

招商银行全资附属机构 A Wholly Owned Subsidiary Of China Merchants Ban

Zhejiang Dingli - A (603338 CH)

Solid earnings growth in 4Q21 & 1Q22; Historical low valuation offers buying opportunity

Dingli's net profit in 2021 grew 33% YoY to RMB884mn, 5%/1% below our/consensus estimate due to slightly higher-than-expected operating expense and lower other income. In 1Q22, net profit grew 15% YoY to RMB196mn, which is largely in line with our expectation. It's encouraging to see that gross margin in both 4Q21 and 1Q22 improved from 2Q21 and 3Q21, suggesting solid pricing power amid the competitive market. We revise down our earnings forecast in 2022/23E by 4%/5%, largely due to higher expense ratio. We expect Dingli will continue to benefit from the capex spending growth by Horizon Construction. We also expect the depreciation of RMB will help boost export. We revise down our TP to RMB51, based on 23x P/E on the back of 23% earnings CAGR in 2022E-24E. Current share price implies only 15x 2022E P/E (historical low), while our target multiple of 23x is 1SD below the historical average of 33x. Maintain **BUY**.

- 4Q21 results highlights. Revenue grew 96% YoY to RMB944mn in 4Q21, thanks to the low base effect (a temporary slowdown of customers' orders in 4Q20). Gross margin expanded 10.3ppt YoY and 7.5ppt QoQ to 34%, driven by better product mix. Administrative expense (including R&D) increased by 105% YoY while other income dropped 69% YoY, slightly below our expectation. Net profit still surged 2.5x YoY to RMB155mn in 4Q21. Operating cash flow reached RMB354mn in 4Q21 (vs -RMB11mn in 4Q20). For the full year, net profit grew 33% YoY to RMB884mn. Proposed dividend of RMB0.34/share implies 19.5% payout ratio (slightly increased from 19% in 2020).
- Strong sales volume growth in 2021. Total aerial working platform (AWP) sales increased 36% YoY to 51.7k units in 2021. We estimate this represented 32% market share in China and the export market. Sales volume of boom lift surged 1.8x YoY to 3.9k units as Dingli continued to ramp up the new capacity.
- Decent earnings growth in 1Q22: Revenue grew 49% YoY to RMB1.2bn. Gross margin slightly narrowed 0.8ppt YoY to 29.2% which we think is resilient given the keen competition. Net profit increased 15% YoY to RMB196mn as the administrative expense ratio increased while net finance expense was recognized (vs net finance income in 1Q21).
- Risks: (1) Price competition in China AWP market; (2) unexpected slowdown of construction activities in China; (3) further increase in freight rate.

Earnings Summary

(YE 31 Dec)	FY20A	FY21A	FY22E	FY23E	FY24E
Revenue (RMB mn)	2,957	4,939	6,299	7,641	9,101
YoY growth (%)	23.7	67.1	27.5	21.3	19.1
Net income (RMB mn)	664	884	1,130	1,374	1,654
EPS (RMB)	1.37	1.82	2.23	2.71	3.27
YoY growth (%)	-4.3	33.2	22.5	21.6	20.4
Consensus EPS (RMB)	n/a	n/a	2.34	2.96	n/a
EV/EBITDA (x)	18.4	13.1	10.6	8.6	7.2
P/E (x)	24.7	18.6	15.2	12.5	10.4
P/B (x)	4.4	2.9	2.5	2.1	1.8
Yield (%)	0.8	1.0	1.3	1.5	1.8
ROE (%)	19.1	18.2	17.5	18.3	18.8
Net gearing (%)	Net cash				

Source: Company data, Bloomberg, CMBIGM estimates

BUY (Maintain)

Target Price RMB51.00 (Previous TP RMB77.00) Up/Downside 52% Current Price RMB33.82

China Capital Goods

Wayne Fung, CFA (852) 3900 0826 waynefung@cmbi.com.hk

Stock Data

- Di i	
Total Issued Shares (mn)	506.3
52w High/Low (RMB)	91.96/32.16
Avg 3 mths t/o (RMB mn)	261
Mkt Cap (RMB mn)	17,125

Source: Bloomberg

Shareholding Structure

Oa. o	o.ag oa ao		
XU Shug	45.5%		
Deqing	Equity	11.6%	
Investme	ent Manageme	ent	
CCASS	9.2%		
Others			33.7%

Source: Shanghai Stock Exchange

Share Performance

	Absolute	Relative
1-mth	-22.7%	-17.1%
3-mth	-52.2%	-43.3%
6-mth	-53.1%	-41.0%

Source: Bloomberg

12-mth Price Performance



Source: Bloomberg

Auditor: BDO

Recent reports:

- Zhejiang Dingli (603338 CH) Higher-than-expected anti-dumping duties but overhang largely removed – 18 Feb 2022
- Zhejiang Dingli (603338 CH) –
 3Q21 net profit +5.4%; in line with expectation – 29 Oct 2021
- Zhejiang Dingli (603338 CH, BUY)

 Satisfactory results in 2Q;
 Negative priced in; U/G to BUY –
 Aug 2021



Figure 1: 2021 results highlight

YE Dec 31(RMB mn)	2020	2021	Chg (YoY)
Total revenue	2,957	4,939	67.1%
Cost of sales	(1,925)	(3,490)	81.4%
Gross profit	1,032	1,449	40.4%
Surcharge	(12)	(15)	21.5%
S&D expenses	(100)	(111)	11.1%
Administrative expenses	(162)	(243)	50.1%
Asset impairment	6	(32)	n/a
EBIT	764	1,048	37.2%
Net finance income/(cost)	(46)	(69)	49.2%
Finance income	12	16	29.4%
Finance expenses	(59)	(85)	45.0%
Other gains/(losses)	45	40	-9.9%
Share of profit of JV and associates	11	1_	-86.5%
Pretax profit	773	1,021	32.0%
Income tax	(109)	(137)	25.0%
After tax profit	664	884	33.2%
MI	0	0	n/a
Net profit	664	884	33.2%
D&A	41	77	89.1%
EBITDA	805	1,125	39.9%
Source: Company data, CMBIGM			

Figure 2: Sales volume, revenue and gross margin breakdown in 2021

	2020	2021	Chg (YoY)
Sales volume (units)			
Boom lifts	1,399	3,954	182.6%
Scissor lifts	34,589	44,112	27.5%
Vertical lifts	2,070	3,610	74.4%
Total (lifts)	38,058	51,676	35.8%
ASP (RMB/unit)			
Boom lifts	404,234	416,207	3.0%
Scissor lifts	62,245	64,529	3.7%
Vertical lifts	50,082	72,931	45.6%
(RMB mn)	2020	2021	Chg (YoY)
Revenue			
Boom lifts	566	1,646	191.0%
Scissor lifts	2,153	2,847	32.2%
Vertical lifts	104	263	154.0%
Revenue (core business)	2,822	4,755	68.5%
Other business	135	184	36.6%
Total revenue	2,957	4,939	67.1%
Gross margin			
Boom lifts	19.0%	18.2%	-0.9
Scissor lifts	36.2%	32.5%	-3.8
Vertical lifts	47.1%	38.4%	-8.7
Gross margin (core business)	33.2%	27.8%	-5.3
Other business	71.0%	67.8%	-3.2
Average gross margin	34.9%	29.3%	-5.6

Source: Company data, CMBIGM



Figure 3: Quarterly results highlight

(RMB mn)	1Q21	1Q22	Chg YoY	2Q20	2Q21	Chg YoY	3Q20	3Q21	Chg YoY	4Q20	4Q21	Chg YoY
Total revenue	841	1,253	49.0%	1,090	1,736	59.3%	973	1,418	45.8%	483	944	95.5%
Cost of sales	(589)	(887)	50.7%	(682)	(1,236)	81.2%	(627)	(1,042)	66.1%	(368)	(623)	69.2%
Gross profit	253	366	44.9%	408	500	22.6%	346	376	8.8%	114	320	180.3%
Other income	(1)	(2)	225.3%	(4)	(3)	-38.3%	(1)	(4)	408.5%	(3)	(7)	123.4%
S&D expenses	(25)	(36)	43.4%	(49)	(27)	-45.5%	(34)	(36)	5.2%	2	(23)	n/a
Administrative expenses	(43)	(74)	74.4%	(51)	(61)	20.8%	(44)	(49)	10.2%	(44)	(91)	105.1%
Asset impairment	(13)	(13)	6.8%	5	(17)	n/a	(5)	(13)	146.0%	5	11	135.9%
EBIT	171	240	39.9%	309	392	27.0%	261	274	5.1%	73	210	187.9%
Net finance income/(cost)	10	(16)	n/a	21	(12)	n/a	(13)	(8)	-35.8%	(61)	(59)	-3.7%
Other gains/(losses)	15	5	-65.5%	10	11	12.7%	3	6	88.6%	25	8	-69.0%
Share of profit of JV and associates	4	2	-51.1%	1	6	357.4%	(3)	(7)	152.1%	3	(1)	n/a
Pretax profit	200	231	15.5%	342	397	16.3%	249	265	6.6%	40	158	294.6%
Income tax	(30)	(36)	18.0%	(55)	(61)	10.6%	(37)	(42)	13.4%	4	(4)	n/a
After tax profit	170	196	15.1%	287	337	17.4%	212	223	5.4%	44	155	252.7%
MI	0	0	n/a	0	0	n/a	0	0	n/a	0	0	n/a
Net profit	170	196	15.1%	287	337	17.4%	212	223	5.4%	44	155	252.7%
			ppt			ppt			ppt			ppt
Gross margin	30.0%	29.2%	-0.8	37.4%	28.8%	-8.6	35.5%	26.5%	-9.0	23.7%	34.0%	10.3
S&D expense ratio	3.0%	2.9%	-0.1	4.5%	1.5%	-2.9	3.5%	2.5%	-1.0	-0.3%	2.4%	2.8
Administrative expense ratio	5.1%	5.9%	0.9	4.6%	3.5%	-1.1	4.6%	3.4%	-1.1	9.2%	9.6%	0.4
Effective tax rate	15.1%	15.4%	0.3	16.1%	15.3%	-0.8	14.9%	15.8%	1.0	-9.3%	2.3%	11.6

Source: Company data, CMBIGM

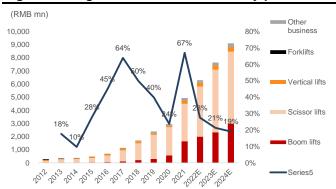
Figure 4: Change in key assumptions for Dingli

	Old		New		Change	
	2022E	2023E	2022E	2023E	2022E	2023E
Sales volume (units)						
Boom lifts	4,666	5,366	4,745	5,551	1.7%	3.5%
Scissor lifts	57,556	71,945	58,669	73,336	1.9%	1.9%
Vertical lifts	3,002	3,602	3,971	4,368	32.3%	21.3%
Total (lifts)	65,223	80,912	67,385	83,256	3.3%	2.9%
ASP (RMB/unit)						
Boom lifts	405,000	405,000	420,000	420,000	3.7%	3.7%
Scissor lifts	61,000	61,000	65,000	65,000	6.6%	6.6%
Vertical lifts	50,000	50,000	74,000	74,000	48.0%	48.0%
(RMB mn)						
Revenue						
Boom lifts	1,890	2,173	1,993	2,332	5.5%	7.3%
Scissor lifts	3,511	4,389	3,813	4,767	8.6%	8.6%
Vertical lifts	150	180	294	323	95.8%	79.5%
Revenue (core business)	5,551	6,742	6,100	7,422	9.9%	10.1%
Other business	210	229	199	220	-5.2%	-4.2%
Total revenue	5,761	6,971	6,299	7,641	9.4%	9.6%
Gross margin					ppt	
Boom lifts	21.3%	23.0%	19.0%	21.0%	-2.3	-2.0
Scissor lifts	28.0%	28.0%	30.0%	29.0%	2.0	1.0
Vertical lifts	32.0%	32.0%	37.0%	37.0%	5.0	5.0
Gross margin (core business)	25.8%	26.5%	26.7%	26.8%	0.9	0.3
Other business	71.0%	71.0%	67.0%	67.0%	-4.0	-4.0
Blended gross margin	27.5%	28.0%	28.0%	28.0%	0.5	0.0
Gross profit	1,583	1,949	1,765	2,139	11.5%	9.7%
S&D expense ratio	-2.0%	-2.0%	-2.1%	-2.1%	-0.1	-0.1
Admin expense & R&D exp ratio	-4.1%	-4.0%	-5.4%	-5.3%	-1.3	-1.3
Net profit	1,183	1,446	1,130	1,374	-4.4%	-5.0%

Source: Company data, CMBIGM estimates

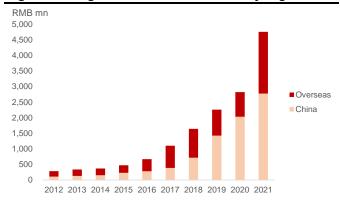


Figure 5: Dingli's revenue breakdown by product



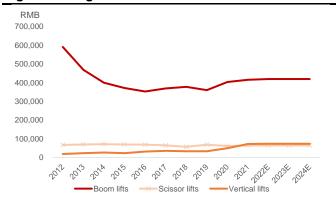
Source: Company data, CMBIGM estimates

Figure 6: Dingli's revenue breakdown by region



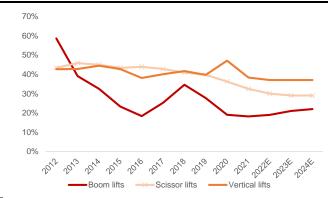
Source: Company data, CMBIGM

Figure 7: Dingli's ASP trend



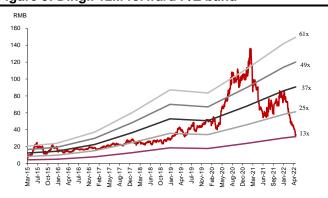
Source: Company data, CMBIGM estimates

Figure 8: Gross margin trend



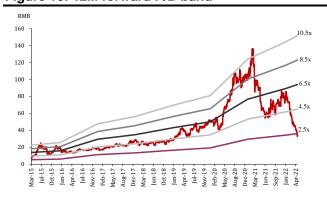
Source: Company data, CMBIGM

Figure 9: Dingli 12M forward P/E band



Source: Bloomberg, Company data, CMBIGM estimates

Figure 10: 12M forward P/B band



Source: Bloomberg, Company data, CMBIGM estimates



Financial Summary

Income statement						Cash flow summary					
YE 31 Dec (RMB mn)	FY20A	FY21A	FY22E	FY23E	FY24E	YE 31 Dec (RMB mn)	FY20A	FY21A	FY22E	FY23E	FY24E
Total revenue	2,957	4,939	6,299	7,641	9,101	Pretax profit	773	1,021	1,314	1,597	1,923
Cost of sales	(1,925)	(3,490)	(4,534)	(5,503)	(6,536)	Finance cost	59	85	60	63	66
Gross profit	1,032	1,449	1,765	2,139	2,565	Interest income	42	58	(104)	(107)	(121)
Surcharge	(12)	(15)	(13)	(15)	(18)	Profit / loss of associates	(11)	(1)	(3)	(3)	(4)
S&D expenses	(100)	(111)	(132)	(160)	(191)	Depreciation and amortization	41	77	140	196	223
Administrative expenses	(162)	(243)	(340)	(405)	(482)	Income tax paid	(144)	(164)	(184)	(224)	(269)
Asset impairment	6	(32)	(31)	(38)	(46)	Change in working capital	163	(687)	(468)	(394)	(707)
EBIT	764	1,048	1,248	1,520	1,828	Others	(32)	(15)	0	0	0
Net finance income/(cost)	(46)	(69)	43	44	55	Cash flow from operation	892	374	755	1,129	1,111
Finance income	12	16	104	107	121	Net capex on PP&E	(234)	(340)	(800)	(700)	(300)
Finance expenses	(59)	(85)	(60)	(63)	(66)	Interest received	(42)	(58)	104	107	121
Other gains/(losses)	45	40	19	31	36	Others	(378)	409	0	0	0
Profit of JV & associates	11	1	3	3	4	Cash flow from investing	(707)	(69)	(696)	(593)	(179)
Pretax profit	773	1,021	1,314	1,597	1,923	Proceeds from equity	0	1,482	0	0	0
Income tax	(109)	(137)	(184)	(224)	(269)	Net bank borrowings	(55)	746	60	61	50
After tax profit	664	884	1,130	1,374	1,654	Dividend paid	(121)	(126)	(172)	(215)	(261)
MI	0	0	0	0	0	Interest paid	(16)	(30)	(60)	(63)	(66)
Net profit	664	884	1,130	1,374	1,654	Others	(0)	(3)	0	0	0
						Cash flow from financing	(192)	2,069	(172)	(217)	(277)
D&A	41	77	140	196	223	Change in cash	(8)	2,374	(113)	319	655
EBITDA	805	1,125	1,389	1,716	2,051	Cash at beginning of the year	874	1,191	3,514	3,401	3,720
						FX gains/(losses) & others	325	(50)	0	0	0
						Cash at the end of the year	1,191	3,514	3,401	3,720	4,376

Balance sheet						Key ratios					
YE 31 Dec (RMB mn)	FY20A	FY21A	FY22E	FY23E	FY24E	YE 31 Dec	FY20A	FY21A	FY22E	FY23E	FY24E
Non-current assets	1,722	2,181	3,056	3,645	3,963	Revenue mix (%)					
PP&E	722	828	1,493	2,001	2,083	Boom lifts	19	33	32	31	33
JV/associates	119	108	112	115	118	Scissor lifts	73	58	61	62	60
LT trade receivables	477	584	797	878	1,117	Vertical lifts	4	5	5	4	4
Intangible assets	158	234	229	224	218	Others	5	4	3	3	3
AFS investments	0	0	0	0	0	Total	100	100	100	100	100
Others	246	415	415	415	415	Profit & loss ratio (%)					
Deferred tax assets	2	12	12	12	12	Gross margin	34.9	29.3	28.0	28.0	28.2
Current assets	4,147	7,394	7,800	9,022	10,468	EBITDA margin	27.2	22.8	22.0	22.5	22.5
Inventories	942	1,387	1,868	1,992	2,521	EBIT margin	25.8	21.2	19.8	19.9	20.1
Trade and bill receivables	1,249	2,293	2,332	3,111	3,372	Net profit margin	22.5	17.9	17.9	18.0	18.2
Prepayment	32	42	42	42	42	Growth (%)					
Others	733	157	157	157	157	Revenue	23.7	67.1	27.5	21.3	19.1
Cash	1,191	3,514	3,401	3,720	4,376	Gross profit	8.4	40.4	21.8	21.2	19.9
						EBITDA	12.6	39.9	23.4	23.6	19.5
Current liabilities	1,891	3,144	3,458	4,098	4,470	EBIT	11.3	37.2	19.1	21.7	20.3
Trade and bill payables	1,223	1,868	2,132	2,722	3,044	Net profit	(4.3)	33.2	27.8	21.6	20.4
Bank borrowings	303	873	923	973	1,023	Balance sheet ratio					
Tax payable	102	165	165	165	165	Current ratio (x)	2.2	2.4	2.3	2.2	2.3
Advance from customers	69	18	18	18	18	Receivable turnover days	159	131	134	130	130
Others	194	220	220	220	220	Inventory turnover days	133	122	131	128	126
Non-current liabilities	233	452	462	473	473	Payable turnover days	190	162	161	161	161
Bank borrowings	121	302	312	323	323	Net debt / total equity (%)	Net cash				
Deferred tax liabilities	0	0	0	0	0	Profitability (%)					
Deferred income	95	108	108	108	108	ROA	12.4	11.5	11.1	11.7	12.2
Others	18	42	42	42	42	ROE	19.1	18.2	17.5	18.3	18.8
Equity	3,744	5,978	6,936	8,095	9,488	Per share data					
Shareholders' equity	3,744	5,978	6,936	8,095	9,488	EPS (RMB)	1.37	1.82	2.23	2.71	3.27
MI	0	0	0	0	0	BVPS (RMB)	7.71	11.81	13.70	15.99	18.74
						DPS (RMB)	0.26	0.34	0.42	0.52	0.62

Source: Company data, CMBIGM estimates



Disclosures & Disclaimers

Analyst Certification

The research analyst who is primary responsible for the content of this research report, in whole or in part, certifies that with respect to the securities or issuer that the analyst covered in this report: (1) all of the views expressed accurately reflect his or her personal views about the subject securities or issuer; and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific views expressed by that analyst in this report.

Besides, the analyst confirms that neither the analyst nor his/her associates (as defined in the code of conduct issued by The Hong Kong Securities and Futures Commission) (1) have dealt in or traded in the stock(s) covered in this research report within 30 calendar days prior to the date of issue of this report; (2) will deal in or trade in the stock(s) covered in this research report 3 business days after the date of issue of this report; (3) serve as an officer of any of the Hong Kong listed companies covered in this report; and (4) have any financial interests in the Hong Kong listed companies covered in this report.

CMBIS Ratings

BUY
Stock with potential return of over 15% over next 12 months
SELL
Stock with potential return of +15% to -10% over next 12 months
SELL
Stock with potential loss of over 10% over next 12 months

NOT RATED : Stock is not rated by CMBIS

OUTPERFORM : Industry expected to outperform the relevant broad market benchmark over next 12 months

MARKET-PERFORM : Industry expected to perform in-line with the relevant broad market benchmark over next 12 months

UNDERPERFORM : Industry expected to underperform the relevant broad market benchmark over next 12 months

CMB International Securities Limited

Address: 45/F, Champion Tower, 3 Garden Road, Hong Kong, Tel: (852) 3900 0888 Fax: (852) 3900 0800

CMB International Securities Limited ("CMBIS") is a wholly owned subsidiary of CMB International Capital Corporation Limited (a wholly owned subsidiary of China Merchants Bank)

Important Disclosures

There are risks involved in transacting in any securities. The information contained in this report may not be suitable for the purposes of all investors. CMBIS does not provide individually tailored investment advice. This report has been prepared without regard to the individual investment objectives, financial position or special requirements. Past performance has no indication of future performance, and actual events may differ materially from that which is contained in the report. The value of, and returns from, any investments are uncertain and are not guaranteed and may fluctuate as a result of their dependence on the performance of underlying assets or other variable market factors. CMBIS recommends that investors should independently evaluate particular investments and strategies, and encourages investors to consult with a professional financial advisor in order to make their own investment decisions.

This report or any information contained herein, have been prepared by the CMBIS, solely for the purpose of supplying information to the clients of CMBIS or its affiliate(s) to whom it is distributed. This report is not and should not be construed as an offer or solicitation to buy or sell any security or any interest in securities or enter into any transaction. Neither CMBIS nor any of its affiliates, shareholders, agents, consultants, directors, officers or employees shall be liable for any loss, damage or expense whatsoever, whether direct or consequential, incurred in relying on the information contained in this report. Anyone making use of the information contained in this report does so entirely at their own risk.

The information and contents contained in this report are based on the analyses and interpretations of information believed to be publicly available and reliable. CMBIS has exerted every effort in its capacity to ensure, but not to guarantee, their accuracy, completeness, timeliness or correctness. CMBIS provides the information, advices and forecasts on an "AS IS" basis. The information and contents are subject to change without notice. CMBIS may issue other publications having information and/ or conclusions different from this report. These publications reflect different assumption, point-of-view and analytical methods when compiling. CMBIS may make investment decisions or take proprietary positions that are inconsistent with the recommendations or views in this report.

CMBIS may have a position, make markets or act as principal or engage in transactions in securities of companies referred to in this report for itself and/or on behalf of its clients from time to time. Investors should assume that CMBIS does or seeks to have investment banking or other business relationships with the companies in this report. As a result, recipients should be aware that CMBIS may have a conflict of interest that could affect the objectivity of this report and CMBIS will not assume any responsibility in respect thereof. This report is for the use of intended recipients only and this publication, may not be reproduced, reprinted, sold, redistributed or published in whole or in part for any purpose without prior written consent of CMBIS. Additional information on recommended securities is available upon request.

For recipients of this document in the United Kingdom

This report has been provided only to persons (I)falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended from time to time) ("The Order") or (II) are persons falling within Article 49(2) (a) to (d) ("High Net Worth Companies, Unincorporated Associations, etc...) of the Order, and may not be provided to any other person without the prior written consent of CMBIS.

For recipients of this document in the United States

CMBIS is not a registered broker-dealer in the United States. As a result, CMBIS is not subject to U.S. rules regarding the preparation of research reports and the independence of research analysts. The research analyst who is primary responsible for the content of this research report is not registered or qualified as a research analyst with the Financial Industry Regulatory Authority ("FINRA"). The analyst is not subject to applicable restrictions under FINRA Rules intended to ensure that the analyst is not affected by potential conflicts of interest that could bear upon the reliability of the research report. This report is intended for distribution in the United States solely to "major US institutional investors", as defined in Rule 15a-6under the US, Securities Exchange Act of 1934, as amended, and may not be furnished to any other person in the United States. Each major US institutional investor that receives a copy of this report by its acceptance hereof represents and agrees that it shall not distribute or provide this report to any other person. Any U.S. recipient of this report wishing to effect any transaction to buy or sell securities based on the information provided in this report should do so only through a U.S.-registered broker-dealer.

For recipients of this document in Singapore

This report is distributed in Singapore by CMBI (Singapore) Pte. Limited (CMBISG) (Company Regn. No. 201731928D), an Exempt Financial Adviser as defined in the Financial Advisers Act (Cap. 110) of Singapore and regulated by the Monetary Authority of Singapore. CMBISG may distribute reports produced by its respective foreign entities, affiliates or other foreign research houses pursuant to an arrangement under Regulation 32C of the Financial Advisers Regulations. Where the report is distributed in Singapore to a person who is not an Accredited Investor, Expert Investor or an Institutional Investor, as defined in the Securities and Futures Act (Cap. 289) of Singapore, CMBISG accepts legal responsibility for the contents of the report to such persons only to the extent required by law. Singapore recipients should contact CMBISG at +65 6350 4400 for matters arising from, or in connection with the report.