

# Amazon (AMZN US)

## Acceleration in cloud revenue growth better than expected

Amazon announced (31 Oct HKT) 3Q25 results: revenue was US\$180.2bn, up 13.4% YoY (3Q24: 11.0%), 2/1% better than our forecast/Bloomberg consensus estimate, and total operating profit was US\$17.4bn, flat YoY. Excluding the impact of two special charges (US\$2.5bn related to a legal settlement with the Federal Trade Commission and US\$1.8bn in estimated severance cost related to planned role eliminations), OP would reach US\$21.7bn (vs consensus at US\$19.8bn), up 25% YoY. In 3Q25, YoY revenue growth of AWS accelerated to 20.2% (2Q25: 17.5%; 3Q24: 19.1%), 2pts ahead of consensus, driven by strong demand and relaxation of supply constraints, and the optimization in cost to serve as well as solid ads revenue growth (24% YoY) continue to drive margin expansion of both North America (NA) and International business (after excluding impact of special charges). Management guided for US\$206.0bn-213.0bn revenue for 4Q25E (consensus: US\$208.5bn), implying 10-13% YoY growth, and US\$21-26bn operating profit (consensus: US\$23.8bn). For 2025E, we raise revenue forecast by 1% to account for better-than-expected revenue growth in both AWS and e-commerce business, but lower OP by 5% to factor in the one-off charges. We lift TP by 7% to US\$269.0, based on 17.5x EV/EBITDA (was 17.0x), in line with two-year average trading range. BUY.

■ **AWS: gradual relaxation in supply constraints aided acceleration in revenue growth.** In 3Q25, AWS inked revenue of US\$33.0bn, up 20.2% YoY, and OP for AWS segment was US\$11.4bn, up 9% YoY and 3% better than consensus, translating into a 34.6% OPM (3Q24: 38.1%; 2Q25: 32.9%). For Capex, cash capex plus finance leases was US\$34.2bn in 3Q25 (2Q25: US\$31.4bn). Management expects 2025E capex to reach US\$125bn, and the total amount to increase further in 2026E. Management highlighted that the backlog for AWS has reached US\$200bn in 3Q25, and the company has been accelerating capacity to fulfil the demand. Amazon has added more than 3.8 gigawatts of power in the past 12 months, and expects to add at least another one gigawatt of power in 4Q25, and to double overall capacity by the end of 2027.

■ **Margin expansion trend continued for e-commerce business if excluding one-off charges.** In 3Q25, Amazon's NA business recorded revenue of US\$106.3bn, up 11.2% YoY, 1% better than consensus. OP of NA segment would be in line with consensus if adding back US\$2.5bn legal settlement charges. For international segment, revenue was US\$40.9bn, up 14% YoY, inline with consensus, and management noted that OPM would have expanded YoY if excluding the impact for severance charges.

■ **Update on AI related applications and business initiatives:** 1) Trainium: Trainium2 is now a multi-billion dollar revenue business that grew by 150% QoQ, and Trainium3, which management expects to achieve 40% better price performance compared to that of Trainium2, should preview by end-2025 with fuller volumes coming in in the beginning of 2026; 2) Rufus, the AI-powered shopping assistant, has had 250mn active customers in 2025 with monthly users up 140% YoY in 3Q25, and customers using Rufus during a shopping trip being 60% more likely to complete a purchase; 3) empowering sellers: more than 1.3mn sellers have used Amazon's Gen-AI capabilities to more quickly launch high quality listings, and this translates into better traction with customers, and propels an increase in third-party seller unit mix by 200bps to 62% in 3Q25.

**BUY (Maintain)**

**Target Price** US\$269.00  
(Previous TP) US\$252.00  
**Up/Downside** 20.7%  
**Current Price** US\$222.86

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### Stock Data

|                          |               |
|--------------------------|---------------|
| Mkt Cap (US\$ mn)        | 2,406,585.9   |
| Avg 3 mths t/o (US\$ mn) | 4,565.2       |
| 52w High/Low (US\$)      | 242.06/167.32 |
| Total Issued Shares(mn)  | 10798.6       |

Source: FactSet

### Shareholding Structure

|                          |      |
|--------------------------|------|
| Jeffrey P. Bezos         | 9.0% |
| The Vanguard Group, Inc. | 7.2% |

Source: Nasdaq

### Share Performance

|       | Absolute | Relative |
|-------|----------|----------|
| 1-mth | 1.5%     | -2.5%    |
| 3-mth | -4.8%    | -14.7%   |
| 6-mth | 20.8%    | -10.6%   |

Source: FactSet

### 12-mth Price Performance



Source: FactSet

**Earnings Summary**

| (YE 31 Dec)           | FY23A    | FY24A    | FY25E    | FY26E    | FY27E     |
|-----------------------|----------|----------|----------|----------|-----------|
| Revenue (US\$ mn)     | 574,785  | 637,959  | 714,718  | 795,464  | 880,370   |
| YoY growth(%)         | 11.8     | 11.0     | 12.0     | 11.3     | 10.7      |
| Net profit (US\$ mn)  | 30,425.0 | 59,248.0 | 76,752.4 | 85,893.9 | 106,198.8 |
| YoY growth(%)         | na       | 94.7     | 29.5     | 11.9     | 23.6      |
| EPS (Reported) (US\$) | 2.90     | 5.61     | 7.19     | 7.98     | 9.78      |
| Consensus EPS (US\$)  | na       | na       | 6.69     | 7.63     | 9.32      |
| P/E (x)               | 76.9     | 39.8     | 31.0     | 27.9     | 22.8      |
| P/B (x)               | 11.6     | 8.5      | 6.0      | 4.8      | 3.8       |

Source: Company data, Bloomberg, CMBIGM estimates

## Key financials

Figure 1: Amazon quarterly results review and comparison with consensus

| (USDbn)                             | 1Q24         | 2Q24         | 3Q24         | 4Q24         | 1Q25         | 2Q25         | 3Q25         | 3Q25 Consensus | Diff%           |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|-----------------|
| <b>Online Stores</b>                | <b>54.7</b>  | <b>55.4</b>  | <b>61.4</b>  | <b>75.6</b>  | <b>57.4</b>  | <b>61.5</b>  | <b>67.4</b>  | <b>66.9</b>    | <b>0.7%</b>     |
| YoY Growth                          | 7.0%         | 4.6%         | 7.2%         | 7.1%         | 5.0%         | 11.0%        | 9.8%         |                |                 |
| <b>Third-Party Seller Services</b>  | <b>34.6</b>  | <b>36.2</b>  | <b>37.9</b>  | <b>47.5</b>  | <b>36.5</b>  | <b>40.3</b>  | <b>42.5</b>  | <b>42.1</b>    | <b>1.0%</b>     |
| YoY Growth                          | 16.0%        | 12.0%        | 10.3%        | 9.0%         | 5.5%         | 11.5%        | 12.2%        |                |                 |
| <b>AWS</b>                          | <b>25.0</b>  | <b>26.3</b>  | <b>27.5</b>  | <b>28.8</b>  | <b>29.3</b>  | <b>30.9</b>  | <b>33.0</b>  | <b>32.4</b>    | <b>1.9%</b>     |
| YoY Growth                          | 17.2%        | 18.7%        | 19.1%        | 18.9%        | 16.9%        | 17.5%        | 20.2%        |                |                 |
| <b>Subscription Services</b>        | <b>10.7</b>  | <b>10.9</b>  | <b>11.3</b>  | <b>11.5</b>  | <b>11.7</b>  | <b>12.2</b>  | <b>12.6</b>  | <b>12.5</b>    | <b>0.6%</b>     |
| YoY Growth                          | 11.0%        | 9.8%         | 10.9%        | 9.7%         | 9.3%         | 12.4%        | 11.5%        |                |                 |
| <b>Advertising Services</b>         | <b>11.8</b>  | <b>12.8</b>  | <b>14.3</b>  | <b>17.3</b>  | <b>13.9</b>  | <b>15.7</b>  | <b>17.7</b>  | <b>17.3</b>    | <b>2.1%</b>     |
| YoY Growth                          | 24.3%        | 19.5%        | 18.8%        | 18.0%        | 17.7%        | 22.9%        | 23.5%        |                |                 |
| <b>Physical Stores</b>              | <b>5.2</b>   | <b>5.2</b>   | <b>5.2</b>   | <b>5.6</b>   | <b>5.5</b>   | <b>5.6</b>   | <b>5.6</b>   | <b>5.6</b>     | <b>0.3%</b>     |
| YoY Growth                          | 6.3%         | 3.6%         | 5.4%         | 8.3%         | 6.4%         | 7.5%         | 6.7%         |                |                 |
| <b>Others</b>                       | <b>1.3</b>   | <b>1.3</b>   | <b>1.3</b>   | <b>1.6</b>   | <b>1.3</b>   | <b>1.5</b>   | <b>1.4</b>   | <b>1.1</b>     | <b>33.9%</b>    |
| YoY Growth                          | 22.9%        | -6.3%        | 7.1%         | 16.8%        | 4.0%         | 19.0%        | 7.8%         |                |                 |
| <b>Total revenue</b>                | <b>143.3</b> | <b>148.0</b> | <b>158.9</b> | <b>187.8</b> | <b>155.7</b> | <b>167.7</b> | <b>180.2</b> | <b>177.8</b>   | <b>1.3%</b>     |
| YoY Growth                          | 12.5%        | 10.1%        | 11.0%        | 10.5%        | 8.6%         | 13.3%        | 13.4%        |                |                 |
| <b>Gross profit</b>                 | <b>70.7</b>  | <b>74.2</b>  | <b>77.9</b>  | <b>88.9</b>  | <b>78.7</b>  | <b>86.9</b>  | <b>91.5</b>  | <b>88.9</b>    | <b>2.9%</b>     |
| <b>Operating profit</b>             | <b>15.3</b>  | <b>14.7</b>  | <b>17.4</b>  | <b>21.2</b>  | <b>18.4</b>  | <b>19.2</b>  | <b>17.4</b>  | <b>19.8</b>    | <b>-11.9%</b>   |
| <b>Net profit</b>                   | <b>10.4</b>  | <b>13.5</b>  | <b>15.3</b>  | <b>20.0</b>  | <b>17.1</b>  | <b>18.2</b>  | <b>21.2</b>  | <b>16.9</b>    | <b>25.5%</b>    |
| <b>Revenue breakdown by segment</b> |              |              |              |              |              |              |              |                |                 |
| <b>North America</b>                | <b>86.3</b>  | <b>90.0</b>  | <b>95.5</b>  | <b>115.6</b> | <b>92.9</b>  | <b>100.1</b> | <b>106.3</b> | <b>105.0</b>   | <b>1.2%</b>     |
| YoY Growth                          | 12.3%        | 9.1%         | 8.7%         | 9.5%         | 7.6%         | 11.1%        | 11.2%        |                |                 |
| % of total revenue                  | 60.2%        | 60.8%        | 60.1%        | 61.6%        | 59.7%        | 59.7%        | 59.0%        |                |                 |
| <b>International revenue</b>        | <b>31.9</b>  | <b>31.7</b>  | <b>35.9</b>  | <b>43.4</b>  | <b>33.5</b>  | <b>36.8</b>  | <b>40.9</b>  | <b>40.8</b>    | <b>0.3%</b>     |
| YoY Growth                          | 9.7%         | 6.6%         | 11.7%        | 7.9%         | 4.9%         | 16.1%        | 14.0%        |                |                 |
| % of total revenue                  | 22.3%        | 21.4%        | 22.6%        | 23.1%        | 21.5%        | 21.9%        | 22.7%        |                |                 |
| <b>AWS</b>                          | <b>25.0</b>  | <b>26.3</b>  | <b>27.5</b>  | <b>28.8</b>  | <b>29.3</b>  | <b>30.9</b>  | <b>33.0</b>  | <b>32.4</b>    | <b>1.9%</b>     |
| YoY Growth                          | 17.2%        | 18.7%        | 19.1%        | 18.9%        | 16.9%        | 17.5%        | 20.2%        |                |                 |
| % of total revenue                  | 17.5%        | 17.8%        | 17.3%        | 15.3%        | 18.8%        | 18.4%        | 18.3%        |                |                 |
| <b>OP breakdown by segment</b>      |              |              |              |              |              |              |              |                |                 |
| <b>North America</b>                | <b>5.0</b>   | <b>5.1</b>   | <b>5.7</b>   | <b>9.3</b>   | <b>5.8</b>   | <b>7.5</b>   | <b>4.8</b>   | <b>7.3</b>     | <b>-34.5%</b>   |
| OPM                                 | 5.8%         | 5.6%         | 5.9%         | 8.0%         | 6.3%         | 7.5%         | 4.5%         | 7.0%           | -2.5 ppt        |
| <b>International</b>                | <b>0.9</b>   | <b>0.3</b>   | <b>1.3</b>   | <b>1.3</b>   | <b>1.0</b>   | <b>1.5</b>   | <b>1.2</b>   | <b>1.6</b>     | <b>-25.6%</b>   |
| OPM                                 | 2.8%         | 0.9%         | 3.6%         | 3.0%         | 3.0%         | 4.1%         | 2.9%         | 4.0%           | -1.0 ppt        |
| <b>AWS</b>                          | <b>9.4</b>   | <b>9.3</b>   | <b>10.4</b>  | <b>10.6</b>  | <b>11.5</b>  | <b>10.2</b>  | <b>11.4</b>  | <b>11.1</b>    | <b>3.3%</b>     |
| OPM                                 | 37.6%        | 35.5%        | 38.1%        | 36.9%        | 39.5%        | 32.9%        | 34.6%        | 34.2%          | 0.5 ppt         |
| YoY Growth                          | 83.9%        | 74.0%        | 49.8%        | 48.3%        | 22.6%        | 8.8%         | 9.4%         |                |                 |
| <b>Margins (%)</b>                  |              |              |              |              |              |              |              |                |                 |
| <b>GPM</b>                          | <b>49.3%</b> | <b>50.1%</b> | <b>49.0%</b> | <b>47.3%</b> | <b>50.6%</b> | <b>51.8%</b> | <b>50.8%</b> | <b>50.0%</b>   | <b>0.8 ppt</b>  |
| <b>OPM</b>                          | <b>10.7%</b> | <b>9.9%</b>  | <b>11.0%</b> | <b>11.3%</b> | <b>11.8%</b> | <b>11.4%</b> | <b>9.7%</b>  | <b>11.1%</b>   | <b>-1.5 ppt</b> |
| <b>NPM</b>                          | <b>7.3%</b>  | <b>9.1%</b>  | <b>9.6%</b>  | <b>10.7%</b> | <b>11.0%</b> | <b>10.8%</b> | <b>11.8%</b> | <b>9.5%</b>    | <b>2.3 ppt</b>  |

Source: Bloomberg, CMBIGM

## Changes in forecast and valuation

Figure 2: Amazon forecast revision

| USD bn           | Current |       |       | Previous |       |       | Change (%) |          |          |
|------------------|---------|-------|-------|----------|-------|-------|------------|----------|----------|
|                  | 2025E   | 2026E | 2027E | 2025E    | 2026E | 2027E | 2025E      | 2026E    | 2027E    |
| Revenue          | 714.7   | 795.5 | 880.4 | 707.5    | 781.2 | 858.1 | 1.0%       | 1.8%     | 2.6%     |
| Gross profit     | 360.4   | 406.0 | 454.6 | 352.7    | 393.4 | 438.2 | 2.2%       | 3.2%     | 3.7%     |
| Operating profit | 79.5    | 102.2 | 125.2 | 83.7     | 101.7 | 124.6 | -5.0%      | 0.5%     | 0.5%     |
| Net profit       | 76.8    | 85.9  | 106.2 | 73.7     | 84.2  | 102.0 | 4.2%       | 2.0%     | 4.1%     |
| GPM              | 50.4%   | 51.0% | 51.6% | 49.8%    | 50.4% | 51.1% | 0.6 ppt    | 0.7 ppt  | 0.6 ppt  |
| OPM              | 11.1%   | 12.8% | 14.2% | 11.8%    | 13.0% | 14.5% | -0.7 ppt   | -0.2 ppt | -0.3 ppt |
| NPM              | 10.7%   | 10.8% | 12.1% | 10.4%    | 10.8% | 11.9% | 0.3 ppt    | 0.0 ppt  | 0.2 ppt  |

Source: CMBIGM estimates

Figure 3: Amazon: CMBI forecast vs consensus

| USD bn           | Current |       |       | Consensus |       |       | Difference (%) |         |         |
|------------------|---------|-------|-------|-----------|-------|-------|----------------|---------|---------|
|                  | FY25E   | FY26E | FY27E | FY25E     | FY26E | FY27E | FY25E          | FY26E   | FY27E   |
| Revenue          | 714.7   | 795.5 | 880.4 | 709.0     | 783.3 | 868.7 | 0.8%           | 1.5%    | 1.3%    |
| Gross profit     | 360.4   | 406.0 | 454.6 | 354.9     | 397.1 | 448.0 | 1.5%           | 2.2%    | 1.5%    |
| Operating profit | 79.5    | 102.2 | 125.2 | 81.1      | 98.1  | 121.8 | -1.9%          | 4.1%    | 2.8%    |
| Net profit       | 76.8    | 85.9  | 106.2 | 72.1      | 83.2  | 103.0 | 6.4%           | 3.2%    | 3.1%    |
| GPM              | 50.4%   | 51.0% | 51.6% | 50.1%     | 50.7% | 51.6% | 0.4 ppt        | 0.3 ppt | 0.1 ppt |
| OPM              | 11.1%   | 12.8% | 14.2% | 11.4%     | 12.5% | 14.0% | -0.3 ppt       | 0.3 ppt | 0.2 ppt |
| NPM              | 10.7%   | 10.8% | 12.1% | 10.2%     | 10.6% | 11.9% | 0.6 ppt        | 0.2 ppt | 0.2 ppt |

Source: CMBIGM estimates, Bloomberg

Figure 4: Amazon: target price of US\$269.0 based on 17.5x EV/EBITDA

| (USDmn)                              |              |
|--------------------------------------|--------------|
| GAAP EBITDA (3Q25-2Q26E)             | 162,382      |
| Target EV/EBITDA                     | 17.5x        |
| Enterprise Value                     | 2,841,687    |
| GAAP EBITDA CAGR (2024-2027E CAGR)   | 21%          |
| <b>Capital Structure Adjustments</b> |              |
| Adjusted Net Debt - 2025E            | (65,202)     |
| Shares Outstanding (mn) - 2025E      | 10,799       |
| <b>Valuation (USD)</b>               | <b>269.0</b> |

Source: CMBIGM estimates

**Figure 5: Amazon: historical EV/EBITDA over the past two years**


Source: Bloomberg, CMBIGM estimates

## Financial Summary

| INCOME STATEMENT     | 2022A     | 2023A     | 2024A     | 2025E     | 2026E     | 2027E     |
|----------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| YE 31 Dec (US\$ mn)  |           |           |           |           |           |           |
| Revenue              | 513,983   | 574,785   | 637,959   | 714,718   | 795,464   | 880,370   |
| Cost of goods sold   | (288,831) | (304,739) | (326,288) | (354,286) | (389,509) | (425,771) |
| Gross profit         | 225,152   | 270,046   | 311,671   | 360,433   | 405,955   | 454,599   |
| Operating expenses   | (212,904) | (233,194) | (243,078) | (280,886) | (303,758) | (329,381) |
| Selling expense      | (42,238)  | (44,370)  | (43,907)  | (47,594)  | (51,977)  | (56,329)  |
| Admin expense        | (11,891)  | (11,816)  | (11,359)  | (11,593)  | (12,434)  | (13,242)  |
| R&D expense          | (73,213)  | (85,622)  | (88,544)  | (108,896) | (119,471) | (130,802) |
| Others               | (85,562)  | (91,386)  | (99,268)  | (112,803) | (119,876) | (129,009) |
| Operating profit     | 12,248    | 36,852    | 68,593    | 79,547    | 102,197   | 125,218   |
| Interest income      | 989       | 2,949     | 4,677     | 4,432     | 7,973     | 13,746    |
| Interest expense     | (2,367)   | (3,182)   | (2,406)   | (2,204)   | (2,437)   | (2,437)   |
| Other income/expense | (16,806)  | 938       | (2,250)   | 14,052    | 0         | 0         |
| Pre-tax profit       | (5,936)   | 37,557    | 68,614    | 95,826    | 107,732   | 136,527   |
| Income tax           | 3,217     | (7,120)   | (9,265)   | (18,914)  | (21,546)  | (30,036)  |
| Others               | (3)       | (12)      | (101)     | (160)     | (292)     | (292)     |
| After tax profit     | (2,722)   | 30,425    | 59,248    | 76,752    | 85,894    | 106,199   |
| Net profit           | (2,722)   | 30,425    | 59,248    | 76,752    | 85,894    | 106,199   |

  

| BALANCE SHEET                 | 2022A    | 2023A    | 2024A   | 2025E   | 2026E   | 2027E     |
|-------------------------------|----------|----------|---------|---------|---------|-----------|
| YE 31 Dec (US\$ mn)           |          |          |         |         |         |           |
| Current assets                | 146,791  | 172,351  | 190,867 | 208,143 | 277,886 | 377,430   |
| Cash & equivalents            | 53,888   | 73,387   | 78,779  | 91,680  | 168,842 | 266,412   |
| Restricted cash               | 24,093   | 32,328   | 43,660  | 44,346  | 32,204  | 29,537    |
| Account receivables           | 34,405   | 33,318   | 34,214  | 36,059  | 38,420  | 40,740    |
| Inventories                   | 34,405   | 33,318   | 34,214  | 36,059  | 38,420  | 40,740    |
| Contract obtaining costs      | 315,884  | 355,503  | 434,027 | 548,489 | 612,479 | 668,839   |
| PP&E                          | 186,715  | 204,177  | 252,665 | 341,869 | 405,859 | 462,219   |
| Deferred income tax           | 0        | 0        | 0       | 0       | 0       | 0         |
| Goodwill                      | 20,288   | 22,789   | 23,074  | 23,260  | 23,260  | 23,260    |
| Other non-current assets      | 108,881  | 128,537  | 158,288 | 183,360 | 183,360 | 183,360   |
| Total assets                  | 462,675  | 527,854  | 624,894 | 756,632 | 890,365 | 1,046,269 |
| Current liabilities           | 155,393  | 164,917  | 179,431 | 198,662 | 224,623 | 252,335   |
| Account payables              | 79,600   | 84,981   | 94,363  | 105,288 | 118,572 | 132,691   |
| Other current liabilities     | 13,227   | 15,227   | 18,103  | 20,358  | 22,683  | 25,130    |
| Accrued expenses              | 62,566   | 64,709   | 66,965  | 73,017  | 83,369  | 94,514    |
| Non-current liabilities       | 161,239  | 161,062  | 159,493 | 158,968 | 158,358 | 156,214   |
| Long-term borrowings          | 67,150   | 58,314   | 52,623  | 46,872  | 46,872  | 46,872    |
| Other non-current liabilities | 94,089   | 102,748  | 106,870 | 112,096 | 111,486 | 109,342   |
| Total liabilities             | 316,632  | 325,979  | 338,924 | 357,630 | 382,981 | 408,548   |
| Share capital                 | 108      | 109      | 111     | 112     | 112     | 112       |
| Capital surplus               | 75,066   | 99,025   | 120,864 | 141,455 | 163,944 | 188,082   |
| Retained earnings             | 83,193   | 113,618  | 172,866 | 249,618 | 335,512 | 441,711   |
| Other reserves                | (12,324) | (10,877) | (7,871) | 7,816   | 7,816   | 7,816     |
| Total shareholders equity     | 146,043  | 201,875  | 285,970 | 399,002 | 507,384 | 637,721   |
| Total equity and liabilities  | 462,675  | 527,854  | 624,894 | 756,632 | 890,365 | 1,046,269 |

| CASH FLOW                                | 2022A           | 2023A           | 2024A           | 2025E            | 2026E            | 2027E            |
|------------------------------------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|
| <b>YE 31 Dec (US\$ mn)</b>               |                 |                 |                 |                  |                  |                  |
| <b>Operating</b>                         |                 |                 |                 |                  |                  |                  |
| Profit before taxation                   | (5,936)         | 37,557          | 68,614          | 95,826           | 107,732          | 136,527          |
| Depreciation & amortization              | 41,461          | 48,663          | 52,795          | 64,453           | 79,795           | 87,941           |
| Tax paid                                 | 3,217           | (7,120)         | (9,265)         | (18,914)         | (21,546)         | (30,036)         |
| Change in working capital                | (20,886)        | (11,541)        | (15,541)        | (19,173)         | 19,361           | 21,356           |
| Others                                   | 28,896          | 17,387          | 19,274          | 17,147           | 22,196           | 23,846           |
| <b>Net cash from operations</b>          | <b>46,752</b>   | <b>84,946</b>   | <b>115,877</b>  | <b>139,340</b>   | <b>207,537</b>   | <b>239,634</b>   |
| <b>Investing</b>                         |                 |                 |                 |                  |                  |                  |
| Capital expenditure                      | (58,321)        | (48,133)        | (77,658)        | (125,079)        | (140,912)        | (140,912)        |
| Acquisition of subsidiaries/ investments | (8,316)         | (5,839)         | (7,082)         | (2,438)          | 0                | 0                |
| Others                                   | 29,036          | 4,139           | (9,602)         | 3,870            | 14,020           | 4,382            |
| <b>Net cash from investing</b>           | <b>(37,601)</b> | <b>(49,833)</b> | <b>(94,342)</b> | <b>(123,647)</b> | <b>(126,892)</b> | <b>(136,530)</b> |
| <b>Financing</b>                         |                 |                 |                 |                  |                  |                  |
| Net borrowings                           | 23,907          | (11,224)        | (9,100)         | (5,052)          | 0                | 0                |
| Share repurchases                        | (6,000)         | 0               | 0               | 0                | 0                | 0                |
| Others                                   | (8,189)         | (4,655)         | (2,712)         | (2,078)          | (3,483)          | (5,534)          |
| <b>Net cash from financing</b>           | <b>9,718</b>    | <b>(15,879)</b> | <b>(11,812)</b> | <b>(7,130)</b>   | <b>(3,483)</b>   | <b>(5,534)</b>   |
| <b>Net change in cash</b>                |                 |                 |                 |                  |                  |                  |
| Cash at the beginning of the year        | 35,566          | 53,342          | 72,979          | 81,401           | 90,992           | 168,154          |
| Others                                   | (1,093)         | 403             | (1,301)         | 1,027            | 0                | 0                |
| <b>Cash at the end of the year</b>       | <b>53,342</b>   | <b>72,979</b>   | <b>81,401</b>   | <b>90,992</b>    | <b>168,154</b>   | <b>265,723</b>   |
| GROWTH                                   | 2022A           | 2023A           | 2024A           | 2025E            | 2026E            | 2027E            |
| <b>YE 31 Dec</b>                         |                 |                 |                 |                  |                  |                  |
| Revenue                                  | 9.4%            | 11.8%           | 11.0%           | 12.0%            | 11.3%            | 10.7%            |
| Gross profit                             | 14.0%           | 19.9%           | 15.4%           | 15.6%            | 12.6%            | 12.0%            |
| Operating profit                         | (50.8%)         | 200.9%          | 86.1%           | 16.0%            | 28.5%            | 22.5%            |
| Net profit                               | na              | na              | 94.7%           | 29.5%            | 11.9%            | 23.6%            |
| PROFITABILITY                            | 2022A           | 2023A           | 2024A           | 2025E            | 2026E            | 2027E            |
| <b>YE 31 Dec</b>                         |                 |                 |                 |                  |                  |                  |
| Gross profit margin                      | 43.8%           | 47.0%           | 48.9%           | 50.4%            | 51.0%            | 51.6%            |
| Operating margin                         | 2.4%            | 6.4%            | 10.8%           | 11.1%            | 12.8%            | 14.2%            |
| Return on equity (ROE)                   | (1.9%)          | 17.5%           | 24.3%           | 22.4%            | 19.0%            | 18.5%            |
| GEARING/LIQUIDITY/ACTIVITIES             | 2022A           | 2023A           | 2024A           | 2025E            | 2026E            | 2027E            |
| <b>YE 31 Dec</b>                         |                 |                 |                 |                  |                  |                  |
| Current ratio (x)                        | 0.9             | 1.0             | 1.1             | 1.0              | 1.2              | 1.5              |
| Receivable turnover days                 | 26.4            | 29.6            | 30.4            | 29.1             | 28.1             | 27.1             |
| Inventory turnover days                  | 41.8            | 40.0            | 37.3            | 35.7             | 34.4             | 33.5             |
| Payable turnover days                    | 99.2            | 100.4           | 104.1           | 107.0            | 109.6            | 112.2            |
| VALUATION                                | 2022A           | 2023A           | 2024A           | 2025E            | 2026E            | 2027E            |
| <b>YE 31 Dec</b>                         |                 |                 |                 |                  |                  |                  |
| P/E                                      | ns              | 76.9            | 39.8            | 31.0             | 27.9             | 22.8             |
| P/E (diluted)                            | ns              | 76.9            | 40.8            | 31.4             | 28.3             | 23.1             |
| P/B                                      | 15.8            | 11.6            | 8.5             | 6.0              | 4.8              | 3.8              |
| P/CFPS                                   | ns              | 63.5            | 63.3            | 168.8            | 36.4             | 24.8             |

Source: Company data, CMBIGM estimates. Note: The calculation of net cash includes financial assets.

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