### CMB International Securities | Equity Research | Company Update



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# Li Ning (2331 HK)

# Slight beat for 1Q20 and industry recovery

We continue to like Li Ning, thanks to: 1) industry leading performance in 1Q20 and healthy recovery in early Apr 2020, as well as 2) solid capital management (We believe the inventory level is healthy and manageable). Thus we reiterate BUY and fine-tuned TP to HK\$29.73, based on unchanged 30x FY21E P/E.

- Li Ning retail sales was resilient in 1Q20, slight beat and industry leading. Li Ning retail sales fell by high-teens YoY in 1Q20, which is slightly above CMBIS est. of -21%, which is more resilient than Anta (-ve low 20%), Pou Sheng (-25%) and Kappa (-ve high 20%), second to FILA (-ve MSD).
- Solid e-commerce offset the relatively soft wholesale and direct retail. We attributed the beat to robust e-commerce, which still managed to grow by low-teens YoY in 1Q20, slowing down mildly from low 40% growth in 4Q19. Drags were mainly from direct retail/ wholesale channels, declined by mid 30%/ high-teens in 1Q20, worsen from high-teens/ low 40% growth in 4Q19.
- No 1Q20 SSSG data but understandable. Li Ning did not report SSSG for 1Q20, we believe store base was distorted by temporary store closures under COVID-19 crisis, and hence this calculation become less meaningful.
- 4Q20 trade fair sales growth to be announced on interim result and we are not worried. Some investors may be worried about the suspension of the reporting of trade fair sales number, but we are less concerned, because: 1) trade fair was delayed (usually in late Mar) and numbers are not ready yet and 2) sell-through rate for winter clothing was very high given the robust retail sales growth back in 4Q19 and early CNY in 2020.
- ~200 stores were closed in 1Q20, but we find the impact on sales and net profit limited. Li Ning had closed 224 stores (26/ 198 for self-owned/ wholesale) in 1Q20, representing a 3.5% decline vs 4Q19. Again, we are not worried because: 1) these stores tended to be underperforming which were usually loss making and had a much lower sales per store, and 2) the Company is still targeting 20-30 new stores in FY20E for Li Ning core brand.
- Maintain BUY and lifted TP to HK\$ 29.73. We maintain BUY and fine-tuned TP to HK\$ 29.73, based on 30x FY21E P/E (unchanged), given a 3-year adjusted NP CAGR of 31%. The counter is attractive, trading at 25x FY21E P/E. We adjusted our FY20E/ 21E/ 22E EPS estimates by -4.0%/ +0.3%/ +0.8%, to factor in better wholesale/ weaker direct retail in 1Q20.

### **Earnings Summary**

(YE 31 Dec)	FY18A	FY19A	FY20E	FY21E	FY22E
Revenue (RMB mn)	10,511	13,870	15,372	18,523	21,271
YoY growth (%)	18.4	32.0	10.8	20.5	14.8
Net income (RMB mn)	715	1,499	1,571	2,209	2,730
EPS (RMB)	0.29	0.60	0.63	0.89	1.09
YoY growth (%)	38.0	106.0	4.8	40.6	23.6
Core NP (RMB mn)	715	1,265	1,571	2,209	2,730
YoY growth (%)	38.8	76.9	24.2	40.6	23.6
Consensus EPS (RMB)	n/a	n/a	0.63	0.86	1.05
P/E (x)	73.0	36.1	34.4	24.5	19.8
P/B (x)	8.8	7.5	6.4	5.3	4.3
Yield (%)	0.4	0.7	0.7	1.0	1.3
ROE (%)	13.1	23.2	20.4	23.9	24.3
Net gearing (%)	Net cash				

Source: Company data, Bloomberg, CMBIS estimates

## **BUY (Maintain)**

**Target Price** HK\$29.73 (Previous TP HK\$29.63) Up/Downside +22.6% **Current Price** HK\$24.25

### **China Sportswear Sector**

## **Walter Woo**

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#### Stock Data

Mkt Cap (HK\$ mn)	59,696
Avg 3 mths t/o (HK\$ mn)	473.33
52w High/Low (HK\$)	27.7/12.4
Total Issued Shares (mn)	2,461.7
Source: Bloomberg	

Shareholding Structure	
Mr Li Ning & Family	14.23%
Blackrock Inc.	6.89%
Schroders Plc	6.06%
FMR LLC	5.26%
Free Float	67.56%

Source: HKEx

#### **Share Performance** Absolute Relative 48.2% 35.5% 1-mth 3-mth

4.3% -12.5% 6-mth -9.2% -0.5% 12-mth 110.2% Source: Bloomberg

### 12-mth Price Performance



Source: Bloomberg

### Auditor: PricewaterhouseCoopers

### **Related Reports**

- Li Ning (2331 HK, BUY) Industry leading momentum and recovery - 9
- Li Ning (2331 HK, BUY) Prudent sales but upbeat margin guidance -15 Aug 2019



# **Earnings revision**

Figure 1: Earnings revision

		New			Old			Diff (%)	
RMB mn	FY20E	FY21E	FY22E	FY20E	FY21E	FY22E	FY20E	FY21E	FY22E
Revenue	15,372	18,523	21,271	15,682	18,369	21,054	-2.0%	0.8%	1.0%
Gross profit	7,561	9,203	10,618	7,754	9,171	10,559	-2.5%	0.3%	0.6%
EBIT	1,794	2,538	3,145	1,870	2,530	3,120	-4.1%	0.3%	0.8%
Net profit att.	1,571	2,209	2,730	1,636	2,202	2,709	-4.0%	0.3%	0.8%
Diluted EPS (RMB)	0.630	0.886	1.095	0.656	0.883	1.086	-4.0%	0.3%	0.8%
Gross margin	49.2%	49.7%	49.9%	49.4%	49.9%	50.2%	-0.3ppt	-0.2ppt	-0.2ppt
EBIT margin	11.7%	13.7%	14.8%	11.9%	13.8%	14.8%	-0.3ppt	-0.1ppt	0.0ppt
Net profit att. margin	10.2%	11.9%	12.8%	10.4%	12.0%	12.9%	-0.2ppt	-0.1ppt	0.0ppt

Source: Company data, CMBIS estimates

Figure 2: CMBIS estimates vs consensus

				Consensus		Diff (%)			
RMB mn	FY20E	FY21E	FY22E	FY19E	FY20E	FY21E	FY19E	FY20E	FY21E
Revenue	15,372	18,523	21,271	15,184	18,614	21,900	1.2%	-0.5%	-2.9%
Gross profit	7,561	9,203	10,618	7,387	9,279	11,022	2.4%	-0.8%	-3.7%
EBIT	1,794	2,538	3,145	1,864	2,653	3,228	-3.8%	-4.3%	-2.6%
Net profit att.	1,571	2,209	2,730	1,542	2,127	2,626	1.9%	3.9%	3.9%
Diluted EPS (RMB)	0.630	0.886	1.095	0.630	0.861	1.051	0.0%	2.9%	4.1%
Gross margin	49.2%	49.7%	49.9%	48.7%	49.9%	50.3%	0.5ppt	-0.2ppt	-0.4ppt
EBIT margin	11.7%	13.7%	14.8%	12.3%	14.3%	14.7%	-0.6ppt	-0.6ppt	0.0ppt
Net profit att. margin	10.2%	11.9%	12.8%	10.2%	11.4%	12.0%	0.1ppt	0.5ppt	0.8ppt

Source: Company data, CMBIS estimates

Figure 3: Retail sales trend forecasts, by brands

		s trend lored							
Period	growth (Mana 4Q19	gement comme Jan20E	ents at annua Feb20E	Mar20E	1Q20E	2Q20E	1H20E	2H20E	FY20E
Li Ning	30-40%	Very strong		45%/ 25% drop (early/ late Mar)		90% of budget (May)			
Anta	15-20%				20-30% drop	0-10% drop	Mid teen drop	Double digit up	Mid single digit drop
FILA	50-55%				10-20% drop	10-20% up	Flat	30% plus	20% plus
Xtep	20% plus	20% plus	80% drop	40% drop	25-30% drop				
Pou Sheng	19.0%	25.0%	82% drop	70% of budget (late	60%-65% of budget	80% of budget			
Retail sales	growth (Actua	I or CMBIS esti	mates)						
Period	4Q19	Jan20E	Feb20E	Mar20E	1Q20E	2Q20E	1H20E	2H20E	FY20E
Li Ning	35%	28%	-70%	-26%	-18%	10%	-4%	26%	11%
Anta	18%	18%	-70%	-30%	-23%	-8%	-15%	13%	-1%
FILA	53%	40%	-70%	-5%	-5%	25%	10%	40%	25%
Xtep	23%	23%	-80%	-40%	-27%	-10%	-19%	13%	-3%
Pou Sheng	19%	25%	-82%	-35%	-25%	-8%	-16%	15%	-1%



## **Focus Charts**

Figure 4: 1Q20 retail sales drop (reported), by brands

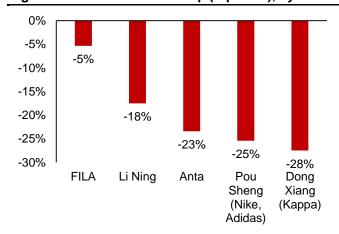
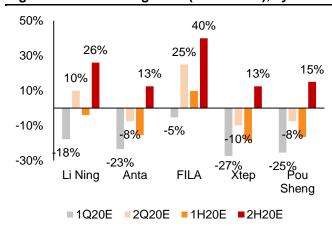


Figure 5: Retail sales growth (CMBIS est.), by brands

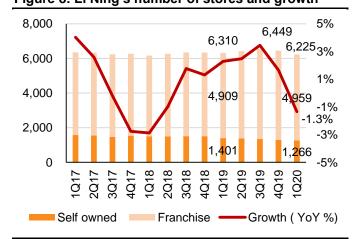


Source: Company data, CMBIS estimates



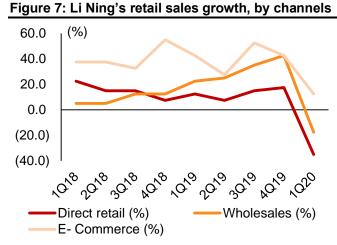
Source: Company data, CMBIS estimates

Figure 8: Li Ning's number of stores and growth



Source: Company data, CMBIS estimates

Source: Company data, CMBIS estimates



Source: Company data, CMBIS estimates

Figure 9: Working capital condition

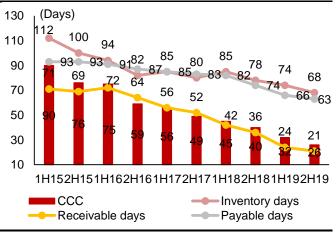




Figure 10: Historical sales growth trend, by brands

Operating numbers	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18	1Q19	2Q19	3Q19	4Q19	1Q20E
Nike China sales	15.0%	16.0%	12.0%	15.0%	19.0%	25.0%	20.0%	31.0%	24.0%	22.0%	27.0%	23.0%	-20.0%
Adidas China sales	30.3%	27.7%	28.0%	32.0%	26.0%	27.0%	26.0%	23.0%	16.0%	14.0%	11.0%	15.0%	-30.0%
Anta brand's SSSG													
	+ve Low-	+ve 20%-	+ve Mid-	+ve 20%-	+ve 20%-	+ve Low-	+ve Mid-	+ve Mid-	+ve Low-	+ve Mid-	+ve Mid-	+ve High-	-ve 20%-
Anta brand's retail sales	teens	30%	teens	25%	25%	teens	teens	teens	teens	teens	teens	teens	25%
Core brand	+ve LSD	+ve Mid-	+ve MSD	+ve Mid-	+ve Mid-	+ve HSD	+ve Low-	+ve HSD	+ve HSD	+ve Low-	+ve Low-	+ve HSD	-ve 20%-
		teens		teens	teens		teens			teens	teens		25% -ve 20%-
Kids	over 30%	25%-30%	over 30%	over 40%	over 40%	over 25%	Over 25%	Over 25%	Over 20%	30%	Over 25%	25%	-ve 20%-
									+ve Mid-				
Online	over 50%	over 50%	over 50%	over 40%	over 40%	over 25%	Over 20%	Over 25%	teens	25%	35%	Over 40%	+ve MSD
N. A. I. I. (EU A)	+ve 40%-	+ve 50%-	+ve 40%-	+ve 85%-	+ve 80%-	+ve 90%-	+ve 90%-	+ve 80%-		+ve 55%-			
Non-Anta brands (FILA/	50%	60%	50%	90%	85%	95%	95%	85%	70%	60%			
Ell A brand'a ratail agles											E00/ EE0/	E00/ EE0/	-ve MSD
FILA brand's retail sales											30%-33%	50%-55%	-ve wo
Classic/ Core brand												Over 40%	-ve 20%-
Olassic/ Oole blalla												O VCI 4070	25%
Kids												Over 70%	-ve LSD
Fusion												Over 100%	+ve MSD
												100%	
Online												Over 70%	160%
Other brands											30%-35%	25%-30%	-ve HSD
Li Ning group's SSSG	Flat	+ve HSD	-ve LSD	+ve Low-		+ve HSD				+ve Mid-	_		n/a
				teens	teens		teens	teens	teens	teens	teens	twenties	
Direct retail	-ve MSD	Flat	-ve MSD	+ve Low-	+ve Low-	LVO HCD	no Hen	+ve MSD	+ve HSD	+ve Low-	+ve Low-	+ve High-	n/a
Direct retail	-ve iviou	rial	-ve iviou	teens	teens	+ve HSD	+ve HSD	+ve IVIOD	+ve nob	teens	teens	teens	II/a
Wholesales	-ve MSD	+ve LSD	-ve MSD	+ve HSD	+ve MSD	+ve LSD	+ve HSD	+ve MSD	+ve Low-	+ve Low-	+ve Low-	+ve Mid-	n/a
VVIIOICGAICG	VC IVIOD	I VC LOD	VC IVIOD			_			teens	teens	teens	teens	11/4
E- Commerce	Mid-60%	Mid-90%	Low 30%	+ve High-	+ve High	+ve Mid-	+ve High		+ve High	+ve Mid	+ve Mid	+ve Low	n/a
				teens	30%	30%	30%	50%	30%	30%	50%	40%	
					+ve Mid-	+ve Low-	+ve Mid-	+ve High-	+ve Low	+ve Low	+ve Low	+ve Mid	-ve High-
Li Ning group's retail sal	es				teens	teens	teens	teens	20%-25%	20%-25%	30%-35%	30%-40%	teens
					L 000/	N.CI	Med				M. d	and I finds	1.6.1
Direct retail					Low 20%-	+ve Mid-	+ve Mid-	+ve HSD	+ve Low-	+ve HSD	+ve Mid-	+ve High-	-ve Mid
					30%	teens	teens +ve Low-	+ve Low-	teens +ve Low	+ve Mid-	teens +ve Mid-	teens +ve Low	30% -ve High-
Wholesales					+ve MSD	+ve MSD	teens	teens		20%	30%	40%	teens
					+ve High	+ve High	+ve Low	+ve Mid	+ve Low	+ve High	+ve Low	+ve Low	+ve Low-
E- Commerce					30%	30%	30%	50%	40%	20%	50%	40%	teens
···					+ve Low-	+ve Mid-	+ve Mid-	+ve Mid-	+ve Low-	+ve Low-		+ve Low-	
Xtep's SSSG	+ve LSD	+ve MSD	+ve MSD	+ve HSD	teens	teens	teens	teens	teens	teens	10%	teens	
Vtamia vatali aalaa									O 200/	Ours 200/	200/	O 200/	27.00/
Xtep's retail sales									Over 20%	Over 20%	20%	Over 20%	-27.0%
361 Degrees' SSSG	7.0%	+ve HSD	+ve HSD	+ve HSD	+ve HSD	+ve HSD	+ve MSD	Flat	+ve LSD	+ve LSD	+ve LSD	+ve LSD	
Pou Sheng's SSSG	1.9%	5.6%	1.5%	12.0%	10.1%	2.2%	8.9%	8.7%	8.4%	4.2%	6.0%	1.9%	
Pou Sheng's sales	14.4%	14.5%	13.4%	21.6%	17.7%	17.7%	24.4%	22.0%	19.9%	18.9%	21.9%	19.1%	-25.1%
Dong Xiang's SSSG	Flat	-ve LSD	-ve MSD	TVA I SD	+ve Mid	-ve Mid	+ve MSD	+ve LSD	-ve I SD	+ve MSD	+ve Mid	+ve Mid	-ve Mid-
Doing Alaring 5 0000	ııdl	-VC LOD	AC MIOD	FVC LOD	to High	to High		++0 LOD	-40 LOD	A C INIOD	to High	to High	Low SD
					LICD	Flat	+ve Low-	LICD	Flat	1.00	LICD	+ve Low-	-ve LSD
Direct retail					+ve H211	FIAI		+ve H211	FIAI	+ve i Sii	+ve Hori		
Direct retail					+ve HSD	riat	teens	+ve HSD		+ve LSD	+ve HSD	teens	
Direct retail E- Commerce					+ve H2D	Flat		+ve HSD	+ve 35%- 45%	+ve LSD +ve 30%- 35%	+ve 55%-	teens +ve 40%- 45%	-ve Low-



# **Valuation**

Figure 11: Peers valuation table

			12m TP	Price	Up/ Down-	Mkt. Cap	Year	P/E	(x)	P/B	(x)	ROE (%)	3yrs PEG (x)	Yield (%)
Company	Ticker	Rating	(LC)	(LC)	side	(HK\$mn)	End	FY1E	FY2E	FY1E	FY2E	FY1E	FY1E	FY1E
<b>H shares Spor</b>	tswear													
Li Ning	2331 HK	BUY	29.73	24.25	23%	59,696	Dec-19	31.6	22.5	5.9	4.8	23.2	1.1	0.9
Anta Sports	2020 HK	BUY	77.39	63.95	21%	172,790	Dec-19	27.2	19.9	6.5	5.3	29.8	1.3	1.2
Xtep Intl	1368 HK	BUY	2.90	2.72	7%	6,834	Dec-19	8.6	6.8	0.8	0.8	11.9	1.2	6.6
361 Degrees	1361 HK	NR	n/a	1.19	n/a	2,460	Dec-19	5.0	4.2	0.3	0.3	7.2	0.5	8.7
Topsports	6110 HK	NR	n/a	9.49	n/a	58,850	Feb-19	20.9	18.1	5.3	4.1	76.8	0.0	3.0
Pou Sheng	3813 HK	NR	n/a	1.62	n/a	8,678	Dec-19	13.2	6.7	1.0	0.8	11.5	0.7	1.6
China DX	3818 HK	NR	n/a	0.65	n/a	3,826	Mar-19	5.4	n/a	n/a	n/a	n/a	0.0	n/a
								16.0	13.0	3.3	2.7	26.7	0.7	3.7
								13.2	12.5	3.1	2.5	17.5	0.7	2.3
<b>International S</b>	Sportswear Property of the Pro													
Nike Inc	NKE US	NR	n/a	89.91	n/a	1,083,650	May-19	37.8	32.2	17.9	16.7	48.0	3.8	1.0
Adidas	ADS GY	NR	n/a	218.70	n/a	369,175	Dec-19	31.9	21.2	5.8	5.0	30.0	7.6	1.7
Puma	PUM GY	NR	n/a	57.54	n/a	73,096	Dec-19	50.1	27.9	4.3	3.8	14.7	3.8	0.7
Under Armour	UAA US	NR	n/a	9.85	n/a	32,669	Dec-19	n/a	53.0	2.3	2.3	4.4	0.0	0.0
Lululemon	LULU US	NR	n/a	225.86	n/a	227,863	Feb-20	50.8	37.8	12.4	10.7	38.0	4.2	0.0
Skechers	SKX US	NR	n/a	26.43	n/a	32,311	Dec-19	18.7	12.3	1.7	1.6	15.9	(5.8)	0.0
Vf Corp	VFC US	NR	n/a	57.50	n/a	175,913	Mar-20	19.4	24.0	5.3	5.4	29.1	9.0	3.3
Columbia	COLM US	NR	n/a	72.44	n/a	37,844	Dec-19	26.4	17.3	2.5	2.1	18.8	332.7	1.5
Wolverine	WWW US	NR	n/a	20.01	n/a	12,573	Dec-19	13.2	9.1	2.1	1.9	14.4	0.8	2.0
Mizuno Corp	8022 JP	NR	n/a	1749.00	n/a	3,348	Mar-19	7.5	6.8	0.5	0.5	6.6	1.3	2.9
Asics Corp	7936 JP	NR	n/a	993.00	n/a	13,581	Dec-19	33.5	17.5	1.2	1.2	4.5	1.8	2.8
								28.9	23.5	5.1	4.6	20.4	32.7	1.4
								29.2	21.2	2.5	2.3	15.9	3.8	1.5

Source: Bloomberg, CMBIS estimates



# **Assumption**

Figure 12: Li Ning's key assumptions

Major assumptions	FY18A	FY19A	FY20E	FY21E	FY22E
Sales by segment (RMB mn)					
Shoes	4,601	6,085	6,700	8,073	9,279
Clothes	5,316	7,110	7,963	9,635	11,080
Equipment	594	674	708	814	912
Others	0	0	0	0	0
Total	10,511	13,870	15,372	18,523	21,271
Sales by segment growth (%)					
Shoes	11.0%	32.3%	10.1%	20.5%	14.9%
Clothes	27.4%	33.7%	12.0%	21.0%	15.0%
Equipment	18.5%	13.6%	5.0%	15.0%	12.0%
Others	-100.0%	n/a	n/a	n/a	n/a
Total	18.4%	32.0%	10.8%	20.5%	14.8%
Sales by channel growth (%)					
Franchises	15.7%	39.9%	10.6%	15.0%	11.0%
Self owned	15.0%	15.6%	-1.0%	25.0%	14.0%
E-commerce	32.9%	40.7%	26.3%	28.0%	23.0%
International	5.3%	4.5%	-4.5%	5.0%	0.0%
Total	18.4%	32.0%	10.8%	20.5%	14.8%
Sales network by segment					
Self owned	1,506	1,292	1,267	1,292	1,317
Franchise	4,838	5,157	5,202	5,257	5,312
Total	6,344	6,449	6,469	6,549	6,629
LN Young	793	1,101	1,251	1,401	1,501
Sum-total	7,137	7,550	7,720	7,950	8,130
GP margins	48.1%	49.1%	49.2%	49.7%	49.9%
Opex breakdown					
A & P/ sales	10.4%	9.6%	9.1%	9.2%	9.4%
Labour/ sales	10.8%	10.9%	11.2%	10.5%	10.1%
Rental/ sales	8.5%	7.1%	6.4%	5.8%	5.5%
D & A/ sales	3.9%	3.3%	3.3%	3.2%	3.2%
R & D/ sales	2.2%	2.6%	2.3%	2.4%	2.4%
Provision/ sales	0.0%	0.0%	0.0%	0.0%	0.0%
Selling & distribution costs / sales	35.3%	32.0%	31.3%	30.1%	29.4%
Admin expenses / sales	6.3%	6.9%	6.7%	6.5%	6.3%
OP margins	7.4%	11.1%	11.7%	13.7%	14.8%
Effective tax rate	15.9%	19.3%	18.0%	18.0%	18.0%
Net profit margins	6.8%	10.8%	10.2%	11.9%	12.8%
Net profit att. growth (%)	38.8%	109.6%	4.8%	40.6%	23.6%



# **Financial Summary**

Income statement						Cash flow summary					
YE 31 Dec (RMB mn)	FY17A	FY18A	FY19A	FY20E	FY21E	YE 31 Dec (RMB mn)	FY17A	FY18A	FY19A	FY20E	FY21E
Revenue	10,511	13,870	15,372	18,523	21,271	EBIT	777	1,543	1,794	2,538	3,145
Franchises	4,909	6,865	7,593	8,732	9,693	D & A	410	429	502	589	676
Self owned	3,132	3,620	3,585	4,481	5,109	Change in working capital	448	1,344	106	223	194
E-commerce	2,218	3,121	3,941	5,045	6,205	Income tax paid	(9)	(135)	(357)	(345)	(485)
International	252	264	252	264	264	Others	46	-	-	-	-
Cost of goods sold	(5,458)	(7,064)	(7,810)	(9,320)	(10,653)	Net cash from operating	1,672	3,181	2,044	3,005	3,529
Gross profit	5,053	6,805	7,561	9,203	10,618						
Other income	95	139	85	102	117	Capex & investments	(431)	(624)	(692)	(834)	(957)
						Associated companies	(44)	-	-	-	-
Operating expenses	(4,370)	(5,401)	(5,852)	(6,767)	(7,591)	Interest received	51	278	75	90	103
D & A	(410)	(429)	(502)	(589)	(511)	Others	(59)	29	39	48	60
Staff costs	(1,139)	(1,519)	(1,727)	(1,951)	(2,155)	Net cash from investing	(483)	(318)	(578)	(696)	(794)
S & D costs (ex-staff, D&A)	(2,708)	(3,252)	(3,457)	(4,030)	(4,545)						
Admin exp. (ex-staff, D&A)	(113)	(201)	(166)	(197)	(380)	Equity raised	51	-	-	-	-
Other operating expenses	-	-	-	-	-	Net change in bank loans	-	10	-	-	-
EBIT	777	1,543	1,794	2,538	3,145	Dividend paid	-	(215)	(380)	(387)	(544)
						Others	(117)	(369)	(9)	(4)	(4)
Finance costs, net	10	(30)	30	44	57	Net cash from financing	(66)	(573)	(389)	(391)	(548)
JVs & associates	64	343	92	111	128						
Exceptional	-	-	-	-	-	Net change in cash	1,123	2,290	1,078	1,918	2,188
Pre-tax profit	850	1,857	1,916	2,694	3,329	Beginning cash balance	2,529	3,672	5,961	7,039	8,957
						Exchange difference	19	-	-	-	-
Income tax	(135)	(357)	(345)	(485)	(599)	Cash at the end of the year	3,672	5,961	7,039	8,957	11,145
Less: Minority interests	0	0	0	0	0						
Net profit	715	1,499	1,571	2,209	2,730						

YE 31 Dec (RMB mn)	EV17A	FY18A	FY19A	FY20E	FY21E	Key ratios YE 31 Dec	EV17A	EV18A	FY19A	EV20E	EV21E
Non-current assets	2,341	4,008	4,215	4,481	4,788	Sales mix (%)	1117	1 1 104	11137	1 120L	1 121
Fixed asset	830	1,039	1,246	1,515	1,809	Franchises	46.7	49.5	49.4	47.1	45.6
Intangible assets & goodwill	308	265	248	223	211	Self owned	29.8	26.1	23.3	24.2	24.0
Prepaid lease payments	103	115	115	115	115	E-commerce	21.1	22.5	25.6	27.2	29.2
Interest in joint ventures	-	-	18	39	63	International	2.4	1.9	1.6	1.4	1.2
Other non-current assets	1,100	2,589	2,589	2,589	2,589	Total	100.0	100.0	100.0	100.0	100.0
Current assets	6,386	8,539	9,892	12,377	15,062	P&L ratios (%)					
Cash and cash equivalents	3,672	5,961	7,039	8,957	11,145	Gross margin	48.1	49.1	49.2	49.7	49.9
Inventories	1,240	1,407	1,556	1,857	2,122	Operating margin	7.4	11.1	11.7	13.7	14.8
Trade and other receivables	929	687	761	917	1,053	Pre-tax margin	8.1	13.4	12.5	14.5	15.6
Prepayments	546	483	535	645	741	Net margin	6.8	10.8	10.2	11.9	12.8
Other current assets	0	1	1	1	1	Effective tax rate	17.2	23.6	18.9	18.8	18.7
Current liabilities	2,777	4,717	5,085	6,014	6,820	Balance sheet ratios					
Bank loans	-	-	-	-	-	Current ratio (x)	2.3	1.8	1.9	2.1	2.2
Trade payables	1,133	1,348	1,491	1,779	2,033	Quick ratio (x)	1.9	1.5	1.6	1.7	1.9
Accruals & other payables	1,412	2,205	2,444	2,945	3,382	Cash ratio (x)	1.3	1.3	1.4	1.5	1.6
Tax payables	134	531	518	658	772	Inventory turnover days	112	105	105	105	105
Others	98	633	633	633	633	Trade receivables days	61	60	60	60	60
						Trade payables days	40	40	40	40	40
Non-current liabilities	130	707	707	707	707	Total debt / total equity ratio (%)	1	1	1	0	0
Bank loans	-	-	-	-	-	Net debt / equity ratio (%)	Net cash				
Deferred income	-	-	-	-	-	Returns (%)					
Deferred tax	54	54	54	54	54	ROE	12.3	21.0	18.9	21.8	22.2
Others	77	653	653	653	653	ROA	8.2	11.9	11.1	13.1	13.8
						Per share					
Minority Interest	-	-	-	-	-	EPS (RMB)	0.29	0.60	0.63	0.89	1.09
Total net assets	5,820	7,124	8,316	10,137	12,323	DPS (RMB)	0.09	0.15	0.16	0.22	0.27
Shareholders' equity	5,820	7,124	8,316	10,137	12,323	BVPS (RMB)	2.41	2.90	3.39	4.13	5.02



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