

# Weichai Power (2338 HK)

# 4Q23 net profit +58% YoY; Payout increased to 50%; Higher earnings forecast on margin

Weichai's net profit in 2023 surged 84% YoY to RMB9bn, which is in line with the profit range of RMB8.58-9.32bn announced in Jan. In 4Q23, net profit grew 58% YoY to RMB2.5bn. It's worth noting that Weichai has declared a final dividend of RMB0.293/shr. This, together with the interim dividend, implies that the payout ratio has reached 50% (up from 45% in 2022). We revise up our 2024E/25E earnings forecast by 19%/20%, mainly due to higher margin assumptions across different segments. We maintain our positive stance on Weichai (sector top pick) as we see (1) the replacement cycle, (2) higher sales contribution of gas trucks, and (3) exports offering certainty on HDT industry sales growth in 2024E. We revise up our SOTP-based TP for Weichai H/A to HK\$22/RMB20.4 from HK19.4/RMB17.8. Maintain BUY.

- **Key highlights in 4Q23.** Net profit grew 58% YoY to RMB2.5bn, driven by 20% YoY revenue growth (to RMB53.6bn) and 3.3ppt YoY gross margin expansion (to 23.7%). The gross margin in 4Q23 is the highest one since 4Q18.
- Strong engine growth in 2023. The segment revenue grew 55% YoY to RMB60.8bn, driven by a 28% increase in engine sales and increase in blended ASP (due to more contribution of HDT engines based on our estimate). The segment profit surged 1.7x YoY to RMB7.7bn, driven by 5.5ppt YoY expansion of segment margin.
- Automobiles & components turned to profit in 2H23. The segment (mainly includes HDTs and parts) recorded RMB610mn of segment profit in 2H23 (vs RMB24mn in 2H22 and -RMB16mn in 1H23), driven by operating leverage.
- Forklifts & supply chain solution (KION's operation) continued to see recovery. The segment profit surged 10x YoY to RMB4.9bn in 2023 from a low base. According to KION's latest guidance, the adjusted EBIT is expected to grow 0-19% YoY in 2024E.
- Agricultural machinery helped by better margin. While the segment revenue dropped 9% YoY to RMB16.2bn in 2023, the segment margin expanded 1ppt YoY to 4.1%. This helped boost the segment profit by 23% YoY.
- **Risk factors:** 1) weakness in engine exports; 2) lower-than-expected replacement demand; 3) an increase in component costs.

#### **Earnings Summary**

| (YE 31 Dec)                     | FY22A        | FY23A    | FY24E    | FY25E    | FY26E    |
|---------------------------------|--------------|----------|----------|----------|----------|
| Revenue (RMB mn)                | 175,158      | 213,958  | 236,291  | 250,085  | 260,023  |
| YoY growth (%)                  | (13.9)       | 22.2     | 10.4     | 5.8      | 4.0      |
| Adjusted net profit (RMB mn)    | 4,905.5      | 9,013.9  | 12,116.6 | 13,051.3 | 13,768.2 |
| EPS (Reported) (RMB)            | 0.56         | 1.03     | 1.39     | 1.50     | 1.58     |
| YoY growth (%)                  | (47.0)       | 83.8     | 34.4     | 7.7      | 5.5      |
| Consensus EPS (RMB)             | na           | na       | 1.28     | 1.45     | na       |
| P/E (x)                         | 17.1         | 10.3     | 10.1     | 9.4      | 8.9      |
| P/B (x)                         | 1.1          | 1.2      | 1.4      | 1.3      | 1.2      |
| Yield (%)                       | 2.6          | 4.9      | 4.9      | 5.3      | 0.0      |
| Net gearing (%)                 | (35.8)       | (62.0)   | (66.1)   | (79.1)   | (91.5)   |
| Source: Company data, Bloomberg | g, CMBIGM es | stimates |          |          |          |

### **BUY (Maintain)**

 Target Price
 HK\$22.00

 (Previous TP
 HK\$19.40)

 Up/Downside
 44.0%

 Current Price
 HK\$15.28

#### **China Capital Goods**

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#### Stock Data

| Mkt Cap (HK\$ mn)        | 133,341.8  |
|--------------------------|------------|
| Avg 3 mths t/o (HK\$ mn) | 147.0      |
| 52w High/Low (HK\$)      | 15.76/9.49 |
| Total Issued Shares (mn) | 8726.6     |
| Source: FactSet          |            |

#### **Shareholding Structure**

| Weichai Holdings Group   | 16.3% |
|--------------------------|-------|
| Weifang Investment Group | 3.4%  |

Source: HKEx

#### **Share Performance**

|       | Absolute | Relative |
|-------|----------|----------|
| 1-mth | -0.3%    | 1.3%     |
| 3-mth | 20.3%    | 19.3%    |
| 6-mth | 41.7%    | 52.5%    |

Source: FactSet

#### 12-mth Price Performance



Source: FactSet

#### Related reports:

Capital Goods – Expansion of gas/diesel price spread likely to boost natural gas HDT sales in the near term – 5 Mar 2024 (link)

Capital Goods – Equipment replacement proposed in Central government meeting; positive to HDT sector – 26 Feb 2024 (link)

Weichai Power – 4Q23E earnings surged 31-71% YoY, above expectation – 24 Jan 2024 (A: link) (H: link)

China Heavy Duty Truck – Multi-cylinder diesel engine sales +29% YoY in Dec – 15 Jan 2024 (link)



Figure 1: Weichai's quarterly results

| (0110 )                              | 1000     | 4000     | OL 01 10  | 2000     | 2022     | 0/ 1/1    | 2000     | 2000     | 0/ 0/ 10  | 1000     | 1000     | 0/ 0/ 1/  |
|--------------------------------------|----------|----------|-----------|----------|----------|-----------|----------|----------|-----------|----------|----------|-----------|
| (RMB mn)                             | 1Q22     | 1Q23     | Chg (YoY) | 2Q22     | 2Q23     |           | 3Q22     | 3Q23     | Chg (YoY) | 4Q22     | 4Q23     | Chg (YoY) |
| Revenue                              | 41,104   | 53,434   | 30%       | 45,636   | 52,701   | 15%       | 43,783   | 54,248   | 24%       | 44,634   | 53,575   | 20%       |
| Cost of sales                        | (33,445) | (43,442) | 30%       | (37,924) | (42,062) | 11%       | (37,080) | (42,439) | 14%       | (35,561) | (40,900) | 15%       |
| Gross profit                         | 7,659    | 9,992    | 30%       | 7,712    | 10,639   | 38%       | 6,704    | 11,809   | 76%       | 9,073    | 12,675   | 40%       |
| Other income                         | 168      | 126      | -25%      | 202      | 215      | 7%        | 254      | 588      | 131%      | 498      | 846      | 70%       |
| Other gains and losses               | 139      | 116      | -16%      | 505      | 195      | -61%      | 599      | 281      | -53%      | 224      | (458)    | n/a       |
| S&D expenses                         | (2,553)  | (2,866)  | 12%       | (2,459)  | (3,339)  | 36%       | (2,799)  | (3,385)  | 21%       | (2,850)  | (3,820)  | 34%       |
| Administrative expenses              | (1,878)  | (2,295)  | 22%       | (2,000)  | (2,329)  | 16%       | (2,007)  | (2,363)  | 18%       | (2,207)  | (2,469)  | 12%       |
| R&D expenses                         | (1,828)  | (1,833)  | 0%        | (1,860)  | (1,888)  | 2%        | (1,827)  | (1,929)  | 6%        | (2,217)  | (2,395)  | 8%        |
| Taxes and surcharges                 | (82)     | (126)    | 54%       | (139)    | (206)    | 48%       | (100)    | (192)    | 92%       | (159)    | (224)    | 41%       |
| Impairment loss of assets            | (220)    | (337)    | 53%       | (420)    | (218)    | -48%      | (277)    | (395)    | 43%       | (370)    | (536)    | 45%       |
| EBIT                                 | 1,405    | 2,777    | 98%       | 1,539    | 3,069    | 99%       | 549      | 4,414    | 704%      | 1,990    | 3,619    | 82%       |
| Other expenses                       | (39)     | (41)     | 6%        | (20)     | (16)     | -22%      | (24)     | (32)     | 34%       | (79)     | (64)     | -18%      |
| Net finance cost                     | 156      | (52)     | n/a       | 371      | 31       | -92%      | 67       | (505)    | n/a       | 316      | (34)     | n/a       |
| Share of profit of JV and associates | 58       | (33)     | n/a       | (51)     | 13       | n/a       | (59)     | 15       | n/a       | (92)     | (7)      | -92%      |
| Pretax profit                        | 1,579    | 2,651    | 68%       | 1,839    | 3,097    | 68%       | 533      | 3,891    | 631%      | 2,135    | 3,513    | 65%       |
| Income tax                           | (270)    | (405)    | 50%       | (196)    | (557)    | 184%      | 252      | (679)    | n/a       | (189)    | (299)    | 58%       |
| After tax profit                     | 1,309    | 2,245    | 72%       | 1,643    | 2,540    | 55%       | 784      | 3,212    | 309%      | 1,947    | 3,215    | 65%       |
| MI                                   | (258)    | (389)    | 51%       | (307)    | (497)    | 62%       | 141      | (610)    | n/a       | (353)    | (701)    | 99%       |
| Net profit                           | 1,051    | 1,856    | 77%       | 1,335    | 2,043    | 53%       | 925      | 2,602    | 181%      | 1,594    | 2,513    | 58%       |
| Key ratios                           |          |          | Chg (ppt) |
| Gross margin                         | 18.6%    | 18.7%    | 0.1       | 16.9%    | 20.2%    | 3.3       | 15.3%    | 21.8%    | 6.5       | 20.3%    | 23.7%    | 3.3       |
| S&D expense ratio                    | 6.2%     | 5.4%     | -0.8      | 5.4%     | 6.3%     | 0.9       | 6.4%     | 6.2%     | -0.2      | 6.4%     | 7.1%     | 0.7       |
| Administrative expense ratio         | 4.6%     | 4.3%     | -0.3      | 4.4%     | 4.4%     | 0.0       | 4.6%     | 4.4%     | -0.2      | 4.9%     | 4.6%     | -0.3      |
| R&D expense ratio                    | 4.4%     | 3.4%     | -1.0      | 4.1%     | 3.6%     | -0.5      | 4.2%     | 3.6%     | -0.6      | 5.0%     | 4.5%     | -0.5      |
| Effective tax rate                   | 17.1%    | 15.3%    | -1.8      | 10.7%    | 18.0%    | 7.3       | -47.3%   | 17.5%    | 64.7      | 8.8%     | 8.5%     | -0.3      |
|                                      |          |          |           |          |          |           |          |          |           |          |          |           |

Source: Company data, CMBIGM

Figure 2: KION's latest guidance for 2024E

|                      | 2021   | 2022   | 2023   | 2024E   | guidance |  |
|----------------------|--------|--------|--------|---------|----------|--|
| (EUR mn)             |        |        |        | Low-end | High-end |  |
| Order intake         | 12,482 | 11,708 | 10,876 | -       | -        |  |
| Growth (YoY)         | 32%    | -6%    | -7%    | -       | -        |  |
| Revenue              | 10,294 | 11,136 | 11,434 | 11,200  | 12,000   |  |
| Growth (YoY)         | 23%    | 8%     | 3%     | -2%     | 5%       |  |
| Adjusted EBIT        | 842    | 292    | 791    | 790     | 940      |  |
| Growth (YoY)         | 54%    | -65%   | 171%   | 0%      | 19%      |  |
| Adjusted EBIT margin | 8.2%   | 2.6%   | 6.9%   | 7.1%    | 7.8%     |  |
| Net income           | 568    | 106    | 314    | -       | -        |  |
| Growth (YoY)         | 169%   | -81%   | 197%   | -       | -        |  |

Source: Company data, CMBIGM

Figure 3: KION's quarterly financials

|                      |       | <del>,</del> |       |       |       |
|----------------------|-------|--------------|-------|-------|-------|
| (EUR mn)             | 4Q22  | 1Q23         | 2Q23  | 3Q23  | 4Q23  |
| Order intake         | 2,536 | 2,444        | 2,864 | 2,621 | 2,947 |
| Growth (YoY)         | -27%  | -16%         | -24%  | 4%    | 16%   |
| Revenue              | 2,893 | 2,781        | 2,836 | 2,730 | 3,086 |
| Growth (YoY)         | 5%    | 2%           | 1%    | 1%    | 7%    |
| Adjusted EBIT        | 82    | 156          | 192   | 224   | 219   |
| Growth (YoY)         | -46%  | -8%          | 36%   | n/a   | 167%  |
| Adjusted EBIT margin | 2.8%  | 5.6%         | 6.8%  | 8.2%  | 7.1%  |
| Net income           | 39    | 74           | 73    | 82    | 86    |
| Growth (YoY)         | -72%  | -8%          | -9%   | n/a   | 121%  |

Source: Company data, CMBIGM



Figure 4: Change in key assumptions for Weichai

|   |          | 2024E    |           |           | 2025E    |           |     | 2026E    |           |
|---|----------|----------|-----------|-----------|----------|-----------|-----|----------|-----------|
| Sales volume (unit)                     | Old      | New      | Change    | Old       | New      | Change    | Old | New      | Change    |
| Engine total                            | 987,647  | 885,924  | -10.3%    | 1,051,911 | 944,050  | -10.3%    | -   | 972,494  | -         |
| HDT (Shaanxi Heavy-duty Motor)          | 134,560  | 135,720  | 0.9%      | 142,634   | 143,863  | 0.9%      | -   | 148,179  | -         |
| Gear box (Shaanxi Fast Gear Company)    | 781,750  | 921,800  | 17.9%     | 813,020   | 967,890  | 19.0%     | -   | 987,248  | -         |
| (RMB mn)                                |          |          |           |           |          |           |     |          |           |
| Revenue                                 |          |          |           |           |          |           |     |          |           |
| Diesel engines                          | 67,654   | 72,646   | 7.4%      | 72,056    | 77,412   | 7.4%      | -   | 79,744   | _         |
| Automobiles and major components        | 64,142   | 72,123   | 12.4%     | 66,896    | 75,822   | 13.3%     | -   | 77,436   | _         |
| Forklift trucks & supply chain solution | 87,101   | 90,147   | 3.5%      | 92,327    | 95,556   | 3.5%      | -   | 101,289  | -         |
| Agricultural machinery                  | 20,481   | 17,820   | -13.0%    | 21,505    | 18,711   | -13.0%    | -   | 19,646   | -         |
| Intersegment sales                      | (10,945) | (16,444) | 50.2%     | (10,408)  | (17,415) | 67.3%     | -   | (18,093) | -         |
| Total revenue                           | 228,433  | 236,291  | 3.4%      | 242,376   | 250,085  | 3.2%      | -   | 260,023  | -         |
| Segment profit                          |          |          |           |           |          |           |     |          |           |
| Diesel engines                          | 7,780    | 9,299    | 19.5%     | 8,142     | 9,909    | 21.7%     | -   | 10,207   | -         |
| Automobiles and major components        | 834      | 938      | 12.4%     | 937       | 1,062    | 13.3%     | -   | 1,084    | -         |
| Forklift trucks & supply chain solution | 3,658    | 5,409    | 47.9%     | 3,878     | 5,733    | 47.9%     | -   | 6,077    | -         |
| Agricultural machinery                  | 942      | 820      | -13.0%    | 968       | 842      | -13.0%    | -   | 884      | -         |
| Intersegment sales                      | (109)    | (872)    | 696.3%    | (104)     | (923)    | 786.9%    | -   | (959)    | -         |
| Total segment profit                    | 13,105   | 15,593   | 19.0%     | 13,820    | 16,623   | 20.3%     | -   | 17,294   | -         |
| Segment margin                          |          |          | Chg (ppt) |           |          | Chg (ppt) |     |          | Chg (ppt) |
| Diesel engines                          | 11.5%    | 12.8%    | 1.3       | 11.3%     | 12.8%    | 1.5       | -   | 12.8%    | -         |
| Automobiles and major components        | 1.3%     | 1.3%     | 0.0       | 1.4%      | 1.4%     | 0.0       | -   | 1.4%     | -         |
| Forklift trucks & supply chain solution | 4.2%     | 6.0%     | 1.8       | 4.2%      | 6.0%     | 1.8       | -   | 6.0%     | -         |
| Agricultural machinery                  | 4.6%     | 4.6%     | 0.0       | 4.5%      | 4.5%     | 0.0       | -   | 4.5%     | -         |
| Average                                 | 5.7%     | 6.6%     | 0.9       | 5.7%      | 6.6%     | 0.9       | -   | 6.7%     | -         |
| Net profit                              | 10,172   | 12,117   | 19.1%     | 10,908    | 13,051   | 19.6%     | -   | 13,768   | -         |

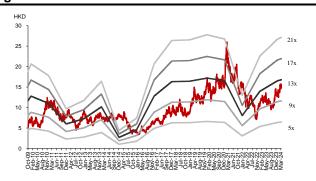
Source: Company data, CMBIGM estimates

Figure 5: SOTP valuation

| SOTP valuation                     | Valuation methodology      | Target multiple | EBITDA   | Estimated EV | Net cash /<br>(Net debt) | Equity value | Equity value breakdown |
|------------------------------------|----------------------------|-----------------|----------|--------------|--------------------------|--------------|------------------------|
|                                    |                            | (x)             | 2024E    |              |                          |              |                        |
|                                    |                            |                 | (RMB mn) | (RMB mn)     |                          | (RMB mn)     |                        |
| Weichai core business              | EV/EBITDA                  | 6.5             | 14,481   | 94,126       | 58,484                   | 152,611      | 85.8%                  |
| KION Group                         | Proportionate market value | -               | -        | -            | -                        | 23,166       | 13.0%                  |
| Ballard Power Systems              | Proportionate market value | -               | -        | -            | -                        | 1,202        | 0.7%                   |
| Ceres Power                        | Proportionate market value | -               | -        | -            | -                        | 462          | 0.3%                   |
| Share of JV/associates             | P/B                        | 1.4             | -        | -            | -                        | 7,244        | 4.1%                   |
| Minority interest in core business |                            |                 |          |              |                          | (6,757)      | -3.8%                  |
| Total NAV                          |                            |                 |          |              |                          | 177,928      | 100.0%                 |
| NAV per share (RMB)                |                            |                 |          |              |                          | 20.4         |                        |
| NAV per share (HK\$)               |                            |                 |          |              |                          | 22.0         |                        |

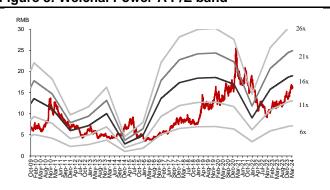
Source: Company data, CMBIGM estimates
Note 1: Weichai owns 46.5% interest in KION, 20% interest in Ballard Power and 20% interest in Ceres Power.
Note 2: Share of JV/associates excludes Ballard Power and Ceres Power

Figure 6: Weichai Power-H P/E band



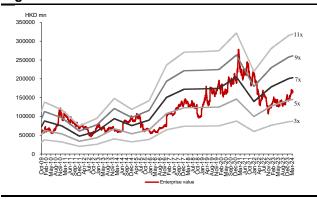
Source: Bloomberg, company data, CMBIGM estimates

Figure 8: Weichai Power-A P/E band



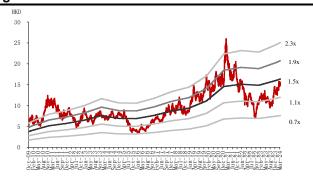
Source: Bloomberg, company data, CMBIGM estimates

Figure 10: Weichai Power EV/EBITDA band



Source: Bloomberg, company data, CMBIGM estimates

Figure 7: Weichai Power-H P/B band



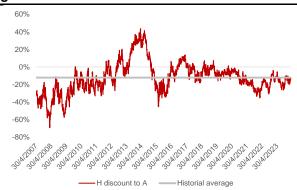
Source: Bloomberg, company data, CMBIGM estimates

Figure 9: Weichai Power-A P/B band



Source: Bloomberg, company data, CMBIGM estimates

Figure 11: Weichai Power H discount to A



Source: Bloomberg, CMBIGM



## **Financial Summary**

| INCOME STATEMENT                           | 2021A     | 2022A     | 2023A     | 2024E     | 2025E     | 2026E     |
|--|-----------|-----------|-----------|-----------|-----------|-----------|
| YE 31 Dec (RMB mn)                         |           |           |           |           |           |           |
| Revenue                                    | 203,548   | 175,158   | 213,958   | 236,291   | 250,085   | 260,023   |
| Cost of goods sold                         | (163,947) | (144,011) | (168,842) | (185,725) | (196,317) | (204,118) |
| Gross profit                               | 39,601    | 31,147    | 45,116    | 50,566    | 53,768    | 55,905    |
| Operating expenses                         | (26,038)  | (25,664)  | (31,238)  | (33,436)  | (35,585)  | (37,053)  |
| Operating profit                           | 13,563    | 5,482     | 13,878    | 17,131    | 18,183    | 18,852    |
| Share of (losses)/profits of associates/JV | 187       | (144)     | (13)      | 182       | 169       | 172       |
| EBITDA                                     | 24,160    | 16,630    | 25,867    | 27,886    | 29,765    | 31,181    |
| Depreciation                               | 10,597    | 11,148    | 11,989    | 10,756    | 11,582    | 12,329    |
| Interest income                            | 1,724     | 2,359     | 2,818     | 3,105     | 3,511     | 4,077     |
| Interest expense                           | (1,274)   | (1,450)   | (3,378)   | (1,665)   | (1,668)   | (1,672)   |
| Net Interest income/(expense)              | 450       | 909       | (560)     | 1,441     | 1,843     | 2,405     |
| Other income/expense                       | (145)     | (162)     | (154)     | (284)     | (300)     | (312)     |
| Pre-tax profit                             | 14,055    | 6,086     | 13,151    | 18,470    | 19,895    | 21,117    |
| Income tax                                 | (2,493)   | (403)     | (1,940)   | (3,325)   | (3,581)   | (3,907)   |
| Minority interest                          | (2,307)   | (778)     | (2,198)   | (3,029)   | (3,263)   | (3,442)   |
| Adjusted net profit                        | 9,255     | 4,906     | 9,014     | 12,117    | 13,051    | 13,768    |
| BALANCE SHEET                              | 2021A     | 2022A     | 2023A     | 2024E     | 2025E     | 2026E     |
| YE 31 Dec (RMB mn)                         | _•        |           |           |           |           |           |
| Current assets                             | 160,638   | 168,484   | 197,925   | 208,102   | 232,765   | 246,112   |
| Cash & equivalents                         | 75,043    | 70,842    | 92,857    | 101,234   | 118,206   | 136,588   |
| Account receivables                        | 18,191    | 21,419    | 23,754    | 24,152    | 27,921    | 24,796    |
| Inventories                                | 31,585    | 33,374    | 37,930    | 39,413    | 43,417    | 41,586    |
| Prepayment                                 | 1,570     | 1,473     | 1,691     | 1,610     | 1,529     | 1,448     |
| Other current assets                       | 34,249    | 41,378    | 41,693    | 41,693    | 41,693    | 41,693    |
| Non-current assets                         | 116,406   | 125,182   | 136,322   | 132,626   | 128,097   | 122,823   |
| PP&E                                       | 33,188    | 37,892    | 44,073    | 41,286    | 37,839    | 33,732    |
| Investment in JVs & assos                  | 6,713     | 5,341     | 5,175     | 5,253     | 5,326     | 5,400     |
| Intangibles                                | 20,908    | 22,760    | 23,071    | 22,084    | 20,930    | 19,689    |
| Goodwill                                   | 22,847    | 24,019    | 24,858    | 24,858    | 24,858    | 24,858    |
| Other non-current assets                   | 32,750    | 35,171    | 39,145    | 39,145    | 39,145    | 39,145    |
| Total assets                               | 277,044   | 293,666   | 334,247   | 340,727   | 360,863   | 368,935   |
| Current liabilities                        | 115,382   | 119,743   | 146,215   | 142,076   | 151,956   | 149,344   |
| Short-term borrowings                      | 12,982    | 15,824    | 16,949    | 17,049    | 17,149    | 17,249    |
| Account payables                           | 39,596    | 45,560    | 60,127    | 55,888    | 65,667    | 62,955    |
| Other current liabilities                  | 62,803    | 58,358    | 69,139    | 69,139    | 69,139    | 69,139    |
| Non-current liabilities                    | 58,700    | 69,813    | 75,346    | 75,346    | 75,346    | 75,346    |
| Long-term borrowings                       | 18,839    | 28,839    | 26,745    | 26,745    | 26,745    | 26,745    |
| Other non-current liabilities              | 39,861    | 40,973    | 48,601    | 48,601    | 48,601    | 48,601    |
| Total liabilities                          | 174,083   | 189,555   | 221,561   | 217,422   | 227,302   | 224,690   |
| Total shareholders equity                  | 70,907    | 73,184    | 79,335    | 86,925    | 93,918    | 101,161   |
| Minority interest                          | 32,055    | 30,926    | 33,351    | 36,380    | 39,642    | 43,085    |
| Total equity and liabilities               | 277,044   | 293,666   | 334,247   | 340,727   | 360,863   | 368,935   |



| CASH FLOW  | 2021A                | 2022A                | 2023A                | 2024E                | 2025E                | 2026E         |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|---------------|
| YE 31 Dec (RMB mn)                                   |                      |                      |                      |                      |                      |               |
| Operating  |                      |                      |                      |                      |                      |               |
| Profit before taxation                               | 14,055               | 6,086                | 13,151               | 18,470               | 19,895               | 21,117        |
| Depreciation & amortization                          | 10,537               | 11,065               | 11,909               | 10,675               | 11,501               | 12,248        |
| Tax paid   | (2,493)              | (403)                | (1,940)              | (3,325)              | (3,581)              | (3,907)       |
| Change in working capital                            | (8,767)              | (20,324)             | 6,089                | (6,120)              | 2,007                | 2,243         |
| Others   | 1,325                | 1,227                | (1,738)              | 1,563                | 1,580                | 1,581         |
| Net cash from operations                             | 14,658               | (2,350)              | 27,471               | 21,264               | 31,402               | 33,282        |
| Investing  |                      |                      |                      |                      |                      |               |
| Capital expenditure                                  | (3,610)              | (5,242)              | (4,633)              | (6,900)              | (6,900)              | (6,900)       |
| Acquisition of subsidiaries/ investments             | (3,578)              | (309)                | (156)                | 0                    | 0                    | 0             |
| Others   | 1,779                | (2,995)              | (947)                | 104                  | 96                   | 98            |
| Net cash from investing                              | (5,409)              | (8,545)              | (5,737)              | (6,796)              | (6,804)              | (6,802)       |
| Financing  |                      |                      |                      |                      |                      |               |
| Dividend paid  | (4,715)              | (3,930)              | (4,175)              | (4,526)              | (6,058)              | (6,526)       |
| Net borrowings                                       | (5,913)              | 12,842               | (969)                | 100                  | 100                  | 100           |
| Proceeds from share issues                           | 14,050               | 1,676                | 92                   | 0                    | 0                    | 0             |
| Others   | (298)                | (5,736)              | (7,977)              | (1,665)              | (1,668)              | (1,672)       |
| Net cash from financing                              | 3,123                | 4,852                | (13,029)             | (6,091)              | (7,627)              | (8,097)       |
| Net change in cash                                   |                      |                      |                      |                      |                      |               |
| Cash at the beginning of the year                    | 62,216               | 75,043               | 70,842               | 92,857               | 101,234              | 118,206       |
| Exchange difference                                  | 455                  | 1,841                | 13,310               | 0                    | 0                    | 0             |
| Cash at the end of the year                          | 75,043               | 70,842               | 92,857               | 101,234              | 118,206              | 136,588       |
| GROWTH   | 2021A                | 2022A                | 2023A                | 2024E                | 2025E                | 2026E         |
| YE 31 Dec  |                      |                      |                      |                      |                      |               |
| Revenue  | 3.1%                 | (13.9%)              | 22.2%                | 10.4%                | 5.8%                 | 4.0%          |
| Gross profit   | 3.8%                 | (21.3%)              | 44.8%                | 12.1%                | 6.3%                 | 4.0%          |
| Operating profit                                     | 5.5%                 | (59.6%)              | 153.1%               | 23.4%                | 6.1%                 | 3.7%          |
| EBITDA   | 11.3%                | (31.2%)              | 55.5%                | 7.8%                 | 6.7%                 | 4.8%          |
| Adj. net profit                                      | 0.5%                 | (47.0%)              | 83.8%                | 34.4%                | 7.7%                 | 5.5%          |
| PROFITABILITY  | 2021A                | 2022A                | 2023A                | 2024E                | 2025E                | 2026E         |
| YE 31 Dec  | 10 59/               | 17 00/               | 21 10/               | 21 49/               | 24 50/               | 21 59/        |
| Gross profit margin                                  | 19.5%                | 17.8%                | 21.1%                | 21.4%                | 21.5%                | 21.5%         |
| Operating margin                                     | 6.7%                 | 3.1%                 | 6.5%<br>12.1%        | 7.2%                 | 7.3%<br>11.9%        | 7.3%          |
| EBITDA margin  | 11.9%                | 9.5%                 |                      | 11.8%                |                      | 12.0%<br>5.3% |
| Adj. net profit margin  GEARING/LIQUIDITY/ACTIVITIES | 4.5%<br><b>2021A</b> | 2.8%<br><b>2022A</b> | 4.2%<br><b>2023A</b> | 5.1%<br><b>2024E</b> | 5.2%<br><b>2025E</b> | 2026E         |
| YE 31 Dec  | 2021A                | ZUZZA                | 2023A                | 2024L                | 2023L                | 2020L         |
| Net debt to equity (x)                               | (0.6)                | (0.4)                | (0.6)                | (0.7)                | (0.8)                | (0.9)         |
| Current ratio (x)                                    | 1.4                  | 1.4                  | 1.4                  | 1.5                  | 1.5                  | 1.6           |
| Receivable turnover days                             | 30.1                 | 41.3                 | 38.5                 | 37.0                 | 38.0                 | 37.0          |
| Inventory turnover days                              | 69.9                 | 82.3                 | 77.1                 | 76.0                 | 77.0                 | 76.0          |
| Payable turnover days                                | 94.7                 | 107.9                | 114.2                | 114.0                | 113.0                | 115.0         |
| VALUATION  | 2021A                | 2022A                | 2023A                | 2024E                | 2025E                | 2026E         |
| YE 31 Dec  |                      |                      |                      |                      |                      |               |
| P/E  | 14.2                 | 17.1                 | 10.3                 | 10.1                 | 9.4                  | 8.9           |
| P/B  | 1.8                  | 1.1                  | 1.2                  | 1.4                  | 1.3                  | 1.2           |
| • 70   |                      |                      |                      |                      |                      |               |

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Source: Company data, CMBIGM estimates. Note: The calculation of net cash includes financial assets.



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