

Yum China (9987 HK/YUMC US)

Target kept but cash return may be limited

Both sales and net profit in 2Q25 were roughly inline, but the OP growth was decent and has accelerated vs 1Q25. Going forward in 2H25E, while we are delighted to know that the margin guidance has already priced in the potential drags from delivery war and subsidies, we also recognize that the fairly prudent SSSG in 2H25E and potentially low capital return (e.g. US\$ 1.2bn in FY25E, even though the US\$ 3.0bn for FY25E-26E is still valid), may disappoint some of the investors. However, at the end of the day, we still see limited downside for YUMC (guidance should be conservative enough and difficult to miss, plus the capital return of 8% in FY25E), so we maintain BUY and raise the TP.

- FY25E guidance was largely maintained, but a rather prudent SSSG target in 2H25E was also introduced. The management maintained their FY25E guidance: 1) MSD (about 4%-6%) system sales growth, 2) LSD wage inflation (will try to offset by efficiency gains but will also exclude the potential rider costs surge due to delivery war and subsidies), 3) flattish (or slightly improved) core OP margin (flattish/ increase for KFC/ Pizza Hut). On top of that, the management also introduced a new target: flattish SSSG in 2H25E. But they have also flagged that the micro environment is rather uncertain and consumers are fairly cost conscious. Therefore, the visibility for SSSG is lower than before.
- While the guidance is generally inline with our expectation and still seems achievable, we suspect that some investors might be concerned about the prudent target and limited cash returns. On one hand, we are glad to see that management keeps their flattish (or slightly improved) core OP margin target, because this is showing that the Company is able to deal with the potential costs associated with the delivery war (potential surge in subsidies splits with e-commerce platforms or the rider costs). But on the other hand, we believe some investors might not be too satisfied to see flattish SSSG in 2H25E, esp. when there are still quite a few growth drivers like: 1) potential benefits from the delivery subsides by various e-commerce platforms, 2) ASP increases due to higher delivery mix (even though ASPs for dine-in/ delivery are still falling) and 3) robust growth from K-Coffee (sales growth was fast at 15% and store target has been raised to 1,700, from 1,500). Moreover, the cash return in FY25E may also disappoint some investors. Yum China has a 3year capital return programme consisting of buybacks and dividend of US\$ 4.5bn during FY24 to FY26E, of which US\$ 1.5bn has been distributed in FY24, and leaving US\$ 3.0 to be delivered in FY25E and FY26E. But according to management's sharing at the results call, only around US\$ 1.2bn is certain for FY25E (also US\$ 1.5bn may not be sustainable in FY27E and onwards, actual amount will depend on free cash flow), that might have missed some investors' expectations.

Earnings Summary - 9987 HK

| (YE 31 Dec) | FY23A | FY24A | FY25E | FY26E | FY27E |
|-------------------------------|----------------|----------|---------|---------|---------|
| Revenue (US\$ mn) | 10,978 | 11,303 | 11,598 | 12,109 | 12,771 |
| YoY growth (%) | 14.7 | 3.0 | 2.6 | 4.4 | 5.5 |
| Operating profit (US\$ mn) | 1,106.0 | 1,162.0 | 1,280.0 | 1,394.1 | 1,538.4 |
| Net profit (US\$ mn) | 827.0 | 911.0 | 927.0 | 992.3 | 1,081.7 |
| EPS (Reported) (US\$) | 1.97 | 2.34 | 2.66 | 2.84 | 3.09 |
| YoY growth (%) | 89.3 | 18.6 | 14.0 | 6.4 | 9.0 |
| P/E (x) | 24.0 | 20.2 | 17.7 | 16.7 | 15.3 |
| P/B (x) | 2.9 | 2.5 | 2.7 | 2.9 | 3.0 |
| Yield (%) | 1.1 | 1.5 | 2.0 | 2.1 | 2.3 |
| ROE (%) | 11.6 | 13.5 | 14.8 | 16.8 | 19.4 |
| Source: Company data, Bloombe | erg, CMBIGM es | stimates | | | |

| | 9987 HK | YUMC US |
|----|------------|-----------|
| | BUY | BUY |
| | Maintain | Maintain |
| TP | HK\$437 04 | 119855 04 |

 TP
 HK\$437.04
 US\$55.94

 Prior TP
 HK\$418.25
 US\$53.53

 Up/Downside
 17.9%
 20.3%

 Current Price
 HK\$370.8
 US\$46.5

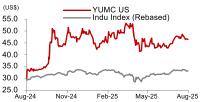
China Consumer Discretionary Walter WOO

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12-mth Price Performance





Source: FactSet
Stock Performance

| | 998 | 7 HK | YU | MC US |
|-------|-------|--------|------|-------|
| | Abs. | Rel. | Abs. | Rel. |
| 1-mth | 3.3% | -0.8% | 1.6% | 4.8% |
| 3-mth | 10.8% | 0.1% | 6.9% | 3.3% |
| 6-mth | 6.0% | -12.3% | 2.1% | 7.7% |

Source: FactSet

Stock Data

| (LC) | 9987 HK | YUMC US |
|---------------------|----------|----------|
| Mkt Cap (mn) | 128296.8 | 16082.08 |
| Avg 3 mths t/o (mn) | 183.5 | 34.52 |
| 52w High | 419.2 | 53.69 |
| 52w Low | 252.8 | 32.99 |
| Issued Shares (mn) | 346 | 346 |
| C | | |

Source: FactSet



- Maintain BUY but slightly lift TP to HK\$ 437.04, based on 21x FY25E P/E (up from 20x, due to improvement in industry growth) vs 5-year of 25x. We fine-tune the FY25E/ 26E/ 27E net profit forecasts by -0.5%/ +0.3%/ +0.1% to factor in slower SSSG but a better GP margin. The stock is trading at 18x FY25E P/E, not particularly attractive compared with its sales growth. But we still maintain BUY because of the limited downside, as we think the management guidance is conservative enough which is difficult to miss, plus the capital return programme (about 7% of current market cap).
- Store opening plan reiterated while capex plan was cut. Yum China has maintained its new store expansion target of 1,600 to 1,800 in FY25E but downsizing its FY25E capex to about US\$ 600mn to 700mn (from US\$ 700 to 800mn), thanks to improved store opening efficiency and costs, as well as the higher franchised stores mix.
- 2Q25 results were roughly inline. In 2Q25, sales have increased by 4% YoY to US\$ 2.79bn, inline with both BBG/ CMBI estimates while net profit has only increased by 1% YoY to US\$ 215mn, 2% above BBG estimates but 6% below CMBI estimates. Such a result was actually a mixture of: 1) better-than-expected GP margin (at 70.9%, 0.3ppts higher than BBG estimates), 2) stronger-than-expected OP margin (at 10.9%, 0.6ppts higher than BBG estimates) as efficiency gains had more than offset the drags from higher rider costs and delivery related fees, 3) worse-than-expected investment losses and tax rate. However, the underlying has, in fact, improved slightly in 2Q25, evidenced by the accelerated sales growth and operating profit growth (by 14% YoY, vs just 7% in 1Q25). And the restaurant level OP margin was at 16.2% in 2Q25, stilling improving YoY, vs 15.5% in 2Q24.

Earnings revision

Figure 1: Earnings revision

| | | New | | | Old | | | Diff (%) | |
|------------------------|--------|--------|--------|--------|--------|--------|--------|----------|--------|
| US\$ mn | FY25E | FY26E | FY27E | FY25E | FY26E | FY27E | FY25E | FY26E | FY27E |
| Revenue | 11,598 | 12,109 | 12,771 | 11,623 | 12,160 | 12,851 | -0.2% | -0.4% | -0.6% |
| Gross profit | 8,187 | 8,573 | 9,065 | 8,193 | 8,598 | 9,110 | -0.1% | -0.3% | -0.5% |
| EBIT | 1,280 | 1,394 | 1,538 | 1,279 | 1,387 | 1,535 | 0.0% | 0.5% | 0.2% |
| Net profit att. | 927 | 992 | 1,082 | 931 | 989 | 1,080 | -0.5% | 0.3% | 0.1% |
| Diluted EPS (USD) | 2.664 | 2.835 | 3.091 | 2.677 | 2.827 | 3.086 | -0.5% | 0.3% | 0.1% |
| Gross margin | 70.6% | 70.8% | 71.0% | 70.5% | 70.7% | 70.9% | 0.1ppt | 0.1ppt | 0.1ppt |
| EBIT margin | 11.0% | 11.5% | 12.0% | 11.0% | 11.4% | 11.9% | 0ppt | 0.1ppt | 0.1ppt |
| Net profit att. margin | 8.0% | 8.2% | 8.5% | 8.0% | 8.1% | 8.4% | 0ppt | 0.1ppt | 0.1ppt |

Source: Company data, CMBIGM estimates

Figure 2: CMBIGM estimates vs consensus

| | CMBIGM | | | | Consensus | | | Diff (%) | | | |
|------------------------|--------|--------|--------|--------|-----------|--------|--------|----------|--------|--|--|
| US\$ mn | FY25E | FY26E | FY27E | FY25E | FY26E | FY27E | FY25E | FY26E | FY27E | | |
| Revenue | 11,598 | 12,109 | 12,771 | 11,751 | 12,469 | 13,246 | -1.3% | -2.9% | -3.6% | | |
| Gross profit | 8,187 | 8,573 | 9,065 | 8,240 | 8,767 | 9,341 | -0.6% | -2.2% | -3.0% | | |
| EBIT | 1,280 | 1,394 | 1,538 | 1,289 | 1,419 | 1,550 | -0.7% | -1.7% | -0.7% | | |
| Net profit att. | 927 | 992 | 1,082 | 942 | 1,020 | 1,110 | -1.6% | -2.7% | -2.5% | | |
| Diluted EPS (USD) | 2.664 | 2.835 | 3.091 | 2.528 | 2.878 | 3.247 | 5.4% | -1.5% | -4.8% | | |
| Gross margin | 70.6% | 70.8% | 71.0% | 70.1% | 70.3% | 70.5% | 0.5ppt | 0.5ppt | 0.5ppt | | |
| EBIT margin | 11.0% | 11.5% | 12.0% | 11.0% | 11.4% | 11.7% | 0.1ppt | 0.1ppt | 0.3ppt | | |
| Net profit att. margin | 8.0% | 8.2% | 8.5% | 8.0% | 8.2% | 8.4% | 0ppt | 0ppt | 0.1ppt | | |

Source: Bloomberg, CMBIGM estimates



Results review

Figure 3: Results review - Quarterly

| Half yearly (RMB mn) | 3Q24 | 4Q24 | 1Q25 | 2Q25E | 3Q25E | 4Q25E | 1Q25E YoY | 2Q25E YoY | 3Q25 E YoY | 4Q25 E YoY | 1Q25E CMBI | Actual vs CMBI |
|-------------------------------|--------|--------|--------|--------|--------|--------|--------------|--------------|---------------|---------------|---------------|----------------------|
| Revenue | 3,071 | 2,595 | 2,981 | 2,787 | 3,162 | 2,668 | 1% | 4% | 3% | 3% | 2,795 | 0% |
| Food and paper | -918 | -776 | -874 | -810 | -936 | -791 | | | | | -816 | |
| Gross profit | 2,153 | 1,819 | 2,107 | 1,977 | 2,226 | 1,877 | 2% | 5% | 3% | 3% | 1,979 | 0% |
| GP margins | 70.1% | 70.1% | 70.7% | 70.9% | 70.4% | 70.3% | | | | | 70.8% | |
| Other income & gains | 0 | 0 | 0 | 1 | 0 | 0 | | | | | 0 | |
| Payroll & benefits | -728 | -685 | -719 | -712 | -768 | -718 | 2% | 7% | 6% | 5% | -699 | 2% |
| Payroll & benefits/ sales | -23.7% | -26.4% | -24.1% | -25.5% | -24.3% | -26.9% | | | | | -25.0% | |
| Rent & other opex | -755 | -672 | -688 | -669 | -771 | -688 | -1% | -1% | 2% | 2% | -702 | -5% |
| Rent & other opex/ sales | -24.6% | -25.9% | -23.1% | -24.0% | -24.4% | -25.8% | | | | | -25.1% | |
| Admin expenses | -259 | -262 | -266 | -251 | -247 | -251 | 5% | 7% | -5% | -4% | -235 | 7% |
| Admin exp / | -8.4% | -10.1% | -8.9% | -9.0% | -7.8% | -9.4% | | | | | -8.4% | |
| sales | | | | | | | | | | | | |
| Other opex | -40 | -49 | -35 | -42 | -41 | -42 | | | | | -39 | |
| Operating profit (EBIT) | 371 | 151 | 399 | 304 | 398 | 179 | 7% | 14% | 7% | 18% | 305 | 0% |
| OP margins | 12.1% | 5.8% | 13.4% | 10.9% | 12.6% | 6.7% | | | | | 10.9% | |
| Investment gain (loss) | 36 | -12 | 7 | -16 | 0 | -3 | | | | | -6 | 186% |
| Net finance income | 31 | 29 | 26 | 25 | 22 | 15 | | | | | 28 | -11% |
| Net finance income / sales | 1.0% | 1.1% | 0.9% | 0.9% | 0.7% | 0.6% | | | | | 1.0% | |
| Profit after financing costs | 438 | 168 | 432 | 313 | 420 | 191 | | | | | 327 | |
| Associated coms | 0 | 0 | 0 | 0 | 0 | 0 | | | | | 0 | |
| Jointly controlled coms | 0 | 0 | 0 | 0 | 0 | 0 | | | | | 0 | |
| Pre-tax profit | 438 | 168 | 432 | 313 | 420 | 191 | 3% | 3% | -4% | 14% | 327 | -4% |
| Tax | -119 | -42 | -119 | -80 | -114 | -47 | | | | | -82 | -2% |
| Tax / sales | -3.9% | -1.6% | -4.0% | -2.9% | -3.6% | -1.8% | | | | | -2.9% | |
| Effective tax rate | -27.2% | -25.0% | -27.5% | -25.6% | -27.0% | -24.6% | | | | | -25.0% | |
| Minority interests | 22 | 11 | 21 | 18 | 20 | 11 | | | | | 17 | 4% |
| Net profit att. | 297 | 115 | 292 | 215 | 287 | 133 | 2% | 1% | -3% | 16% | 228 | -6% |
| NP margins | 9.7% | 4.4% | 9.8% | 7.7% | 9.1% | 5.0% | | | | | 8.2% | |

Source: Company data, CMBIGM estimates



Assumptions

Figure 4: CMBIGM's assumptions

| Major assumptions | FY23A | FY24A | FY25E | FY26E | FY27E |
|--|--------|--------|--------|--------|--------|
| Sales by segment (US\$ mn) | | | | | |
| KFC - dine in sales | 5,278 | 5,129 | 4,902 | 4,853 | 4,954 |
| KFC - delivery sales | 2,962 | 3,380 | 3,820 | 4,201 | 4,580 |
| PH - dine in sales | 1,412 | 1,381 | 1,334 | 1,369 | 1,414 |
| PH- delivery sales | 834 | 879 | 985 | 1,074 | 1,159 |
| Others | 492 | 534 | 558 | 612 | 664 |
| Total | 10,978 | 11,303 | 11,598 | 12,109 | 12,771 |
| Sales by segment growth (%) | | | | | |
| KFC - dine in sales | 18.4% | -2.8% | -4.4% | -1.0% | 2.1% |
| KFC - delivery sales | 7.2% | 14.1% | 13.0% | 10.0% | 9.0% |
| PH - dine in sales | 25.5% | -2.2% | -3.4% | 2.6% | 3.3% |
| PH- delivery sales | -0.1% | 5.4% | 12.0% | 9.0% | 8.0% |
| Others | 26.2% | 8.5% | 4.5% | 9.8% | 8.4% |
| Total | 14.7% | 3.0% | 2.6% | 4.4% | 5.5% |
| Sales network by brand | | | | | |
| KFC | 10,296 | 11,648 | 13,048 | 14,498 | 16,048 |
| Pizza Hut | 3,312 | 3,724 | 4,124 | 4,524 | 4,924 |
| Others | 1,036 | 1,023 | 898 | 898 | 898 |
| Total | 14,644 | 16,395 | 18,070 | 19,920 | 21,870 |
| Restaurant profit margin by brand | | | | | |
| KFC | 17.5% | 16.6% | 16.8% | 17.1% | 17.5% |
| Pizza hut | 11.7% | 11.9% | 12.3% | 12.3% | 12.4% |
| Others | -2.6% | -0.6% | 0.5% | 0.6% | 0.8% |
| Total | 16.3% | 15.8% | 16.1% | 16.4% | 16.9% |
| Costs breakdown | | | | | |
| Food and paper/ sales | 29.4% | 30.0% | 29.4% | 29.2% | 29.0% |
| Payroll and employee benefits/ sales | 24.8% | 24.7% | 25.2% | 25.1% | 24.9% |
| Rental and other operating expenses/ sales | 25.1% | 24.8% | 24.3% | 23.7% | 23.2% |
| G & A expenses/ sales | 5.8% | 5.0% | 4.7% | 4.7% | 4.7% |
| Franchisees expenses/ sales | 3.2% | 3.6% | 3.6% | 4.0% | 4.2% |
| Effective tax rate | 26.5% | 26.4% | 26.5% | 26.5% | 26.5% |
| NP att. margin | 7.5% | 8.1% | 8.0% | 8.2% | 8.5% |
| NP att. growth (%) | 87.1% | 10.2% | 1.8% | 7.1% | 9.0% |

Source: Company data, CMBIGM estimates



Valuation

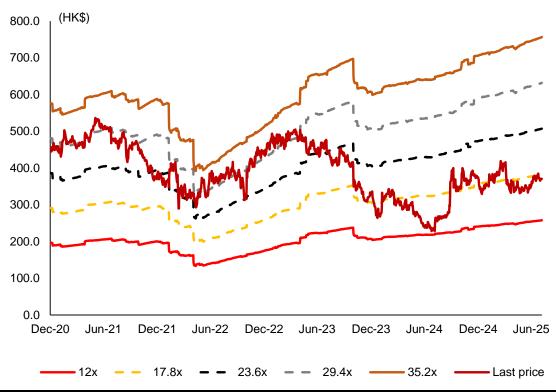
Figure 5: Peers valuation table

| | | | 12m TP | Price | Up/ Down- | Mkt. Cap | Year | P/E | (x) | P/B (x) | ROE (%) | 3yrs PEG (x) | Yield (%) | YTD perf. (%) |
|------------------|-------------|--------|-----------|--------|--------------|-----------|--------|------|------|------------|------------|--------------------|--------------|---------------------|
| Company | Ticker | Rating | (LC) | (LC) | side | (HK\$mn) | End | FY1E | FY2E | FY2E | FY0 | FY1E | FY1E | FY1E |
| Leading Greater | China Cate | ring | | | | | | | | | | | | |
| Yum China | 9987 HK | BUY | 437.04 | 370.80 | 18% | 137,052 | Dec-24 | 17.8 | 16.7 | 2.9 | 13.5 | 1.8 | 2.0 | (0.9) |
| Jiumaojiu | 9922 HK | HOLD | 2.99 | 2.91 | 3% | 4,067 | Dec-24 | 22.8 | 15.1 | 1.1 | 1.7 | 0.3 | 2.4 | (14.5) |
| Haidilao | 6862 HK | BUY | 20.20 | 14.02 | 44% | 78,147 | Dec-24 | 14.1 | 12.9 | 4.4 | 42.9 | 1.8 | 6.0 | (11.8) |
| DPC Dash | 1405 HK | BUY | 118.57 | 86.35 | 37% | 11,306 | Dec-24 | 73.1 | 43.0 | 4.0 | 2.5 | 0.9 | 0.5 | 10.7 |
| Green Tea | 6831 HK | BUY | 10.54 | 7.95 | 33% | 5,354 | Dec-24 | 10.3 | 8.3 | 2.6 | 59.1 | n/a | 3.5 | n/a |
| Nayuki | 2150 HK | BUY | 3.43 | 1.48 | 132% | 2,523 | Dec-24 | n/a | n/a | 0.6 | (21.0) | n/a | 0.0 | 8.8 |
| Luckin Coffee | LKNCY US | BUY | 44.95 | 38.14 | 18% | 84,805 | Dec-24 | 38.9 | 21.1 | 5.5 | 26.5 | 3.3 | 0.0 | 48.6 |
| Mixue Group | 2097 HK | NR | n/a | 472.40 | n/a | 179,332 | Dec-24 | 30.8 | 26.0 | 5.9 | 34.8 | 1.8 | 0.7 | n/a |
| Guming | 1364 HK | NR | n/a | 24.18 | n/a | 57,505 | Dec-24 | 26.2 | 21.7 | 9.5 | 111.6 | 1.4 | 4.0 | n/a |
| Baicha Baidao | 2555 HK | NR | n/a | 9.73 | n/a | 14,377 | Dec-24 | n/a | 15.6 | 2.7 | n/a | n/a | 4.8 | (10.6) |
| Helens | 9869 HK | NR | n/a | 1.29 | n/a | 1,632 | Dec-24 | 5.6 | 8.7 | 2.0 | (5.3) | (0.0) | 15.2 | (45.3) |
| Tam Jai | 2217 HK | NR | n/a | 1.57 | n/a | 2,114 | Mar-25 | n/a | n/a | n/a | 5.4 | n/a | n/a | 101.3 |
| Cafe De Coral | 341 HK | HOLD | 6.52 | 7.18 | -9% | 4,164 | Mar-25 | 18.0 | 15.7 | 1.4 | 8.3 | 1.6 | 5.6 | (8.1) |
| Xiabuxiabu | 520 HK | BUY | 4.89 | 0.77 | 535% | 836 | Dec-24 | n/a | n/a | 0.9 | (40.6) | n/a | 4.3 | (23.0) |
| Yihai | 1579 HK | NR | n/a | 13.39 | n/a | 13,881 | Dec-24 | 14.7 | 13.2 | 2.4 | 15.8 | 1.4 | 6.0 | (11.2) |
| Gourmet Master | 2723 TT | NR | n/a | 81.10 | n/a | 3,829 | Dec-24 | 17.8 | 13.6 | 1.2 | 5.6 | 0.5 | 4.8 | (16.2) |
| | | | | | | | Avg. | 24.2 | 17.8 | 3.1 | 17.4 | 1.3 | 4.0 | 2.1 |
| | | | | | | | Med. | 17.9 | 15.6 | 2.6 | 8.3 | 1.4 | 4.0 | (10.6) |
| International Ca | tering | | | | | | | | | | | | | |
| Yum! Brands | YUM US | NR | n/a | 139.94 | n/a | 305,337 | Dec-24 | 23.1 | 20.8 | n/a | n/a | 1.8 | 2.0 | 4.3 |
| Mcdonald's | MCD US | NR | n/a | 301.08 | n/a | 1,689,914 | Dec-24 | 24.5 | 22.7 | n/a | n/a | 2.9 | 2.4 | 3.9 |
| Starbucks Corp | SBUX US | NR | n/a | 90.28 | n/a | 805,567 | Sep-24 | 39.9 | 32.8 | n/a | n/a | 35.1 | 2.7 | (1.1) |
| Rest' Brands | QSR US | NR | n/a | 68.52 | n/a | 244,559 | Dec-24 | 18.6 | 17.0 | 5.8 | 31.2 | 1.7 | 3.6 | 5.1 |
| Chipotle | CMG US | NR | n/a | 42.8 | n/a | 450,031 | Dec-24 | 35.2 | 30.1 | 12.9 | 42.6 | 2.4 | 0.0 | (29.1) |
| Darden | DRI US | NR | n/a | 204.08 | n/a | 186,781 | May-25 | 19.1 | 17.8 | 9.2 | 46.1 | 1.6 | 2.9 | 9.3 |
| Domino's Pizza | DPZ US | NR | n/a | 452.47 | n/a | 120,580 | Dec-24 | 25.7 | 23.2 | n/a | n/a | 3.0 | 1.5 | 7.8 |
| Wendy's Co | WEN US | NR | n/a | 9.99 | n/a | 15,059 | Dec-24 | 10.6 | 9.6 | 28.1 | 90.4 | 1.7 | 6.9 | (38.7) |
| Shake Shack | SHAK US | NR | n/a | 116.20 | n/a | 38,936 | Dec-24 | 84.3 | 66.6 | 7.6 | 4.2 | 0.8 | n/a | (10.5) |
| Wingstop Inc | WING US | NR | n/a | 341.64 | n/a | 74,887 | Dec-24 | 85.5 | 66.6 | n/a | n/a | 3.9 | 0.3 | 20.2 |
| Jollibee Foods | JFC PM | NR | n/a | 219.00 | n/a | 33,497 | Dec-24 | 22.3 | 18.6 | 2.8 | 13.8 | 1.4 | 1.6 | (18.6) |
| | | | | | | | Avg. | 35.3 | 29.6 | 11.1 | 38.0 | 5.1 | 2.4 | (4.3) |
| | | | | | | | Med. | 24.5 | 22.7 | 8.4 | 36.9 | 1.8 | 2.2 | 3.9 |

Source: Bloomberg, Company data, CMBIGM estimates Note: Data as of 5 Aug 2025



Figure 6: Forward 12M P/E valuation band



Source: Bloomberg, CMBIGM estimates



Financial Summary

| INCOME STATEMENT | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
|--|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| | <u> </u> | | | | | |
| YE 31 Dec (US\$ mn) Revenue | 9,569 | 10,978 | 11,303 | 11,598 | 12,109 | 12,771 |
| | • | · · | • | | · · | • |
| Cost of goods sold Gross profit | (2,836) 6,733 | (3,224) 7,754 | (3,387) 7,916 | (3,411) 8,187 | (3,536) 8,573 | (3,706) 9,065 |
| Operating expenses | (6,010) | (6,648) | (6,755) | (6,908) | (7,180) | (7,528) |
| Selling expense | 0,010, | 0 | 0 | 0 | 0 | 0 |
| Admin expense | (704) | (779) | (729) | (705) | (736) | (776) |
| Staff costs | (2,389) | (2,725) | (2,787) | (2,917) | (3,038) | (3,177) |
| Other rental related expenses | (884) | (935) | (937) | (926) | (926) | (935) |
| Others | (1,431) | (1,756) | (1,683) | (1,707) | (1,801) | (1,911) |
| Operating profit | 629 | 1,106 | 1,162 | 1,280 | 1,394 | 1,538 |
| Other income | (94) | 0 | 1 | 1 | 1 | 1 |
| Share of (losses)/profits of associates/JV | 0 | 0 | 0 | 0 | 0 | 0 |
| EBITDA | 1,231 | 1,559 | 1,781 | 1,932 | 2,073 | 2,266 |
| Depreciation | (582) | (423) | (558) | (608) | (662) | (721) |
| Other amortisation | (20) | (30) | (61) | (44) | (17) | (6) |
| Interest income | 84 | 169 | 129 | 88 | 71 | 58 |
| Interest expense | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Interest income/(expense) | 84 | 169 | 129 | 88 | 71 | 58 |
| Other income/expense | (26) | (49) | 40 | (12) | (12) | (13) |
| Pre-tax profit | 687 | 1,226 | 1,331 | 1,357 | 1,453 | 1,583 |
| Income tax | (209) 478 | (325) 901 | (351) 980 | (360) 997 | (385) | (420) 4 464 |
| After tax profit Minority interest | (36) | (74) | (69) | (70) | 1,068 (75) | 1,164 (82) |
| Net profit | (36) 442 | 827 | 911 | 927 | 992 | 1,082 |
| Not prom | 772 | 027 | 311 | 327 | 332 | 1,002 |
| BALANCE SHEET | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| YE 31 Dec (US\$ mn) | | | | | | |
| Current assets | 3,940 | 3,431 | 2,694 | 2,362 | 2,075 | 1,957 |
| Cash & equivalents | 1,130 | 1,128 | 723 | 373 | 50 | (114) |
| Restricted cash | 2,022 | 1,472 | 1,121 | 1,121 | 1,121 | 1,121 |
| Account receivables | 64 | 68 | 79 | 75 | 79 | 83 |
| Inventories | 417 | 424 | 405 | 417 | 433 | 454 |
| Prepayment | 307 | 339 | 366 | 376 | 392 | 414 |
| Other current assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Non-current assets | 7,886 | 8,600 | 8,427 | 8,439 | 8,426 | 8,337 |
| PP&E | 2,118 | 2,310 | 2,407 | 2,437 | 2,441 | 2,358 |
| Right-of-use assets | 2,219 266 | 2,217 332 | 2,146 368 | 2,146 368 | 2,146 368 | 2,146 |
| Investment in JVs & assos Intangibles | 266 159 | 332 150 | 144 | 100 | 368 84 | 368 77 |
| Goodwill | 1,988 | 1,932 | 1,880 | 1,906 | 1,906 | 1,906 |
| Other non-current assets | 1,136 | 1,659 | 1,482 | 1,482 | 1,482 | 1,482 |
| Total assets | 11,826 | 12,031 | 11,121 | 10,801 | 10,500 | 10,294 |
| | | | | | | |
| Current liabilities | 2,166 | 2,422 | 2,283 | 2,314 | 2,368 | 2,441 |
| Short-term borrowings | 0 | 0 | 0 | 0 | 0 | 0 |
| Account payables | 727 | 786 | 766 | 782 | 810 | 849 |
| Tax payable | 68 | 90 | 76 | 76 | 76 | 76 |
| Other current liabilities | 1,371 | 1,546 | 1,441 | 1,456 | 1,482 | 1,516 |
| Non-current liabilities | 2,500 | 2,490 | 2,411 | 2,411 | 2,411 | 2,411 |
| Long-term borrowings | 0 | 0 | 0 | 0 | 0 | 0 |
| Other non-current liabilities Total liabilities | 2,500 4,666 | 2,490 4,912 | 2,411 4,694 | 2,411 4,725 | 2,411 4,779 | 2,411 4,852 |
| | .,000 | ., = | ., | .,. 20 | ., 0 | .,002 |
| Share capital | 4,291 | 4,095 | 3,639 | 3,639 | 3,639 | 3,639 |
| Retained earnings | 2,191 | 2,310 | 2,089 | 2,445 | 3,094 | 3,802 |
| Other reserves | 678 | 714 | 699 | (8) | (1,012) | (1,999) |
| Total shareholders equity | 7,160 | 7,119 | 6,427 | 6,076 | 5,721 | 5,442 |
| Minority interest Total equity and liabilities | 0 11,826 | 0 12,031 | 0 11,121 | 0 10,801 | 0 10,501 | 0 10,294 |
| | | | | | | |



| CASH FLOW | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
|--|---------------|----------------|----------------|----------------|----------------|----------------|
| YE 31 Dec (US\$ mn) | | | | _0_0_ | _0_0_ | |
| Operating | | | | | | |
| Profit before taxation | 687 | 1,226 | 1,331 | 1,357 | 1,453 | 1,583 |
| Depreciation & amortization | 602 | 453 | 619 | 652 | 679 | 728 |
| Tax paid | (20) | (10) | (7) | (360) | (385) | (420) |
| Change in working capital | 0 | 49 | (43) | 12 | 19 | 26 |
| Others | 144 | (245) | (481) | (26) | (0) | (0) |
| Net cash from operations | 1,413 | 1,473 | 1,419 | 1,636 | 1,766 | 1,918 |
| Investing | | | | | | |
| Capital expenditure | (679) | (710) | (705) | (638) | (666) | (639) |
| Acquisition of subsidiaries/ investments | (23) | (20) | 0 | 0 | 0 | 0 |
| Others | 180 | (13) | 527 | 0 | 0 | 0 |
| Net cash from investing | (522) | (743) | (178) | (638) | (666) | (639) |
| Financing | | | | | | |
| Dividend paid | (202) | (216) | (248) | (248) | (323) | (343) |
| Net borrowings | 2 | 164 | (39) | 0 | 0 | 0 |
| Proceeds from share issues | 0 | 0 | 0 | 0 | 0 | 0 |
| Share repurchases | (466) | (613) | (1,249) | (1,100) | (1,100) | (1,100) |
| Others | (178) | (51) | (100) | 0 | 0 | 0 |
| Net cash from financing | (844) | (716) | (1,636) | (1,348) | (1,423) | (1,443) |
| Net change in cash | | | | | | |
| Cash at the beginning of the year | 1,136 | 1,130 | 1,128 | 723 | 373 | 50 |
| Exchange difference | (53) | (16) | (10) | 0 | 0 | 0 |
| Others | 47 | 14 | (395) | (350) | (323) | (164) |
| Cash at the end of the year | 1,130 | 1,128 | 723 | 373 | 50 | (114) |
| GROWTH | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| YE 31 Dec | | | | | | |
| Revenue | (2.9%) | 14.7% | 3.0% | 2.6% | 4.4% | 5.5% |
| Gross profit | (4.4%) | 15.2% | 2.1% | 3.4% | 4.7% | 5.7% |
| Operating profit | (54.6%) | 75.8% | 5.1% | 10.2% | 8.9% | 10.4% |
| EBITDA | (35.3%) | 26.6% | 14.2% | 8.5% | 7.3% | 9.3% |
| Net profit | (55.4%) | 87.1% | 10.2% | 1.8% | 7.1% | 9.0% |
| PROFITABILITY | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| YE 31 Dec | 70.40/ | 70.00/ | 70.00/ | 70.00/ | 70.00/ | 74.00/ |
| Gross profit margin | 70.4% | 70.6% | 70.0% | 70.6% | 70.8% 11.5% | 71.0% |
| Operating margin | 6.6% | 10.1% | 10.3% | 11.0% | 17.1% | 12.0% 17.7% |
| EBITDA margin | 12.9% 5.9% | 14.2% 11.6% | 15.8% 13.5% | 16.7% 14.8% | 16.8% | 19.4% |
| Return on equity (ROE) GEARING/LIQUIDITY/ACTIVITIES | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| YE 31 Dec | LULLIN | 2020/1 | 202-171 | 20202 | 20202 | 20212 |
| Current ratio (x) | 1.8 | 1.4 | 1.2 | 1.0 | 0.9 | 0.8 |
| Receivable turnover days | 2.5 | 2.2 | 2.4 | 2.4 | 2.4 | 2.4 |
| Inventory turnover days | 54.6 | 47.6 | 44.7 | 44.7 | 44.7 | 44.7 |
| Payable turnover days | 100.2 | 85.6 | 83.6 | 83.6 | 83.6 | 83.6 |
| VALUATION | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| YE 31 Dec | | | | | | |
| P/E | 45.4 | 24.0 | 20.2 | 17.7 | 16.7 | 15.3 |
| P/E (diluted) | 45.4 | 24.0 | 20.2 | 17.7 | 16.7 | 15.3 |
| P/B | 2.7 | 2.9 | 2.5 | 2.7 | 2.9 | 3.0 |
| P/CFPS | 14.2 | 13.5 | 13.0 | 10.0 | 9.4 | 8.6 |
| Div yield (%) | 1.1 | 1.1 | 1.5 | 2.0 | 2.1 | 2.3 |

Source: Company data, CMBIGM estimates. Note: The calculation of net cash includes financial assets.



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