ve 20%- | -ve Low- | -ve HSD | +ve LSD | +ve High- | 15%-20% | +ve Low- | +ve High- | +ve High- | +ve Low- | | |
| 301 Degree S retail Sales | | | | | 25% | teens | -ve nob | +ve LoD | teens | 13 /0-20 /0 | teens | teens | teens | teens | | |
| Pou Sheng's SSSG | 8.4% | 4.2% | 6.0% | 1.9% | -32.5% | -17.8% | | | | | | | | | | |
| Pou Sheng's sales | 19.9% | 18.9% | 21.9% | 19.1% | -25.1% | 0.3% | -0.3% | 1.0% | 47.8% | -15.0% | -25.1% | -26.7% | -25.0% | -24.1% | -15.0% | 0.0% |
| Topsports' retail sales | | | | | | | | | | | | -ve 20%- 25% | -ve High- teens | -ve High 20% | | |
| | | | +ve Mid | +ve Mid | | | | | | +ve Mid | | -ve Mid to | teens | -ve Low | | |
| Dong Xiang's SSSG | -ve I SD | +ve MSD | to High | to High | -ve Low | -ve MSD | +ve Low | +ve MSD | +ve HSD | to High | -ve Hign- | High- | -ve MSD | to Mid- | | |
| | | | SD | SD | to Mid SD | | to Mid SD | | | SD | teens | teens | | teens | | |
| | | | | | Va 250/ | ua Larr | | a La::: | | | -ve Mid to | | | -ve Mid to | | |
| Dong Xiang's retail sale | +ve MSD | +ve MSD | +ve Mid- | | -ve 25%- | -ve Low- | +ve MSD | +ve Low- | 60%-70% | to Mid- | High- | -ve Mid- | -ve MSD | High- | | |
| | | | teens | teens | 30% | Mid SD | | teens | | teens | teens | teens | | teens | | |
| Direct retail | Flat | +ve LSD | +ve HSD | +ve MSD | -ve 30%- | -ve Low- | Flat | +ve MSD | 70%-75% | | | | | | | |
| | | | | | 35% | teens | | | | | | | | | | |
| E- Commerce | +ve 35%- 45% | +ve 30%- 35% | +ve 55%- 60% | +ve 40%- 45% | -ve Low- teens | +ve 30%- 35% | +ve 30%- 35% | +ve 20%- 30% | 35%-40% | | | | | | | |
| | | | | | | 3370 | JJ70 | 30% | | | | | | | | |

Source: Company data, CMBIGM estimates, *Nike's year end is at May (e.g. 4Q18 calendar year = 2Q19 fiscal year = Sep-Nov 2018)



Valuation

Figure 12: Peers valuation table

| | | | 12m TP | Price | Up/ Down- | Mkt. Cap | Year | P/E | (x) | P/B | (x) | ROE (%) | 3yrs PEG (x) | Yield (%) |
|-----------------|-----------|----------|-----------|---------|--------------|-----------|--------|------|------|------|------|------------|--------------------|--------------|
| Company | Ticker | Rating | (LC) | (LC) | side | (HK\$mn) | End | FY1E | FY2E | FY1E | FY2E | FY1E | | FY1E |
| H shares Spor | tswear | | | | | | | | | | | | | |
| Li Ning | 2331 HK | BUY | 80.64 | 70.10 | 15% | 183,513 | Dec-21 | 31.7 | 27.8 | 9.1 | 7.2 | 32.9 | 1.9 | 0.9 |
| Anta Sports | 2020 HK | BUY | 115.47 | 87.40 | 32% | 237,171 | Dec-21 | 25.3 | 19.6 | 5.9 | 4.8 | 29.2 | 1.5 | 1.6 |
| Xtep Intl | 1368 HK | BUY | 17.04 | 12.92 | 32% | 34,042 | Dec-21 | 25.0 | 19.8 | 3.4 | 3.1 | 12.0 | 1.1 | 2.4 |
| 361 Degrees | 1361 HK | NR | n/a | 4.00 | n/a | 8,270 | Dec-21 | 10.2 | 8.9 | 0.9 | 8.0 | 8.8 | 8.0 | 2.3 |
| Topsports | 6110 HK | NR | n/a | 6.54 | n/a | 40,556 | Feb-22 | 13.1 | 11.0 | 3.1 | 2.8 | 24.1 | 1.2 | 5.1 |
| Pou Sheng | 3813 HK | NR | n/a | 0.80 | n/a | 4,261 | Dec-21 | 11.1 | 4.7 | 0.4 | 0.4 | (3.2) | 0.3 | 1.6 |
| China DX | 3818 HK | NR | n/a | 0.39 | n/a | 2,267 | Mar-22 | n/a | 4.1 | 0.2 | 0.2 | (16.7) | 0.0 | 6.0 |
| | | | | | | | Avg. | 19.4 | 13.7 | 3.3 | 2.8 | 12.4 | 1.0 | 2.8 |
| | | | | | | | Med. | 19.0 | 11.0 | 3.1 | 2.8 | 12.0 | 1.1 | 2.3 |
| International S | Sportswea | <u>r</u> | | | | | | | | | | | | |
| Nike Inc | NKE US | NR | n/a | 116.07 | n/a | 1,427,132 | May-22 | 30.8 | 25.3 | 11.7 | 10.2 | 43.1 | 2.4 | 1.1 |
| Adidas | ADS GY | NR | n/a | 173.20 | n/a | 267,510 | Dec-21 | 25.4 | 19.8 | 4.9 | 4.7 | 29.5 | (6.5) | 1.7 |
| Puma | PUM GY | NR | n/a | 68.82 | n/a | 83,455 | Dec-21 | 26.0 | 21.1 | 4.2 | 3.7 | 16.0 | 1.4 | 1.3 |
| Under Armour | UAA US | NR | n/a | 10.03 | n/a | 33,876 | Mar-23 | 19.6 | 14.0 | 2.3 | 1.9 | n/a | 4.4 | 0.0 |
| Lululemon | LULU US | NR | n/a | 321.69 | n/a | 321,868 | Jan-22 | 33.5 | 29.0 | 12.7 | 9.8 | 38.4 | 1.7 | 0.0 |
| Skechers | SKX US | NR | n/a | 40.21 | n/a | 49,086 | Dec-21 | 14.9 | 11.7 | 1.6 | 1.4 | 23.3 | (3.1) | 0.0 |
| Vf Corp | VFC US | NR | n/a | 47.12 | n/a | 143,494 | Apr-22 | 15.4 | 13.8 | 4.8 | 4.5 | 30.4 | 8.0 | 4.3 |
| Columbia | COLM US | NR | n/a | 76.39 | n/a | 37,180 | Dec-21 | 14.8 | 13.1 | 2.5 | 2.1 | 18.5 | 2.0 | 1.5 |
| Wolverine | WWW US | NR | n/a | 22.91 | n/a | 14,140 | Jan-22 | 10.5 | 9.1 | 2.7 | 2.1 | 18.4 | 0.2 | 1.9 |
| Mizuno Corp | 8022 JP | NR | n/a | 2656.00 | n/a | 4,142 | Mar-22 | 10.4 | 9.2 | 0.6 | 0.6 | 7.6 | (2.6) | 2.3 |
| Asics Corp | 7936 JP | NR | n/a | 2655.00 | n/a | 29,580 | Dec-21 | 27.9 | 21.5 | 3.2 | 2.9 | 6.4 | 0.9 | 1.2 |
| | | | | | | | Avg. | 20.8 | 17.1 | 4.6 | 4.0 | 23.2 | 0.8 | 1.4 |
| | | | | | | | Med. | 19.6 | 14.0 | 3.2 | 2.9 | 20.9 | 1.4 | 1.3 |

Source: Bloomberg, CMBIGM estimates



Assumptions

Figure 13: Major assumptions

| Major assumptions | FY20A | FY21A | FY22E | FY23E | FY24E |
|--------------------------------------|--------|--------|--------|--------|--------|
| Sales by segment (RMB mn) | | | | | |
| Shoes | 6,338 | 9,506 | 12,537 | 15,006 | 17,261 |
| Clothes | 7,365 | 11,824 | 13,006 | 14,827 | 16,903 |
| Equipment | 754 | 1,242 | 1,367 | 1,517 | 1,638 |
| Others | 0 | 0 | 0 | 0 | 0 |
| Total | 14,457 | 22,572 | 26,910 | 31,350 | 35,802 |
| Sales by segment growth (%) | | | | | |
| Shoes | 4.2% | 50.0% | 31.9% | 19.7% | 15.0% |
| Clothes | 3.6% | 60.5% | 10.0% | 14.0% | 14.0% |
| Equipment | 11.7% | 64.9% | 10.0% | 11.0% | 8.0% |
| Others | n/a | n/a | n/a | n/a | n/a |
| Total | 4.2% | 56.1% | 19.2% | 16.5% | 14.2% |
| Sales by channel growth (%) | | | | | |
| Franchises | 0.9% | 56.7% | 18.0% | 15.0% | 13.0% |
| Self-owned | -9.8% | 53.5% | 15.0% | 17.0% | 15.0% |
| E-commerce | 29.7% | 58.4% | 25.0% | 19.0% | 16.0% |
| International | -16.7% | 34.9% | 10.0% | 5.0% | 0.0% |
| Total | 4.2% | 56.1% | 19.2% | 16.5% | 14.2% |
| Sales network by segment | | | | | |
| Self-owned | 1,149 | 1,165 | 1,310 | 1,350 | 1,380 |
| - ranchise | 4,763 | 4,770 | 4,775 | 4,805 | 4,835 |
| Sub-total | 5,912 | 5,935 | 6,085 | 6,155 | 6,215 |
| _N Young | 1,021 | 1,202 | 1,277 | 1,377 | 1,457 |
| Fotal | 6,933 | 7,137 | 7,362 | 7,532 | 7,672 |
| GP margins | 49.1% | 53.0% | 50.8% | 51.1% | 51.3% |
| Opex breakdown | | | | | |
| A & P/ sales | 8.9% | 7.9% | 8.2% | 8.4% | 8.6% |
| _abour/ sales | 9.1% | 8.0% | 7.7% | 7.8% | 7.5% |
| Rental/ sales | 6.3% | 5.1% | 5.2% | 5.1% | 4.9% |
| D & A/ sales | 4.0% | 2.8% | 2.7% | 2.8% | 3.0% |
| R & D/ sales | 2.2% | 1.8% | 2.1% | 2.2% | 2.2% |
| Provision/ sales | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Selling & distribution costs / sales | 30.6% | 27.2% | 27.1% | 27.5% | 27.4% |
| Admin expenses / sales | 5.6% | 4.9% | 4.8% | 4.7% | 4.6% |
| OP margins | 15.2% | 22.8% | 21.5% | 21.4% | 21.7% |
| Effective tax rate | 24.4% | 24.7% | 23.0% | 22.0% | 20.0% |
| Net profit margins | 11.7% | 17.8% | 17.7% | 17.6% | 18.4% |
| Net profit att. growth (%) | 13.3% | 136.1% | 18.5% | 16.0% | 19.4% |



Financial Summary

| Income statement | | | | | | Cash flow summary | | | | | |
|-----------------------------|---------|----------|----------|----------|----------|-----------------------------|-------|---------|---------|---------|---------|
| YE 31 Dec (RMB mn) | FY20A | FY21A | FY22E | FY23E | FY24E | YE 31 Dec (RMB mn) | FY20A | FY21A | FY22E | FY23E | FY24E |
| Revenue | 14,457 | 22,572 | 26,910 | 31,350 | 35,802 | EBIT | 2,196 | 5,136 | 5,776 | 6,717 | 7,766 |
| Franchises | 6,924 | 10,853 | 12,806 | 14,727 | 16,642 | D & A | 576 | 630 | 747 | 894 | 1,045 |
| Self-owned | 3,265 | 5,010 | 5,762 | 6,742 | 7,753 | Change in working capital | 142 | 948 | 227 | 390 | 391 |
| E-commerce | 4,049 | 6,413 | 8,016 | 9,539 | 11,065 | Income tax paid | (589) | (549) | (1,317) | (1,419) | (1,555) |
| International | 220 | 296 | 326 | 342 | 342 | Others | 439 | - | - | - | - |
| Cost of goods sold | (7,363) | (10,603) | (13,237) | (15,331) | (17,443) | Net cash from operating | 2,763 | 6,165 | 5,433 | 6,582 | 7,646 |
| Gross profit | 7,094 | 11,969 | 13,673 | 16,019 | 18,359 | | | | | | |
| Other income | 331 | 416 | 686 | 768 | 841 | Capex & investments | (594) | (1,016) | (1,076) | (1,254) | (1,432) |
| | | | | | | Associated companies | (53) | - | - | - | - |
| Operating expenses | (5,230) | (7,249) | (8,583) | (10,069 | (11,435 | Interest received | 31 | 97 | 99 | 115 | 131 |
| D & A | (576) | (630) | (565) | (690) | (788) | Others | (376) | (9) | 153 | 42 | 78 |
| Staff costs | (1,311) | (1,812) | (2,067) | (2,447) | (2,694) | Net cash from investing | (992) | (927) | (825) | (1,097) | (1,223) |
| S & D costs (ex-staff, D&A) | (3,449) | (4,783) | (5,737) | (6,746) | (7,739) | | | | | | |
| Admin exp. (ex-staff, D&A) | 106 | (24) | (214) | (186) | (214) | Equity raised | 189 | - | - | - | - |
| Other operating expenses | - | - | - | - | - | Net change in bank loans | - | - | - | - | - |
| EBIT | 2,196 | 5,136 | 5,776 | 6,717 | 7,766 | Dividend paid | (378) | (510) | (1,203) | (1,398) | (1,593) |
| | | | | | | Others | (325) | (112) | (103) | (92) | (72) |
| Finance costs, net | (32) | 33 | 234 | 164 | 250 | Net cash from financing | (513) | (622) | (1,306) | (1,490) | (1,665) |
| JVs & associates | 83 | 159 | 161 | 188 | 215 | | | | | | |
| Exceptional | - | - | - | - | - | Net change in cash | 1,258 | 4,616 | 3,302 | 3,995 | 4,758 |
| Pre-tax profit | 2,248 | 5,328 | 6,171 | 7,070 | 8,231 | Beginning cash balance | 5,961 | 7,187 | 11,803 | 15,105 | 19,100 |
| - | | | | | | Exchange difference | (33) | - | - | - | - |
| Income tax | (549) | (1,317) | (1,419) | (1,555) | (1,646) | Cash at the end of the year | 7,187 | 11,803 | 15,105 | 19,100 | 23,858 |
| Less: Minority interests | Ò | Ó | 0 | Ó | Ó | · | | | | | |
| Net profit | 1,698 | 4,011 | 4,752 | 5,514 | 6,585 | | | | | | |

| Balance sheet | | | | | | Key ratios | | | | | |
|------------------------------|-------|--------|--------|--------|--------|-------------------------------------|----------|----------|----------|----------|----------|
| YE 31 Dec (RMB mn) | FY20A | FY21A | FY22E | FY23E | FY24E | YE 31 Dec | FY20A | FY21A | FY22E | FY23E | FY24E |
| Non-current assets | 4,817 | 5,419 | 5,994 | 6,642 | 7,356 | Sales mix (%) | | | | | |
| Fixed asset | 1,065 | 1,502 | 1,873 | 2,269 | 2,683 | Franchises | 47.9 | 48.1 | 47.6 | 47.0 | 46.5 |
| Intangible assets & goodwill | 357 | 460 | 602 | 780 | 996 | Self-owned | 22.6 | 22.2 | 21.4 | 21.5 | 21.7 |
| Prepaid lease payments | 384 | 384 | 384 | 384 | 384 | E-commerce | 28.0 | 28.4 | 29.8 | 30.4 | 30.9 |
| Interest in joint ventures | - | 62 | 125 | 198 | 281 | International | 1.5 | 1.3 | 1.2 | 1.1 | 1.0 |
| Other non-current assets | 3,011 | 3,011 | 3,011 | 3,011 | 3,011 | Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Current assets | 9,777 | 15,241 | 19,475 | 24,176 | 29,644 | P&L ratios (%) | | | | | |
| Cash and cash equivalents | 7,187 | 11,803 | 15,105 | 19,100 | 23,858 | Gross margin | 49.1 | 53.0 | 50.8 | 51.1 | 51.3 |
| Inventories | 1,346 | 1,598 | 2,176 | 2,520 | 2,867 | Operating margin | 15.2 | 22.8 | 21.5 | 21.4 | 21.7 |
| Trade and other receivables | 659 | 928 | 1,106 | 1,288 | 1,471 | Pre-tax margin | 15.5 | 23.6 | 22.9 | 22.6 | 23.0 |
| Prepayments | 584 | 912 | 1,087 | 1,267 | 1,446 | Net margin | 11.7 | 17.8 | 17.7 | 17.6 | 18.4 |
| Other current assets | 1 | 1 | 1 | 1 | 1 | Effective tax rate | 25.4 | 25.5 | 23.6 | 22.6 | 20.5 |
| Current liabilities | 5,015 | 7,580 | 8,841 | 10,073 | 11,264 | Balance sheet ratios | | | | | |
| Bank loans | - | - | - | - | - | Current ratio (x) | 1.9 | 2.0 | 2.2 | 2.4 | 2.6 |
| Trade payables | 1,227 | 1,598 | 1,995 | 2,310 | 2,628 | Quick ratio (x) | 1.7 | 1.8 | 2.0 | 2.1 | 2.4 |
| Accruals & other payables | 2,540 | 3,967 | 4,729 | 5,509 | 6,291 | Cash ratio (x) | 1.4 | 1.6 | 1.7 | 1.9 | 2.1 |
| Tax payables | 592 | 1,360 | 1,462 | 1,598 | 1,689 | Inventory turnover days | 67 | 55 | 60 | 60 | 60 |
| Others | 656 | 656 | 656 | 656 | 656 | Trade receivables days | 17 | 15 | 15 | 15 | 15 |
| | | | | | | Trade payables days | 61 | 55 | 55 | 55 | 55 |
| Non-current liabilities | 889 | 889 | 889 | 889 | 889 | Total debt / total equity ratio (%) | 1 | 1 | 1 | 1 | 0 |
| Bank loans | - | - | - | - | - | Net debt / equity ratio (%) | Net cash |
| Deferred income | - | - | - | - | - | Returns (%) | | | | | |
| Deferred tax | 64 | 64 | 64 | 64 | 64 | ROE | 19.5 | 32.9 | 30.2 | 27.8 | 26.5 |
| Others | 825 | 825 | 825 | 825 | 825 | ROA | 11.6 | 19.4 | 18.7 | 17.9 | 17.8 |
| | | | | | | Per share | | | | | |
| Minority Interest | - | - | - | - | - | EPS (RMB) | 0.68 | 1.58 | 1.83 | 2.09 | 2.50 |
| Total net assets | 8,689 | 12,191 | 15,739 | 19,856 | 24,847 | DPS (RMB) | 0.21 | 0.49 | 0.57 | 0.65 | 0.77 |
| Shareholders' equity | 8,689 | 12,191 | 15,739 | 19,856 | 24,847 | BVPS (RMB) | 3.54 | 4.96 | 6.41 | 8.08 | 10.1 |



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