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## PA Good Doctor (1833 HK)

## Guidelines released for the reimbursement of online medical services

- On 2 Nov, National Healthcare Security Administration (NHSA) released detailed policies on allowing reimbursement for online medical services. This is the first detailed guideline with a specific timeline about implementing the reimbursement policies for online services. The NHSA requires all regional governments to finalize detailed regulatory rules for online medical reimbursement before year-end. Before this document, the Chinese authorities have already released multiple regulatory files about encouraging the development of online medical services and related reimbursement supports. The COVID-19 pandemic has further accelerated the process of regulatory loosening for online medical services. The purpose is to prioritize medical resource allocation and stimulate healthcare consumption.
- Gradually expanding reimbursement coverage for online medical services. According to the regulatory file, online medical services for revisiting patients with chronic or severe diseases will be first allowed for reimbursement. The file also pointed out that the reimbursement coverage will gradually expand to include more common diseases. We even expect the reimbursement will include online initial diagnosis for common diseases in the future. At the moment, the authorities only allow online medical services for revisiting patients. Meanwhile, online and offline medical services will share same reimbursement standards. Online medical consultation fees and related drug costs will all be reimbursed, except for drug shipping costs. Initially, reimbursement will be only available for local patients who receive services from local online hospitals. However, the policy stated clearly that that cross-region reimbursement (异地就医直接结算) for online medical services will become feasible in the future.
- PA Good Doctor being a first-mover benefiting from regulatory loosening. As of Oct 2020, the Company operates eight self-built online hospitals and 23 co-constructed online hospitals. Meanwhile, PA Good Doctor has successfully received medical reimbursement qualifications in seven cities/ provinces, including Qingdao city, Nanning city, Fuzhou city, Hefei city, Yinchuan city and Hubei Province. The Company has a dominant leading position in online medical service industry, with 67.3mn MAU as of June 2020. In 1H20, the Company's online medical service business grew 107% YoY to RMB695mn, contributing 25% of total revenue and 46% of the gross profit.
- Maintain BUY. We maintain TP of HK\$150.0 based on a 10-year DCF model (WACC:9.3%, terminal growth rate: 4.0%). Catalysts: Faster-than-expected user growth; regulatory loosening.

**Earnings Summary** 

Earnings Summary					
(YE 31 Dec)	FY18A	FY19A	FY20E	FY21E	FY22E
Revenue (RMB mn)	3,338	5,065	6,528	9,382	13,521
YoY growth (%)	79	52	29	44	44
Net income (RMB mn)	(912)	(734)	(639)	(268)	364
EPS (RMB)	N/A	(0.73)	(0.60)	(0.25)	0.00
Consensus EPS (RMB)	N/A	N/A	(0.56)	(0.19)	0.30
P/E (x)	N/A	NA	NA	NA	289.3
P/B (x)	N/A	10.2	11.6	11.8	11.2
Yield (%)	N/A	0.00	0.00	0.00	0.00
ROE	(12.7)	(7.4)	(6.8)	(3.0)	0.0
Net gearing (%)	Net cash	Net cash	Net cash	Net cash	0.00

Source: Company data, CMBIS estimates, Bloomberg

## **BUY (Maintain)**

Target Price HK\$150.0 (Previous TP HK\$150.0)
Up/Downside +47.8%
Current Price HK\$101.5

**China Healthcare Sector** 

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Mkt. Cap. (HK\$ mn)	116,450
Avg. 3mths t/o (HK\$ mn)	638.10
52W High/Low (HK\$)	135.0/55.5
Total Issued Shares (mn)	1,147
Source: Bloomberg	

Shareholding StructurePing An Insurance41.31%Employee19.26%Soft Bank4.42%Other shareholders35.01%

Source: HKEx, Bloomberg

# Share performance Absolute Relative 1-mth 2.3% -3.8% 3-mth -23.7% -25.2% 6-mth -5.5% -6.6%

Source: Bloomberg

## 12-mth price performance



Source: Bloomberg

**Auditor: PWC** 

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Figure 1: Key policies on online healthcare services

Date	Key policies		Key points	
Apr- 2018	Opinions about promoting the development of "internet +" healthcare	关于促进"互联网+医疗健 康"发展的意见	Allowing building internet hospitals by cooperating with physical hospitals; Allowing third-party institutions providing online medical consultation services; Exploring opportunities of online medical insurance payment	允许依托医疗机构发展互联网医院;支持符合条件的第三方机构开展远程医疗、健康咨询、健康管理服务;加快医疗保障信息系统对接整合,实现医疗保障数据与相关部门数据联通共享,逐步拓展在线支付功能
Sep- 2018	Regulatory policies on internet hospitals, online medical consultation services and remote medical services	《互联网诊疗管理办法 (试行)》,《互联网医 院管理办法(试行)》, 《远程医疗服务管理规范 (试行)》	Detailed regulatory policies on internet hospitals and online medical services; Online initial diagnosis was not allowed	互联网医院包括作为实体医疗机构第二名称的互 联网医院,以及依托实体医疗机构独立设置的互 联网医院;不得对首诊患者开展互联网诊疗活 动;患者未在实体医疗机构就诊,医师只能通过 互联网医院为部分常见病、慢性病患者提供复诊 服务;互联网医院可以提供家庭医生签约服务
Aug- 2019	Guidelines on Improving "Internet +" Medical Services Price and SHI Payment Policies	关于完善"互联网+"医疗服 务价格和医保支付政策的 指导意见	Allowing medical insurance reimbursement for online medical services	"互联网+"医疗服务价格,纳入现行医疗服务价格 的政策体系统一管理;符合条件的"互联网+"医疗 服务,按照线上线下公平的原则配套医保支付政 策,并根据服务特点完善协议管理、结算流程和 有关指标
Aug- 2019	Drug administration law	《药品管理法》	Online sales of prescription drugs were not banned by the law	药品上市许可持有人、药品经营企业通过网络销售药品,应当遵守本法药品经营的有关规定;疫苗、血液制品、麻醉药品、精神药品、医疗用毒性药品、放射性药品、药品类易制毒化学品等国家实行特殊管理的药品不得在网络上销售
Feb- 2020	Providing online medical services during the period of COVID-19 outbreak	关于在疫情防控中做好互 联网诊疗咨询服务工作的 通知	Promoting various types of online medical services including health assessment, consultation for revisiting patients, psychological counseling, etc.	进一步完善"互联网+医疗健康"服务功能,包括但 不限于线上健康评估、健康指导、健康宣教、就 诊指导、慢病复诊、心理疏导等
Mar- 2020	Opinions about medical reforms	关于深化医疗保障制度改 革的意见	Supporting the development of online medical services and allowing reimbursement of qualified institutions	将符合条件的医药机构纳入医保协议管理范围, 支持"互联网+医疗"等新服务模式发展
Mar- 2020	Opinions about medical insurance reimbursement for online medical services during the period of COVID-19 outbreak	关于推进新冠肺炎疫情防控期间开展"互联网+"医保服务的指导意见	Reimbursement will be available for online medical services provided by qualified institutions	经卫生健康行政部门批准设置互联网医院或批准 开展互联网诊疗活动的医疗保障定点医疗机构, 按照自愿原则,与统筹地区医保经办机构签订补 充协议后,其为参保人员提供的常见病、慢性病 "互联网+"复诊服务可纳入医保基金支付范围
Jul- 2020	Supporting the development of new business models for the purpose of stimulating consumption	关于支持新业态新模式健 康发展激活消费市场带动 扩大就业的意见	Support the development of online medical services; Allow reimbursement for online medical services	积极发展互联网医疗。将符合条件的"互联网+" 医疗服务费用纳入医保支付范围。规范推广慢性 病互联网复诊、远程医疗、互联网健康咨询等模 式
Oct- 2020	Plans about boosting consumption	近期扩内需促消费的工作 方案	Allow reimbursement of online medical services for revisiting chronic disease patients	完善"互联网+"医保支付政策。在保证医疗安全和质量前提下,将慢性病互联网复诊费用纳入医保支付范围
Nov- 2020	Opinions about implementing reimbursement policies for online medical services	国家医疗保障局关于积极 推进"互联网+"医疗服务 医保支付工作的指导意见	Detailed guidelines for reimbursement of online medical services	优先保障门诊慢特病等复诊续方需求,显著提升 长期用药患者就医购药便利性。在"互联网+"医 疗服务规范发展以及医保管理和支付能力提升的 基础上,稳步拓展医保支付范围。 对线上、线下医疗服务实行公平的医保支付政 策,保持待遇水平均衡,鼓励线上线下医疗机构 公平竞争

Source: State Council, National Health Commission, National Healthcare Security Administration, CMBIS



Figure 2: Base case valuation on risk-adjusted DCF valuation

DCF Valuation (in Rmb mn)		2021E	2022E	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E
EBIT		(374)	312	468	698	1,033	1,518	2,216	3,214	4,628	6,618
Tax rate		0.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
EBIT*(1-tax rate)		(374)	265	398	593	878	1,290	1,884	2,732	3,934	5,625
+ D&A		69	78	118	175	259	381	557	807	1,162	1,662
<ul> <li>Change in working capital</li> </ul>		96	248	372	554	820	1,205	1,759	2,551	3,673	5,252
- Capx		(100)	(100)	(80)	(80)	(80)	(80)	(80)	(80)	(80)	(80)
FCFF		(309)	492	807	1,242	1,877	2,796	4,120	6,009	8,689	12,459
Terminal value											245,064
Terminal growth rate	4.0%										
WACC	9.3%										
Cost of Equity	12.0%										
Cost of Debt	5.0%										
Equity Beta	0.9										
Risk Free Rate	3.0%										
Market Risk Premium	10.0%										
Target Debt to Asset ratio	35.0%										
Effective Corporate Tax Rate	15.0%										
Terminal value (RMB mn)	120,425										
Total PV (RMB mn)	139,087										
Net debt (RMB mn)	(4,493)										
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Source: CMBIS estimates; Notes: Exchange rate for HK\$/RMB = 0.90

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Figure 3: Sensitivity analysis (HK\$)

Minority interest (RMB mn)

# of shares (mn)
Price per share (Rmb per share)
Price per share (HK\$ per share)

Equity value (RMB mn)

		Ter	minal growth	rate	
WACC	3.0%	3.5%	4.0%	4.5%	5.0%
8.3%	159.7	174.5	192.6	215.6	245.5
8.8%	143.0	154.8	169.0	186.6	208.8
9.3%	128.9	138.5	150.0	163.8	180.8
9.8%	117.1	125.0	134.3	145.3	158.7
10.3%	106.9	113.5	121.2	130.2	140.9

Source: Company data, CMBIS estimates



Figure 4: Peers' valuation

		Price	TP		Mkt cap	· · · · · · · · · · · · · · · · · · ·		P/E (x)		P/B (x)	
Company	Ticker	LC	LC	Upside	LC mn	FY20E	FY21E	FY20E	FY21E	FY20E	FY21E
PA GOOD DOCTOR	1833 HK	110.00	150.00	47.8%	116,450	16.1	11.2	N/A	N/A	11.6	11.8
ALIBABA HEALTH	241 HK	18.88	NR	N/A	278,469	26.5	14.4	N/A	849.3	66.1	27.4
TELADOC HEALTH	TDOC US	223.41	NR	N/A	27,554	27.1	19.0	N/A	N/A	7.6	8.7
LIVONGO HEALTH	LVGO US	140.35	NR	N/A	14,199	39.1	25.2	599.9	376.7	28.2	N/A
HEALTH CATALYST	HCAT US	31.92	NR	N/A	1,421	7.9	6.6	N/A	N/A	5.3	N/A
					Average	23.4	15.3	599.9	613.0	23.7	16.0

Source: CMBIS estimates, Bloomberg, NR=Not rated

Figure 5: CMBIS earnings revisions

(DMD mm)		New			Old		Diff (%)			
(RMB mn)	FY20E	FY21E	FY22E	FY20E	FY21E	FY22E	FY20E	FY21E	FY22E	
Revenue	6,528	9382	13521	6,528	9,382	13,521	0.0%	0.0%	0.0%	
Gross profit	1,864	3074	4893	1,864	3,074	4,893	0.0%	0.0%	0.0%	
Operating profit	(667)	(297)	396	(667)	(297)	396	N/A	N/A	N/A	
Net profit	(646)	(271)	368	(646)	(271)	368	N/A	N/A	N/A	
EPS (RMB)	(0.60)	(0.25)	0.00	(0.60)	(0.25)	0.00	N/A	N/A	N/A	
Gross margin	28.56%	32.77%	36.19%	28.56%	32.77%	36.19%	+0.00ppt	+0.00ppt	+0.00ppt	
Operating margin	-10.22%	-3.16%	2.93%	-10.22%	-3.16%	2.93%	+0.00ppt	+0.00ppt	+0.00ppt	
Net Margin	-9.89%	-2.88%	2.72%	-9.89%	-2.88%	2.72%	+0.00ppt	+0.00ppt	+0.00ppt	

Source: Company data, CMBIS estimates

Figure 6: CMBIS estimates vs consensus

(DMD)		CMBIS		(	Consensus		Diff (%)			
(RMB mn)	FY20E	FY21E	FY22E	FY20E	FY21E	FY22E	FY20E	FY21E	FY22E	
Revenue	6,528	9,382	13,521	6,705	9,257	12,863	-2.6%	1.3%	5.1%	
Gross profit	1,864	3,074	4,893	1,769	2,637	3,953	5.4%	16.6%	23.8%	
Operating profit	(667)	(297)	396	(824)	(419)	119	N/A	N/A	N/A	
Net profit	(646)	(271)	368	(600)	(192)	310	N/A	N/A	N/A	
EPS (RMB)	(0.60)	(0.25)	0.00	(0.56)	(0.19)	0.30	N/A	N/A	N/A	
Gross margin	28.56%	32.77%	36.19%	26.39%	28.49%	30.73%	+2.17ppt	+4.28ppt	+5.46ppt	
Operating margin	-10.22%	-3.16%	2.93%	-12.29%	-4.53%	0.92%	+2.07ppt	+1.37ppt	+2.01ppt	
Net Margin	-9.89%	-2.88%	2.72%	-8.96%	-2.08%	2.41%	-0.94ppt	-0.81ppt	+0.32ppt	

Source: Bloomberg, CMBIS estimates



## **Financial Statments**

Income statement						Cash flow summary					
YE 31 Dec (RMB mn)	FY18A	FY19A	FY20E	FY21E	FY22E	YE 31 Dec (RMB mn)	FY18A	FY19A	FY20E	FY21E	FY22E
Revenue	3,338	5,065	6,528	9,382	13,521	Profit before tax	(913)	(747)	(646)	(271)	368
Online medical services	411	858	1,739	3,478	6,260	Depreciation of PP&E	45	146	56	69	78
Consumer healthcare	905	1,112	1,341	1,743	2,231	Impairment of intangible asset	2	23	25	25	25
Health mall	1,864	2,902	231	289	362	Change in working capital	46	340	6	107	272
Health management & wellness interaction	157	193	231	289	362	Others	(62)	(14)	183	173	191
Cost of sales	(2,426)	(3,894)	(4,663)	(6,307)	(8,628)	Finance costs - net	(202)	(253)	(111)	(106)	(117)
Gross profit	912	1,171	1,864	3,074	4,893	Operating cash flow	(1,085)	(504)	(487)	(3)	818
Selling & marketing expenses	(1.238)	(1,207)	(1.549)	(2.064)	(2.704)	Capex	(198)	(133)	(100)	(100)	(100)
Administrative expenses	. , ,	(1,075)	. , ,		,	Acquisition of subsidiaries	(951)	0	0	0	0
Other income	28	42	133	100	100	Other investing activities	(8,409)	4,610	116	112	123
Other (losses)/gains	183	109	30	0	0	Investing cash flow	(9,557)	4,477	16	12	23
Operating profit	(1,109)	(959)	(667)	(297)	396	3	(-,,	,			
Finance costs - net	202	253	111	`106	117	Net proceeds from shares issued	6,964	76	0	0	0
Gain/(loss) from associates and JV	(4)	(27)	(85)	(80)	(80)	Bank borrowing	0	0	(6)	(6)	(6)
Profit before tax	(912)	(734)	(642)	(271)	433	Listing expenses	0	0	Ò	Ò	Ò
Income tax expense	(1)	(13)	(4)	Ó	(65)	Other financing activities	51	(67)	0	0	0
Total net profit	(913)	(747)	(646)	(271)	368	Financing cash flow	7,016	Ý ý	(6)	(6)	(6)
Minority Interests	(1)	(13)	(7)	(3)	4	_				. ,	
Attributable profit	(912)	(734)	(639)	(268)	364	Net change in cash	(3,627)	3,981	(476)	4	834
-						Cash at the beginning	4,595	926	4,965	4,489	4,493
						Cash flow at the end	926	4,965	4,489	4,493	5,327

Balance sheet						Key ratios					
YE 31 Dec (RMB mn)	FY18A	FY19A	FY20E	FY21E	FY22E	YE 31 Dec	FY18A	FY19A	FY20E	FY21E	FY22E
Non-current assets	4,280	3,901	3,835	3,761	3,678	Sales mix (%)					
Goodwill	967	967	967	967	967	Online medical services	12.3	16.9	26.6	37.1	46.3
PP&E	172	186	231	261	283	Consumer healthcare	27.1	22.0	20.5	18.6	16.5
Right-of-use assets	0	94	94	94	94	Health mall	55.9	57.3	3.5	3.1	2.7
Other intangible assets	86	106	81	56	31	Health mgmt & wellness interaction	4.7	3.8	3.5	3.1	2.7
Prepayments and other receivables	0	7	7	7	7	Total	100	100	54	62	68
Financial assets at FV	0	1,532	1,532	1,532	1,532						
Others	3,227	1,196	1,155	1,106	1,047	Profit & loss ratios (%)					
						Gross margin	27	23	29	33	36
Current assets	8,094	8,478	7,908	8,153	9,460	EBITDA margin	(32)	(16)	(11)	(3)	3
Inventories	39	75	57	68	92	Pre-tax margin	(27)	(14)	(10)	(3)	3
Accounts and other receivables	431	649	500	644	925	Net margin	(27)	(14)	(10)	(3)	3
Contract assets	61	141	141	141	141	Effective tax rate	(0)	(2)	(1)	0	15
Bank balances and cash	5,745	0	0	0	0						
Others	1,819	7,613	7,211	7,300	8,302	Balance sheet ratios					
						Current ratio (x)	4	3	3	3	3
Current liabilities	2,106	2,665	2,596	2,933	3,654	Trade receivables	48	39	36	36	36
Short-term borrowings	0	0	0	0	0	Trade payables turnover	210	153	160	160	160
Trade and other payables	1,488	1,777	1,707	2,044	2,765	Net debt to total equity	Net cash				
Contract liabilities	619	837	837	837	837						
Others	0	51	51	51	51	Returns (%)					
						ROE	-12.7	-7.4	-6.8	-3.0	4.0
Non-current liabilities	0	44	44	44	44	ROA	-9.9	-5.9	-5.3	-2.3	2.9
Lease liabilities	0	44	44	44	44						
Trade and other payables	0	0	0	0	0	Per share value					
						EPS (RMB)	N/A	(0.73)	(0.60)	(0.25)	0.34
Total net assets	10,267	9,669	9,104	8,937	9,440	DPS (RMB)	N/A	0.00	0.00	0.00	0.00
Minority interest	68	21	14	11	15	BVP (RMB)	N/A	9.66	8.53	8.37	8.85
Shareholders' equity	10,267	9,669	9,104	8,937	9,440						

Source: Company data, CMBIS estimates



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BUY : Stock with potential return of over 15% over next 12 months
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SELL : Stock with potential loss of over 10% over next 12 months

NOT RATED : Stock is not rated by CMBIS

OUTPERFORM : Industry expected to outperform the relevant broad market benchmark over next 12 months

MARKET-PERFORM : Industry expected to perform in-line with the relevant broad market benchmark over next 12 months

UNDERPERFORM : Industry expected to underperform the relevant broad market benchmark over next 12 months

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