

# Kingsoft Cloud (KC US)

## China cloud service pure play

**LEADING VIDEO PUBLIC CLOUD VENDOR** Kingsoft Cloud (KC) had 5.4% share in 2019 China IaaS + PaaS market with ByteDance being top customer. KC delivered strong growth (Rev +78% YoY in 2019), thanks to 1) internet customers adopting multi-cloud strategy, 2) increasing number of premium customers (+58% YoY to 243 in 2019) and 3) higher ASP per premium customer (+16% YoY to RMB15.9mn) on product cross-selling. Lower revenue from Kingsoft Group and continuous margin expansion are re-rating catalysts.

■ **Robust growth as internet customers adopting multi-cloud strategy.** Kingsoft Cloud (KC) is a leading cloud service provider in China with 5.4% market share in 2019 (IaaS + PaaS). KC is well-positioned to capture the growing cloud market (28.3% CAGR in 2019-2024 to reach a size of RMB563.3bn in China). Although Alibaba is a leader in China public cloud market, KC is able to achieve robust growth (79% revenue CAGR in 2017-2019) as internet companies (e.g. game/ video verticals) are adopting multi-cloud strategy to lower reliance on single cloud provider. Among KC's new customers, around 80% are deployed on multi-cloud. According to Frost & Sullivan, 26% of enterprises with over 1,000 employees in China are using cloud adopted multi-cloud strategy, compared with 85% in the US.

■ **Improving customer mix with less dependence on Kingsoft Group.** KC is gradually reducing dependency on Kingsoft Group, and revenue from related parties (Kingsoft Group + Xiaomi + Cheetah Group) declined from 34% in 2017 to only 12% in 1H20. This proves KC's cloud technology and R&D capabilities to attract new customers. KC has 1,150 R&D engineers and spent 15% of revenue (RMB595mn) on R&D in 2019.

■ **Continuous margin expansion with scale benefits.** KC delivered continuous margin expansion on larger scale, higher efficiency and bandwidth utilization. Cost of revenue mainly consists of IDC costs (bandwidth + rack) and depreciation of servers. IDC costs as % of revenue was at 66% in 3Q20 (vs. 71% in 3Q19) while that of depreciation was at 10% (vs. 16% in 3Q19). KC gross margin turned positive since 3Q19 and reached 6.5% in 3Q20. Management expects gross margin to improve at +5 pct pts YoY in 2021E.

■ **Rare independent IaaS provider.** KC is a rare IaaS pure play in the market and is trading at 9.2x consensus FY21E P/S. Along the cloud service supply chain, companies with IaaS exposure are trading at 7.3x but with lower growth (avg. FY19-22E sales CAGR 24% vs. 61% for KC) while capex-light SaaS + PaaS companies are trading at 30x FY21E P/S.

### Earnings Summary

| (YE 31 Dec)          | FY17A    | FY18A    | FY19A    | FY20E    | FY21E    |
|----------------------|----------|----------|----------|----------|----------|
| Revenue (RMB mn)     | 1,236    | 2,218    | 3,956    | 6,567    | 10,468   |
| YoY growth (%)       | n.a.     | 79%      | 78%      | 66%      | 59%      |
| Adj. EBITDA (RMB mn) | (338)    | (520)    | (418)    | (227)    | 248      |
| YoY growth (%)       | n.a.     | n.a.     | n.a.     | n.a.     | n.a.     |
| Net income (RMB)     | (1,320)  | (1,749)  | (1,161)  | (942)    | (728)    |
| EPS (RMB)            | (1.66)   | (2.20)   | (1.31)   | (3.98)   | (2.88)   |
| YoY growth (%)       | n.a.     | n.a.     | n.a.     | n.a.     | n.a.     |
| P/S (x)              | 77.4     | 43.1     | 24.2     | 14.6     | 9.1      |
| ROE (%)              | n.a.     | -43%     | -33%     | -17%     | -12%     |
| Net gearing (%)      | net cash | net cash | net cash | net cash | net cash |

Source: Company data, Bloomberg consensus

**NOT RATED**

Current Price

US\$60.74

### China Software & IT services

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#### Stock Data

|                          |              |
|--------------------------|--------------|
| Mkt Cap (US\$ mn)        | 14,875       |
| Avg 3 mths t/o (US\$ mn) | 88.73        |
| 52w High/Low (US\$)      | 74.67/ 17.01 |
| Total Issued Shares (mn) | 218          |

Source: Bloomberg

#### Shareholding Structure

|                          |       |
|--------------------------|-------|
| Kingsoft Group (3888 HK) | 43.6% |
| Xiaomi (1810 HK)         | 13.8% |
| Mr. Jun LEI              | 13.8% |

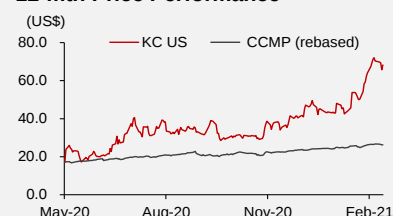
Source: Bloomberg

#### Share Performance

|       | Absolute | Relative |
|-------|----------|----------|
| 1-mth | 49.5%    | 45.8%    |
| 3-mth | 90.7%    | 63.0%    |
| 6-mth | 99.2%    | 62.4%    |

Source: Bloomberg

#### 12-mth Price Performance

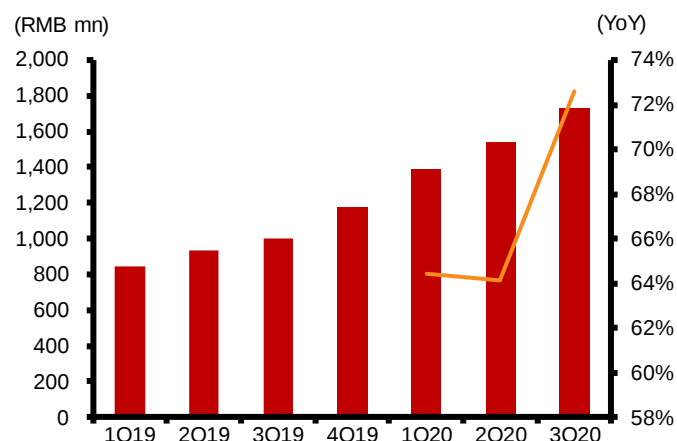


Source: Bloomberg

**Auditor: Ernst & Young Hua Ming**

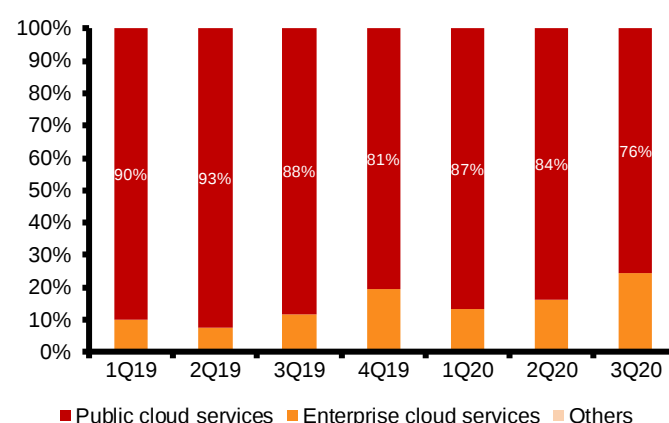
## Focus Charts

**Figure 1: Revenue and YoY**



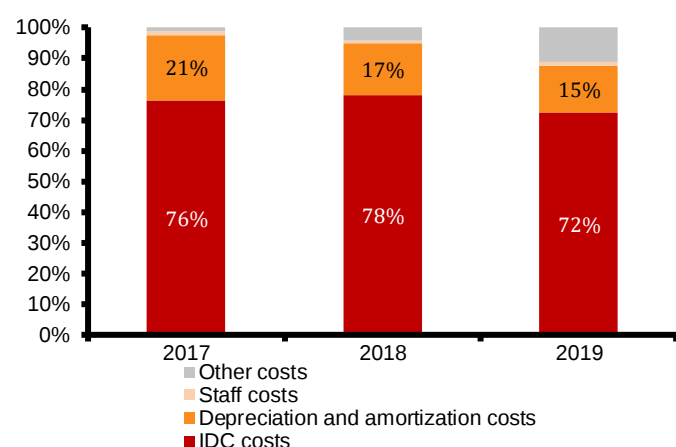
Source: Company data

**Figure 2: Revenue mix**



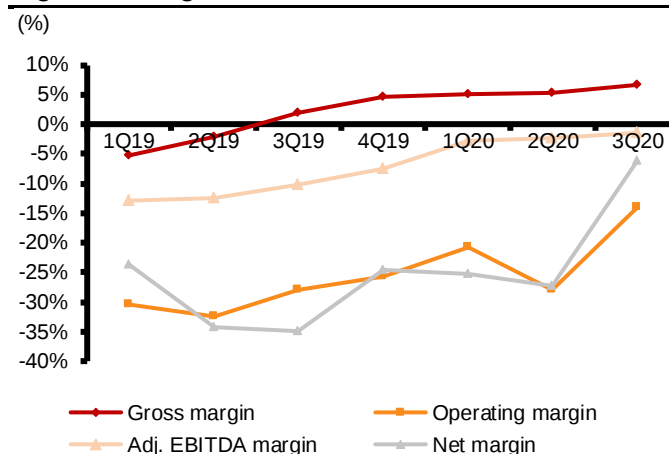
Source: Company data

**Figure 3: Cost of sales**



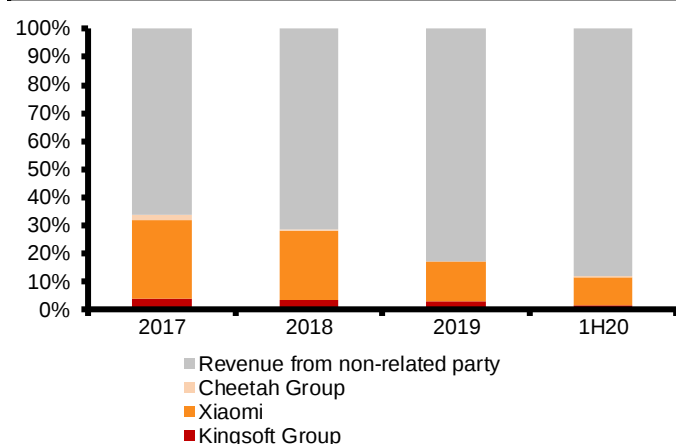
Source: Company data

**Figure 4: Margins**



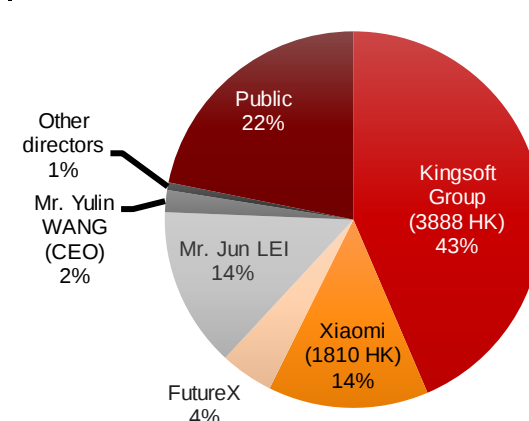
Source: Company data

**Figure 5: Related party transaction (revenue)**



Source: Company data

**Figure 6: Shareholding structure**



Source: Company data

## Company overview

Kingsoft Cloud (KC), founded in 2012 and listed on Nasdaq in May 2020, is a leading cloud service provider in China. It had 5.4% market share from IaaS and PaaS public cloud services in 2019, according to Frost & Sullivan. As of 31 Dec 2019, KC had a data center and CDN node network with >73,000 servers throughout China and in six other countries.

In 2019, KC derived RMB3.5bn revenue from Public Cloud Services with 175 premium customers (paying >RMB700k annually). Net dollar retention rate is high at 155%. In 2017, KC started to provide private cloud solutions for financial, public service and healthcare industries. Number of premium customers grew from only 2 in 2017 to 67 in 2019 with average revenue per premium customer of RMB7.2mn.

Figure 7: Kingsoft Cloud key businesses

| RMB mn                                        | Public Cloud Services                                                   | Enterprise Cloud Services                                 |
|-----------------------------------------------|-------------------------------------------------------------------------|-----------------------------------------------------------|
| Verticals served                              | Game, video, AI, e-commerce, education and mobile internet              | Financial service, public service and healthcare business |
| Pricing model                                 | 1) Monthly billing based on utilization and duration or 2) subscription | Project based                                             |
| <b>2019</b>                                   |                                                                         |                                                           |
| No. of premium customers*                     | 175 (+25% YoY)                                                          | 67 (+294% YoY)                                            |
| Avg. revenue per premium customer             | 19.2 (+32% YoY)                                                         | 7.2 (31% YoY)                                             |
| Net dollar retention rate of premium customer | 155%                                                                    | -                                                         |
| Revenue                                       | 3,459                                                                   | 486                                                       |
| as % of total                                 | 87%                                                                     | 12%                                                       |
| YoY                                           | 64%                                                                     | 415%                                                      |

Source: Company data \*premium customer: annual revenue to Kingsoft Cloud >RMB700,000

Figure 8: Kingsoft Cloud key customers



Source: Company data

## Financials

Figure 9: Kingsoft Cloud operating model

| RMB mn                                        | 1Q19       | 2Q19       | 3Q19         | 4Q19         | 1Q20         | 2Q20         | 3Q20         | 2017         | 2018         | 2019         |
|-----------------------------------------------|------------|------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenue breakdown</b>                      |            |            |              |              |              |              |              |              |              |              |
| Public cloud services                         | 763        | 866        | 885          | 945          | 1,209        | 1,287        | 1,310        | 1,202        | 2,111        | 3,459        |
| Enterprise cloud services                     | 83         | 68         | 114          | 220          | 182          | 246          | 409          | 15           | 94           | 486          |
| Others                                        | -          | 0          | 3            | 8            | 1            | 2            | 10           | 18           | 13           | 11           |
| <b>Total</b>                                  | <b>846</b> | <b>935</b> | <b>1,002</b> | <b>1,174</b> | <b>1,391</b> | <b>1,535</b> | <b>1,729</b> | <b>1,236</b> | <b>2,218</b> | <b>3,956</b> |
| <b>Revenue mix</b>                            |            |            |              |              |              |              |              |              |              |              |
| Public cloud services                         | 90%        | 93%        | 88%          | 81%          | 87%          | 84%          | 76%          | 97%          | 95%          | 87%          |
| Enterprise cloud services                     | 10%        | 7%         | 11%          | 19%          | 13%          | 16%          | 24%          | 1%           | 4%           | 12%          |
| Others                                        | 0%         | 0%         | 0%           | 1%           | 0%           | 0%           | 1%           | 1%           | 1%           | 0%           |
| <b>Revenue YoY</b>                            |            |            |              |              |              |              |              |              |              |              |
| <b>Public cloud services</b>                  |            |            |              |              | <b>58%</b>   | <b>49%</b>   | <b>48%</b>   |              | <b>76%</b>   | <b>64%</b>   |
| Enterprise cloud services                     |            |            |              |              | 119%         | 259%         | 257%         |              | 518%         | 415%         |
| Others                                        |            |            |              |              |              | 397%         | 256%         |              | -27%         | -16%         |
| <b>Total</b>                                  |            |            |              |              | <b>64%</b>   | <b>64%</b>   | <b>73%</b>   |              | <b>79%</b>   | <b>78%</b>   |
| <b>Key operating metrics</b>                  |            |            |              |              |              |              |              |              |              |              |
| <b>Public cloud</b>                           |            |            |              |              |              |              |              |              |              |              |
| No. of premium customers*                     |            |            |              |              |              |              |              | 112          | 139          | 175          |
| <b>YoY</b>                                    |            |            |              |              |              |              |              |              | <b>24%</b>   | <b>26%</b>   |
| Net dollar retention rate of premium customer |            |            |              |              |              |              |              | 0%           | 161%         | 155%         |
| Avg. revenue per premium customer             |            |            |              |              |              |              |              | 10.2         | 14.5         | 19.2         |
| <b>YoY</b>                                    |            |            |              |              |              |              |              |              | <b>42%</b>   | <b>32%</b>   |
| Computing                                     |            |            |              |              |              |              |              | 356          | 663          | 1,018        |
| Storage                                       |            |            |              |              |              |              |              | 220          | 289          | 298          |
| Delivery                                      |            |            |              |              |              |              |              | 629          | 1,161        | 2,137        |
| <b>Enterprise cloud</b>                       |            |            |              |              |              |              |              |              |              |              |
| No. of premium customers*                     |            |            |              |              |              |              |              | 2            | 17           | 67           |
| Avg. revenue per premium customer             |            |            |              |              |              |              |              | -            | 5.5          | 7.2          |
| <b>Cost of sales breakdown</b>                |            |            |              |              |              |              |              |              |              |              |
| IDC costs                                     | 676        | 744        | 701          | 735          | 920          | 978          | 1,060        | 1,033        | 1,890        | 2,857        |
| Depreciation and amortization costs           | 135        | 137        | 154          | 173          | 205          | 218          | 157          | 290          | 407          | 599          |
| Staff costs                                   |            |            |              |              |              |              |              | 17           | 24           | 52           |
| Other costs                                   |            |            |              |              |              |              |              | 14           | 98           | 440          |
| <b>Total</b>                                  | <b>891</b> | <b>955</b> | <b>983</b>   | <b>1,119</b> | <b>1,320</b> | <b>1,454</b> | <b>1,616</b> | <b>1,354</b> | <b>2,419</b> | <b>3,949</b> |
| <b>Cost of sales mix</b>                      |            |            |              |              |              |              |              |              |              |              |
| <b>IDC costs</b>                              | <b>76%</b> | <b>78%</b> | <b>71%</b>   | <b>66%</b>   | <b>70%</b>   | <b>67%</b>   | <b>66%</b>   | <b>76%</b>   | <b>78%</b>   | <b>72%</b>   |
| Depreciation and amortization costs           | 15%        | 14%        | 16%          | 15%          | 16%          | 15%          | 10%          | 21%          | 17%          | 15%          |
| Staff costs                                   |            |            |              |              |              |              |              | 1%           | 1%           | 1%           |
| Other costs                                   |            |            |              |              |              |              |              | 1%           | 4%           | 11%          |

Source: Company data, \*premium customer: annual revenue to Kingsoft Cloud >RMB700,000

**Figure 10: Kingsoft Cloud income statement**

| RMB mn                                                        | 1Q19          | 2Q19          | 3Q19          | 4Q19          | 1Q20          | 2Q20          | 3Q20          | 2017           | 2018           | 2019           |
|---------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|
| Revenues                                                      | 846           | 935           | 1,002         | 1,174         | 1,391         | 1,535         | 1,729         | 1,236          | 2,218          | 3,956          |
| Cost of sales                                                 | (891)         | (955)         | (983)         | (1,119)       | (1,320)       | (1,454)       | (1,616)       | (1,354)        | (2,419)        | (3,949)        |
| Gross Profit                                                  | <b>(45)</b>   | <b>(20)</b>   | <b>19</b>     | <b>54</b>     | <b>71</b>     | <b>81</b>     | <b>113</b>    | <b>(118)</b>   | <b>(200)</b>   | <b>8</b>       |
| <i>Gross margin</i>                                           | <i>-5.3%</i>  | <i>-2.2%</i>  | <i>1.9%</i>   | <i>4.6%</i>   | <i>5.1%</i>   | <i>5.3%</i>   | <i>6.5%</i>   | <i>-9.6%</i>   | <i>-9.0%</i>   | <i>0.2%</i>    |
| R&D                                                           | (124)         | (143)         | (156)         | (171)         | (196)         | (231)         | (168)         | (399)          | (441)          | (595)          |
| SG&A                                                          | (88)          | (140)         | (143)         | (186)         | (164)         | (280)         | (188)         | (210)          | (339)          | (556)          |
| Operating Income                                              | <b>(257)</b>  | <b>(304)</b>  | <b>(280)</b>  | <b>(303)</b>  | <b>(289)</b>  | <b>(430)</b>  | <b>(243)</b>  | <b>(727)</b>   | <b>(979)</b>   | <b>(1,144)</b> |
| <i>Operating margin</i>                                       | <i>-30.4%</i> | <i>-32.5%</i> | <i>-27.9%</i> | <i>-25.8%</i> | <i>-20.8%</i> | <i>-28.0%</i> | <i>-14.0%</i> | <i>-58.8%</i>  | <i>-44.2%</i>  | <i>-28.9%</i>  |
| Adj. EBITDA                                                   | <b>(109)</b>  | <b>(118)</b>  | <b>(102)</b>  | <b>(89)</b>   | <b>(39)</b>   | <b>(36)</b>   | <b>(26)</b>   | <b>(338)</b>   | <b>(520)</b>   | <b>(418)</b>   |
| <i>Adj. EBITDA margin</i>                                     | <i>-12.9%</i> | <i>-12.6%</i> | <i>-10.2%</i> | <i>-7.6%</i>  | <i>-2.8%</i>  | <i>-2.3%</i>  | <i>-1.5%</i>  | <i>-27.4%</i>  | <i>-23.4%</i>  | <i>-10.6%</i>  |
| Non-Operating Income                                          | 59            | (14)          | (68)          | 65            | (37)          | 12            | 142           | 13             | (17)           | 41             |
| Profit Before Tax                                             | (199)         | (318)         | (348)         | (237)         | (326)         | (418)         | (101)         | (714)          | (997)          | (1,102)        |
| Income tax (expense) gain                                     | (3)           | (2)           | (2)           | (2)           | (6)           | (2)           | (4)           | (1)            | (10)           | (9)            |
| Minorities                                                    | -             | -             | -             | -             | (0)           | 0             | 0             | 2              | 2              | 2              |
| Accretion to redemption value of convertible preferred shares | -             | -             | -             | (50)          | (20)          | -             | -             | -              | -              | -              |
| <b>Net Income to Shareholders</b>                             | <b>(201)</b>  | <b>(320)</b>  | <b>(351)</b>  | <b>(289)</b>  | <b>(352)</b>  | <b>(420)</b>  | <b>(105)</b>  | <b>(1,320)</b> | <b>(1,749)</b> | <b>(1,161)</b> |
| <i>Net margin</i>                                             | <i>-24%</i>   | <i>-34%</i>   | <i>-35%</i>   | <i>-25%</i>   | <i>-25%</i>   | <i>-27%</i>   | <i>-6%</i>    | <i>-107%</i>   | <i>-79%</i>    | <i>-29%</i>    |

Source: Company data

## Valuation

Figure 9: Peers' valuation

| Company                      | Ticker    | Rating | Market Cap (US\$ mn) | Price (LC) | P/S FY20E | P/S FY21E | EV/sales FY20E | EV/sales FY21E | Sales CAGR FY19-22E | EBITDA margin FY19 |
|------------------------------|-----------|--------|----------------------|------------|-----------|-----------|----------------|----------------|---------------------|--------------------|
| Companies with IaaS business |           |        |                      |            |           |           |                |                |                     |                    |
| Kingsoft Cloud               | KC US     | NR     | 14,875               | 68.23      | 14.7      | 9.2       | 13.7           | 8.6            | 61%                 | -14%               |
| Ucloud                       | 688158 CH | NR     | 2,927                | 44.80      | 8.0       | 5.5       | 7.1            | 4.9            | 48%                 | 21%                |
| Alibaba                      | BABA US   | NR     | 713,537              | 263.59     | 9.2       | 6.5       | 8.3            | 5.9            | 35%                 | 25%                |
| Tencent                      | 700 HK    | NR     | 882,917              | 713.50     | 11.9      | 9.6       | 12.1           | 9.8            | 24%                 | 41%                |
| Baidu                        | BIDU US   | NR     | 115,935              | 339.91     | 7.0       | 6.0       | 6.3            | 5.4            | 10%                 | 26%                |
| Amazon                       | AMZN US   | NR     | 1,636,535            | 3249.90    | 4.3       | 3.5       | 4.4            | 3.5            | 26%                 | 14%                |
| Microsoft                    | MSFT US   | NR     | 1,817,448            | 240.97     | 12.8      | 11.1      | 12.5           | 10.8           | 13%                 | 45%                |
| Google                       | GOOG US   | NR     | 1,412,465            | 2101.14    | 9.6       | 7.3       | 8.8            | 6.7            | 12%                 | 30%                |
| Mean                         |           |        |                      |            | 9.7       | 7.3       | 9.2            | 7.0            | 31%                 | 23%                |
| China SaaS + PaaS            |           |        |                      |            |           |           |                |                |                     |                    |
| Agora                        | API US    | NR     | 9,989                | 98.08      | 76.4      | 58.4      | 71.5           | 54.7           | 57%                 | -7%                |
| Glodon                       | 002410 CH | BUY    | 14,025               | 76.50      | 22.1      | 17.9      | 21.3           | 17.3           | 20%                 | 11%                |
| Yonyou                       | 600588 CH | NR     | 20,546               | 40.63      | 14.8      | 12.5      | 14.7           | 12.4           | 17%                 | 18%                |
| Kingsoft Office              | 688111 CH | NR     | 26,656               | 374.00     | 69.5      | 46.7      | 66.7           | 44.8           | 48%                 | 25%                |
| Kingdee                      | 268 HK    | NR     | 14,848               | 33.20      | 28.5      | 22.9      | 27.8           | 22.4           | 17%                 | 27%                |
| MYC                          | 909 HK    | HOLD   | 12,564               | 50.55      | 46.7      | 33.2      | 46.2           | 32.9           | 39%                 | 21%                |
| Youzan                       | 8083 HK   | NR     | 8,459                | 3.80       | 29.9      | 19.2      | 29.5           | 18.9           | 53%                 | -65%               |
| Weimob                       | 2013 HK   | NR     | 7,895                | 26.90      | 22.8      | 15.0      | 22.7           | 14.9           | 48%                 | 8%                 |
| Mean                         |           |        |                      |            | 38.8      | 28.2      | 37.6           | 27.3           | 37%                 | 5%                 |
| US SaaS + PaaS               |           |        |                      |            |           |           |                |                |                     |                    |
| Adobe                        | ADBE US   | NR     | 229,355              | 479.12     | 17.9      | 15.1      | 17.8           | 15.0           | 16%                 | 36%                |
| Atlassian                    | TEAM US   | NR     | 64,618               | 258.41     | 33.3      | 28.3      | 40.0           | 32.9           | 24%                 | 1%                 |
| Autodesk                     | ADSK US   | NR     | 67,154               | 305.40     | 20.6      | 17.9      | 20.7           | 18.0           | 19%                 | 3%                 |
| Datadog                      | DDOG US   | NR     | 31,991               | 105.05     | 54.3      | 38.4      | 52.8           | 37.4           | 45%                 | 2%                 |
| Docusign                     | DOCU US   | NR     | 49,467               | 265.16     | 51.2      | 34.6      | 51.3           | 34.7           | 39%                 | -55%               |
| Intuit                       | INTU US   | NR     | 108,080              | 411.35     | 14.6      | 12.1      | 14.1           | 11.8           | 15%                 | 31%                |
| Salesforce                   | CRM US    | NR     | 226,277              | 246.56     | 13.3      | 10.7      | 13.1           | 10.6           | 24%                 | 14%                |
| SAP                          | SAP US    | NR     | 155,799              | 126.82     | 4.8       | 4.8       | 5.1            | 5.1            | 1%                  | 23%                |
| ServiceNow                   | NOW US    | NR     | 111,920              | 570.73     | 25.0      | 19.5      | 24.8           | 19.4           | 27%                 | 10%                |
| Shopify                      | SHOP US   | NR     | 175,780              | 1435.01    | 44.1      | 33.3      | 59.4           | 42.7           | 50%                 | -6%                |
| Snowflake                    | SNOW US   | NR     | 82,099               | 290.00     | n.a.      | 141.6     | n.a.           | 133.7          | 125%                | -187%              |
| Twilio                       | TWLO US   | NR     | 64,241               | 425.55     | 38.5      | 26.5      | 37.0           | 25.5           | 41%                 | -20%               |
| Veeva System                 | VEEV US   | NR     | 47,533               | 313.82     | 43.6      | 32.8      | 42.2           | 31.8           | 26%                 | 27%                |
| Workday                      | WDAY US   | NR     | 66,322               | 276.34     | 15.4      | 13.2      | 18.1           | 15.3           | 21%                 | -7%                |
| Zoom                         | ZM US     | NR     | 121,768              | 417.26     | 47.2      | 34.5      | 196.5          | 46.5           | 120%                | 4%                 |
| Mean                         |           |        |                      |            | 30.3      | 30.9      | 42.4           | 32.0           | 39%                 | -8%                |

Source: Bloomberg, CMBIS estimates

## Financial Summary

### Income statement

| YE 31 Dec (RMB mn)                                                       | FY17A          | FY18A          | FY19A          |
|--------------------------------------------------------------------------|----------------|----------------|----------------|
| <b>Revenue</b>                                                           | <b>1,236</b>   | <b>2,218</b>   | <b>3,956</b>   |
| Cost of sales                                                            | (1,354)        | (2,419)        | (3,949)        |
| <b>Gross Profit</b>                                                      | <b>(118)</b>   | <b>(200)</b>   | <b>8</b>       |
| Selling And Distribution Expenses                                        | (116)          | (192)          | (317)          |
| Administrative Expenses                                                  | (94)           | (147)          | (239)          |
| Research And Development Expenses                                        | (399)          | (441)          | (595)          |
| <b>Operating Profit/(Loss)</b>                                           | <b>(727)</b>   | <b>(979)</b>   | <b>(1,144)</b> |
| <b>Adj. EBITDA</b>                                                       | <b>(338)</b>   | <b>(520)</b>   | <b>(418)</b>   |
| Interest income                                                          | 26             | 24             | 17             |
| Interest expense                                                         | (3)            | (2)            | -              |
| Other non-operating income                                               | 505            | 640            | 778            |
| <b>Profit Before Tax</b>                                                 | <b>(199)</b>   | <b>(318)</b>   | <b>(348)</b>   |
| Income Tax Expense                                                       | (1)            | (10)           | (9)            |
| <b>Profit After Tax</b>                                                  | <b>(714)</b>   | <b>(1,006)</b> | <b>(1,111)</b> |
| Non-controlling Interest                                                 | -              | -              | -              |
| Accretion to redemption value of redeemable convertible preferred shares | (606)          | (742)          | (50)           |
| <b>Attributable To Owners Of The Parent</b>                              | <b>(1,320)</b> | <b>(1,749)</b> | <b>(1,161)</b> |

### Cash flow summary

| YE 31 Dec (RMB mn)                        | FY17A          | FY18A          | FY19A          |
|-------------------------------------------|----------------|----------------|----------------|
| <b>Net Income</b>                         | <b>(714)</b>   | <b>(1,006)</b> | <b>(1,111)</b> |
| Depreciation and Amortization             | 298            | 412            | 605            |
| Net Change In Working Capital             | 220            | 68             | (113)          |
| Others                                    | 62             | 143            | 181            |
| <b>Net cash from operating activities</b> | <b>(135)</b>   | <b>(383)</b>   | <b>(439)</b>   |
| Capital Expenditures                      | (346)          | (1,095)        | (1,000)        |
| Purchases of short-term investments       | (1,902)        | (2,867)        | (1,112)        |
| Other Investing Activities                | 427            | 2,788          | 2,995          |
| <b>Net cash from investing activities</b> | <b>(1,821)</b> | <b>(1,174)</b> | <b>883</b>     |
| Proceeds from redeem. conv. pref. shares  | 1,723          | 2,852          | 349            |
| Change of debts                           | 16             | (80)           | (81)           |
| Dividend paid                             | 0              | 0              | 0              |
| Others                                    | 123            | (336)          | (204)          |
| <b>Net cash from financing activities</b> | <b>1,861</b>   | <b>2,436</b>   | <b>65</b>      |
| <b>Net change in cash</b>                 | <b>(94)</b>    | <b>879</b>     | <b>509</b>     |
| Cash at the beginning of the year         | 706            | 573            | 1,507          |
| Exchange difference and others            | (39)           | 54             | 8              |
| Cash at the end of the year               | 573            | 1,507          | 2,023          |

### Balance sheet

| YE 31 Dec (RMB mn)             | FY17A | FY18A          | FY19A          |
|--------------------------------|-------|----------------|----------------|
| <b>Non-current assets</b>      | n.a.  | <b>1,125</b>   | <b>1,882</b>   |
| PPE - Net                      | n.a.  | 1,043          | 1,721          |
| Other Intangible Assets        | n.a.  | 10             | 7              |
| Other noncurrent assets        | n.a.  | 71             | 154            |
| <b>Current assets</b>          | n.a.  | <b>4,734</b>   | <b>4,150</b>   |
| Cash and Equivalents           | n.a.  | 1,507          | 2,023          |
| Accounts Receivable - Trade    | n.a.  | 542            | 1,347          |
| Other current assets           | n.a.  | 2,686          | 779            |
| <b>Current liabilities</b>     | n.a.  | <b>1,437</b>   | <b>2,420</b>   |
| Borrowings                     | n.a.  | 81             | 100            |
| Accounts Payable - Trade       | n.a.  | 721            | 1,255          |
| Accrued Expenses               | n.a.  | 424            | 949            |
| Other non-current liabilities  | n.a.  | 212            | 116            |
| <b>Non-current liabilities</b> | n.a.  | <b>320</b>     | <b>75</b>      |
| Borrowings                     | n.a.  | 174            | 74             |
| Amounts due to related parties | n.a.  | 145            | -              |
| Others                         | n.a.  | 0              | 0              |
| <b>Total mezzanine equity</b>  | n.a.  | <b>7,346</b>   | <b>7,735</b>   |
| Share capital                  | n.a.  | 5              | 6              |
| Capital surplus                | n.a.  | -              | 92             |
| Retained earnings              | n.a.  | -              | -              |
| Others                         | n.a.  | 543            | 608            |
| <b>Total equity</b>            | n.a.  | <b>(3,243)</b> | <b>(4,197)</b> |

### Key ratios

| YE 31 Dec                                   | FY17A  | FY18A    | FY19A    |
|---------------------------------------------|--------|----------|----------|
| <b>Key operating metrics</b>                |        |          |          |
| Public cloud - # of premium customer        | 112    | 139      | 175      |
| Net dollar retention rate of prem. customer | 0%     | 161%     | 155%     |
| Avg. revenue per premium customer           | 10     | 15       | 19       |
| Enterprise cloud - # of premium customer    | 2      | 17       | 67       |
| <b>Growth (YoY)</b>                         |        |          |          |
| Revenue                                     | n.a.   | 79%      | 78%      |
| Gross profit                                | n.a.   | n.a.     | n.a.     |
| Adj. EBITDA                                 | n.a.   | n.a.     | n.a.     |
| Net profit                                  | n.a.   | n.a.     | n.a.     |
| <b>Margins</b>                              |        |          |          |
| Gross margin                                | -10%   | -9%      | 0%       |
| Operating margin                            | -59%   | -44%     | -29%     |
| Adj. EBITDA margin                          | -27%   | -23%     | -11%     |
| <b>Balance sheet ratio</b>                  |        |          |          |
| Net debt / equity ratio (%)                 | n.a.   | net cash | net cash |
| Current ratio                               | n.a.   | 3.3      | 1.7      |
| <b>Returns (%)</b>                          |        |          |          |
| ROE                                         | n.a.   | n.a.     | n.a.     |
| ROA                                         | n.a.   | n.a.     | n.a.     |
| <b>Per share</b>                            |        |          |          |
| EPS (RMB)                                   | (1.66) | (2.20)   | (1.31)   |
| BVPS (RMB)                                  | n.a.   | (4.1)    | (4.7)    |

Source: Company data

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