

GAC Group (2238 HK/601238 CH)

We expect 2H25 earnings to improve after 1Q miss

Maintain BUY. Although the market had a low expectation for GAC's 1Q25 earnings amid a high inventory level at the end of FY24, we are of the view that its net loss of RMB732mn was still a miss, especially for Aion. We expect its earnings to improve from 2H25E, as the automaker may become more aggressive in grabbing market share, although uncertainties still linger. GAC's net cash of RMB23.5bn at the end of FY24 is equivalent to 85% of its H-share market cap now.

- 1Q25 earnings miss. Although GAC's 1Q25 revenue was stronger than our prior forecast, its gross margin of -1.1% was about 4ppts lower than our projection. Although equity income from joint ventures (JVs) and associates of about RMB1.1bn in 1Q25 was in line with our forecast, selling expenses were higher and government grants were lower than our estimates. We estimate that homegrown brands' net loss in 1Q25 was about RMB1bn wider than our forecast.
- Earnings may start to improve from 2H25E, although volatility is likely to continue. We expect the sales pattern at GAC in FY25E to be similar to FY24 with sales volume rising sequentially in 2H25E, which could also lead to higher gross margin. We also believe that the cost reduction efforts starting from the end of last year may become more apparent in 2H25E. Therefore, we still expect GAC's FY25E net profit to be in the positive territory with assumptions of significantly reduced impairment loss and SG&A expense cuts. On the other hand, we cut our FY25E net profit forecast by 50% to RMB340mn, mainly due to Aion. We have also cut Aion's FY25E sales volume forecast by 4% to 0.38mn units.
- Valuation/Key risks. We maintain our BUY rating and target price of HK\$3.60, based on the sum-of-the-parts valuation. We value all GAC's consolidated businesses at HK\$2.95 per share, based on 0.3x (unchanged) our FY25E P/S. We value its JVs and associates at HK\$0.65 per share, based on 3x (unchanged) our FY25E P/E. Our A-share target price of RMB10.00 is based on GAC's current A/H premium of about 200% (vs. the average A/H premium of 200% in the past 12 months). Key risks to our rating and target prices include lower sales volume and margins than we expect, as well as a sector de-rating.

Earnings Summary - 2238 HK

(YE 31 Dec)	FY23A	FY24A	FY25E	FY26E	FY27E
Revenue (RMB mn)	129,706	107,784	101,786	104,383	104,483
YoY growth (%)	17.6	(16.9)	(5.6)	2.6	0.1
Net profit (RMB mn)	4,428.9	823.6	340.4	201.0	735.6
YoY growth (%)	(45.1)	(81.4)	(58.7)	(40.9)	266.0
EPS (Reported) (RMB cents)	42.47	7.92	3.24	1.92	7.01
P/E (x)	6.4	34.4	84.1	142.0	38.9
P/B (x)	0.2	0.2	0.3	0.2	0.2
Yield (%)	5.5	1.8	0.8	0.4	0.8
ROE (%)	3.9	0.7	0.3	0.2	0.6
Net gearing (%)	(24.5)	(20.6)	(21.0)	(21.3)	(20.8)

Source: Company data, Bloomberg, CMBIGM estimates

	2238 HK	601238 CH
	BUY	BUY
	Maintain	Maintain
TP	HK\$3.60	RMB10.00
Prior TP	HK\$3.60	RMB10.00
Up/Downside	24.1%	24.4%
Current Price	HK\$2.9	RMB8.0

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Source: FactSet Stock Performance

OLUCK	1 611011	Harros			
	223	38 HK	6012	238 CH	
	Abs.	Rel.	Abs.	Rel.	
1-mth	-7.3%	-1.6%	-4.4%	-3.8%	
3-mth	-7.1%	-15.1%	-6.5%	-5.9%	

-3.8%

5.2%

-5.7%

6-mth 0.7% Source: FactSet

Stock Data

(LC)	2238 HK (501238 CH
Mkt Cap (mn)	29571.49	81984.41
Avg 3 mths t/o (mn)	86.38	232.66
52w High	3.81	10.69
52w Low	2.21	7.13
Issued Shares (mn)	10197.07	10197.07

Source: FactSet



Figure 1: Quarterly results

RMB mn	1Q24	2Q24	3Q24	4Q24	1Q25	YoY	QoQ
Sales volume (units)	409,698	453,340	472,012	668,008	371,087	-9.4%	-44.4%
Revenue	21,566	24,689	28,486	33,043	19,879	-7.8%	-39.8%
Gross profit	987	1,194	1,034	937	(216)	N/A	N/A
R&D expenses	(375)	(305)	(353)	(778)	(377)	0.5%	-51.5%
SG&A expenses	(2,157)	(2,734)	(2,787)	(2,135)	(2,370)	9.9%	11.0%
Investment Income Operating profit	1,844 961	1,414 179	385 (2,134)	3,675 175	1,174 (1,276)	-36.3% N/A	-68.1% N/A
Net profit	1,220	296	(1,396)	704	(732)	N/A	N/A
Gross margin	4.6%	4.8%	3.6%	2.8%	-1.1%	-5.7 ppts	-3.9 ppts
Operating margin	4.5%	0.7%	-7.5%	0.5%	-6.4%	-10.9 ppts	-6.9 ppts
Net margin	5.7%	1.2%	-4.9%	2.1%	-3.7%	-9.3 ppts	-5.8 ppts

Source: Company data, CMBIGM

Figure 2: Earnings revision

		New			Old			Diff (%)	
RMB mn	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E
Revenue	101,786	104,383	104,483	108,125	109,561	N/A	-5.9%	-4.7%	N/A
Gross profit	4,948	5,981	6,815	5,453	6,587	N/A	-9.3%	-9.2%	N/A
Operating profit	(859)	(637)	(71)	(487)	(283)	N/A	N/A	N/A	N/A
Net profit	340	201	736	677	481	N/A	-49.7%	-58.2%	N/A
Gross margin	4.9%	5.7%	6.5%	5.0%	6.0%	N/A	-0.2 ppts	-0.3 ppts	N/A
Operating margin	-0.8%	-0.6%	-0.1%	-0.5%	-0.3%	N/A	-0.4 ppts	-0.4 ppts	N/A
Net margin	0.3%	0.2%	0.7%	0.6%	0.4%	N/A	-0.3 ppts	-0.2 ppts	N/A

Source: CMBIGM estimates

Figure 3: CMBI estimates vs consensus

		CMBIGM			Consensus			Diff (%)		
RMB mn	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E	
Revenue	101,786	104,383	104,483	122,762	132,244	140,177	-17.1%	-21.1%	-25.5%	
Gross profit	4,948	5,981	6,815	7,455	9,044	10,396	-33.6%	-33.9%	-34.4%	
Operating profit	(859)	(637)	(71)	(3,308)	(3,145)	(3,371)	N/A	N/A	N/A	
Net profit	340	201	736	1,995	1,850	2,463	-82.9%	-89.1%	-70.1%	
Gross margin	4.9%	5.7%	6.5%	6.1%	6.8%	7.4%	-1.2 ppts	-1.1 ppts	-0.9 ppts	
Operating margin	-0.8%	-0.6%	-0.1%	-2.7%	-2.4%	-2.4%	1.9 ppts	1.8 ppts	2.3 ppts	
Net margin	0.3%	0.2%	0.7%	1.6%	1.4%	1.8%	-1.3 ppts	-1.2 ppts	-1.1 ppts	

Source: CMBIGM estimates

Figure 4: SOTP valuation

GAC (2238 HK)	FY25E (RMB bn)	Target P/E Multiple	Target P/S Multiple	Target Market Cap (HK\$ bn)	Target Price (HK\$)
Estimated revenue of Homegrown	102		0.3x	30	2.95
Estimated share of profits of joint ventures & associates	2.5	3x		7	0.65
SOTP				37	3.60

Source: CMBIGM estimates



Financial Summary

INCOME STATEMENT	2022A	2023A	2024A	2025E	2026E	2027E
YE 31 Dec (RMB mn)						
Revenue	110,272	129,706	107,784	101,786	104,383	104,483
Cost of goods sold	(102,755)	(121,097)	(100,742)	(94,293)	(95,897)	(95,161)
Others	(2,235)	(2,942)	(2,890)	(2,545)	(2,505)	(2,508)
Gross profit	5,282	5,667	4,152	4,948	5,981	6,815
Operating expenses	(8,367)	(9,547)	(8,899)	(8,726)	(8,832)	(9,139)
Selling expense	(3,923)	(5,048)	(5,417)	(5,171)	(5,172)	(5,075)
Admin expense	(3,796)	(4,301)	(4,397)	(4,003)	(4,166)	(4,370)
R&D expense	(1,707)	(1,734)	(1,812)	(1,636)	(1,718)	(1,855)
Others	1,058	1,535	2,726	2,083	2,225	2,162
Operating profit	(3,085)	(3,881)	(4,747)	(3,779)	(2,850)	(2,323)
Gain/loss on financial assets at FVTPL	(319)	(41)	(405)	69	68	67
Investment gain/loss	14,317	8,660	7,319	3,039	2,729	2,837
Other gains/(losses)	(3,131)	(772)	(2,370)	463	(112)	(195)
EBITDA	14,542	10,764	8,871	9,529	10,242	11,718
Depreciation	2,553	2,660	3,351	3,571	3,802	4,083
Depreciation of ROU assets	325	521	640	680	806	932
Goodwill amortisation	3,719	3,269	4,720	5,089	5,371	5,865
Other amortisation EBIT	163	349	364	397	428	452 386
	7,782 481	3,966 773	(204) 569	(208) 517	(165) 412	406
Interest income	(328)					
Interest expense	7,454	(441)	(523)	(430)	(252)	(237) 149
Pre-tax profit Income tax	7,434 536	3,525 215	(727) 233	(639) 220	(417) 206	174
After tax profit	7,990	3,740	(494)	(418)	(211)	323
Minority interest	7,930	689	1,318	759	412	412
Net profit	8,064	4,429	824	340	201	736
Gross dividends	2,516	1,573	514	238	101	221
Cross dividends	2,010	1,070	011	200	101	
BALANCE SHEET	2022A	2023A	2024A	2025E	2026E	2027E
YE 31 Dec (RMB mn)						
Current assets	91,603	101,111	112,026	80,244	78,831	78,335
Cash & equivalents	39,524	48,895	51,624	34,492	34,192	33,466
Account receivables	8,192	5,756	3,433	5,298	6,006	6,011
Inventories	12,362	16,720	15,688	12,400	11,823	11,732
Prepayment	1,239	2,108	1,507	1,550	1,576	1,564
Financial assets at FVTPL	4,220	2,791	2,559	1,897	1,881	1,841
Other current assets	26,066	24,841	37,215	24,606	23,354	23,720
Non-current assets	98,229	117,284	420 422			
PP&E			120,432	120,484	120,649	120,743
	19,284	21,927	25,252	26,384	26,491	120,743 26,016
Right-of-use assets	1,480	21,927 1,896	25,252 2,146	26,384 2,165	26,491 2,059	120,743 26,016 1,827
Right-of-use assets Deferred income tax	1,480 3,715	21,927 1,896 4,366	25,252 2,146 5,777	26,384 2,165 5,777	26,491 2,059 5,777	120,743 26,016 1,827 5,777
Right-of-use assets Deferred income tax Investment in JVs & assos	1,480 3,715 37,788	21,927 1,896 4,366 37,137	25,252 2,146 5,777 30,100	26,384 2,165 5,777 30,510	26,491 2,059 5,777 30,790	120,743 26,016 1,827 5,777 31,632
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles	1,480 3,715 37,788 16,122	21,927 1,896 4,366 37,137 19,873	25,252 2,146 5,777 30,100 19,352	26,384 2,165 5,777 30,510 19,778	26,491 2,059 5,777 30,790 19,370	120,743 26,016 1,827 5,777 31,632 18,419
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill	1,480 3,715 37,788 16,122 103	21,927 1,896 4,366 37,137 19,873 57	25,252 2,146 5,777 30,100 19,352 71	26,384 2,165 5,777 30,510 19,778 71	26,491 2,059 5,777 30,790 19,370 71	120,743 26,016 1,827 5,777 31,632 18,419 71
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL	1,480 3,715 37,788 16,122 103 2,169	21,927 1,896 4,366 37,137 19,873 57 2,364	25,252 2,146 5,777 30,100 19,352 71 1,972	26,384 2,165 5,777 30,510 19,778 71 1,552	26,491 2,059 5,777 30,790 19,370 71 1,539	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets	1,480 3,715 37,788 16,122 103 2,169 17,567	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL	1,480 3,715 37,788 16,122 103 2,169	21,927 1,896 4,366 37,137 19,873 57 2,364	25,252 2,146 5,777 30,100 19,352 71 1,972	26,384 2,165 5,777 30,510 19,778 71 1,552	26,491 2,059 5,777 30,790 19,370 71 1,539	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings Account payables	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309 17,746	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674 27,584	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577 35,496	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0 29,709	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0 30,214	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078 60,478 0 29,982
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674 27,584 947	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0 29,709 713	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings Account payables Tax payable	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309 17,746 763	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674 27,584	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577 35,496 1,487	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0 29,709	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0 30,214 731	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078 60,478 0 29,982 731
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings Account payables Tax payable Other current liabilities	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309 17,746 763 31,788	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674 27,584 947 36,922	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577 35,496 1,487 36,896	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0 29,709 713 31,044	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0 30,214 731 30,336	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078 60,478 0 29,982 731 29,765
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings Account payables Tax payable Other current liabilities Non-current liabilities	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309 17,746 763 31,788 10,948	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674 27,584 947 36,922 16,868	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577 35,496 1,487 36,896 20,225	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0 29,709 713 31,044 18,220	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0 30,214 731 30,336 17,408	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078 60,478 0 29,982 731 29,765 16,808
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings Account payables Tax payable Other current liabilities Non-current liabilities Long-term borrowings	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309 17,746 763 31,788 10,948 4,854	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674 27,584 947 36,922 16,868 8,903	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577 35,496 1,487 36,896 20,225 11,514	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0 29,709 713 31,044 18,220 10,484	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0 30,214 731 30,336 17,408 9,815	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078 60,478 0 29,982 731 29,765 16,808 9,380
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings Account payables Tax payable Other current liabilities Non-current liabilities Long-term borrowings Bond payables	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309 17,746 763 31,788 10,948 4,854	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674 27,584 947 36,922 16,868 8,903 0	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577 35,496 1,487 36,896 20,225 11,514 0	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0 29,709 713 31,044 18,220 10,484 0	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0 30,214 731 30,336 17,408 9,815 0	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078 60,478 0 29,982 731 29,765 16,808 9,380 0
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings Account payables Tax payable Other current liabilities Non-current liabilities Long-term borrowings Bond payables Deferred income	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309 17,746 763 31,788 10,948 4,854 0 2,295	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674 27,584 947 36,922 16,868 8,903 0 2,178	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577 35,496 1,487 36,896 20,225 11,514 0 2,880	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0 29,709 713 31,044 18,220 10,484 0 2,564	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0 30,214 731 30,336 17,408 9,815 0 2,330	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078 60,478 0 29,982 731 29,765 16,808 9,380 0 2,157
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings Account payables Tax payable Other current liabilities Non-current liabilities Long-term borrowings Bond payables Deferred income Other non-current liabilities Total liabilities	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309 17,746 763 31,788 10,948 4,854 0 2,295 3,799 67,554	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674 27,584 947 36,922 16,868 8,903 0 2,178 5,787 93,995	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577 35,496 1,487 36,896 20,225 11,514 0 2,880 5,831 110,682	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0 29,709 713 31,044 18,220 10,484 0 2,564 5,172 79,686	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0 30,214 731 30,336 17,408 9,815 0 2,330 5,264 78,689	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078 60,478 0 29,982 731 29,765 16,808 9,380 0 2,157 5,271 77,286
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings Account payables Tax payable Other current liabilities Non-current liabilities Long-term borrowings Bond payables Deferred income Other non-current liabilities Total liabilities Share capital	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309 17,746 763 31,788 10,948 4,854 0 2,295 3,799 67,554	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674 27,584 947 36,922 16,868 8,903 0 2,178 5,787 93,995	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577 35,496 1,487 36,896 20,225 11,514 0 2,880 5,831 110,682	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0 29,709 713 31,044 18,220 10,484 0 2,564 5,172 79,686	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0 30,214 731 30,336 17,408 9,815 0 2,330 5,264 78,689	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078 60,478 0 29,982 731 29,765 16,808 9,380 0 2,157 5,271 77,286
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings Account payables Tax payable Other current liabilities Non-current liabilities Long-term borrowings Bond payables Deferred income Other non-current liabilities Total liabilities Share capital Other reserves	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309 17,746 763 31,788 10,948 4,854 0 2,295 3,799 67,554	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674 27,584 947 36,922 16,868 8,903 0 2,178 5,787 93,995	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577 35,496 1,487 36,896 20,225 11,514 0 2,880 5,831 110,682	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0 29,709 713 31,044 18,220 10,484 0 2,564 5,172 79,686	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0 30,214 731 30,336 17,408 9,815 0 2,330 5,264 78,689 10,315 104,184	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078 60,478 0 29,982 731 29,765 16,808 9,380 0 2,157 5,271 77,286
Right-of-use assets Deferred income tax Investment in JVs & assos Intangibles Goodwill Financial assets at FVTPL Other non-current assets Total assets Current liabilities Short-term borrowings Account payables Tax payable Other current liabilities Non-current liabilities Long-term borrowings Bond payables Deferred income Other non-current liabilities Total liabilities Share capital	1,480 3,715 37,788 16,122 103 2,169 17,567 189,832 56,606 6,309 17,746 763 31,788 10,948 4,854 0 2,295 3,799 67,554	21,927 1,896 4,366 37,137 19,873 57 2,364 29,665 218,395 77,127 11,674 27,584 947 36,922 16,868 8,903 0 2,178 5,787 93,995	25,252 2,146 5,777 30,100 19,352 71 1,972 35,763 232,458 90,456 16,577 35,496 1,487 36,896 20,225 11,514 0 2,880 5,831 110,682	26,384 2,165 5,777 30,510 19,778 71 1,552 34,246 200,728 61,466 0 29,709 713 31,044 18,220 10,484 0 2,564 5,172 79,686	26,491 2,059 5,777 30,790 19,370 71 1,539 34,553 199,480 61,281 0 30,214 731 30,336 17,408 9,815 0 2,330 5,264 78,689	120,743 26,016 1,827 5,777 31,632 18,419 71 1,506 35,495 199,078 60,478 0 29,982 731 29,765 16,808 9,380 0 2,157 5,271 77,286



Total equity and liabilities	189,832	218,395	232,458	200,728	199,480	199,078
CASH FLOW	2022A	2023A	2024A	2025E	2026E	2027E
YE 31 Dec (RMB mn)						
Operating						
Profit before taxation	7,454	3,525	(727)	(639)	(417)	149
Depreciation & amortization	6,760	6,798	9,075	9,738	10,407	11,332
Change in working capital	(10,074)	2,601	5,907	(10,606)	(697)	(1,608)
Others	(9,489)	(6,196)	(3,336)	(2,096)	(1,605)	(1,683)
Net cash from operations	(5,349)	6,728	10,919	(3,604)	7,689	8,190
Investing						
Capital expenditure	(8,014)	(11,577)	(10,859)	(11,284)	(10,780)	(10,759)
Acquisition of subsidiaries/ investments	(9,644)	(23,309)	(35,425)	2,574	(600)	(600)
Net proceeds from disposal of short-term	4,256	18,394	21,769	2,082	630	673
investments Others	9,568	14,021	12,765	15,646	5,778	3,267
Net cash from investing	(3,834)	(2,471)	(11,751)	9,019	(4,972)	(7,419)
Net Cash Holli lilvesting	(3,034)	(2,471)	(11,731)	9,019	(4,372)	(7,419)
Financing Dividend poid	(2.200)	(2.559)	(2.467)	(022)	(502)	(470)
Dividend paid Net borrowings	(3,388) 3,539	(3,558) 6,688	(2,467) 8,605	(833) (18,786)	(502) (1,030)	(478) (669)
Proceeds from share issues	22,324	489	373	100	(1,030)	808
Others	1,803	455	(4,304)	(3,028)	(1,584)	(1,158)
Net cash from financing	24,277	4,074	2,207	(22,547)	(3,016)	(1,497)
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Net change in cash						
Cash at the beginning of the year	22,340	37,479	45,865	47,284	30,152	29,853
Exchange difference	44	56	45	0	0	0
Cash at the end of the year	37,479	45,865	47,284	30,152	29,853	29,126
GROWTH	2022A	2023A	2024A	2025E	2026E	2027E
YE 31 Dec						
Revenue	45.7%	17.6%	(16.9%)	(5.6%)	2.6%	0.1%
Gross profit	15.1%	7.3%	(26.7%)	19.2%	20.9%	13.9%
EBITDA	7.7%	(26.0%)	(17.6%)	7.4%	7.5%	14.4%
EBIT	1.2%	(49.0%)	na (24.40()	na (50.70)	na (40.00()	na
Net profit	9.9%	(45.1%)	(81.4%)	(58.7%)	(40.9%)	266.0%
PROFITABILITY	2022A	2023A	2024A	2025E	2026E	2027E
YE 31 Dec						
Gross profit margin	4.8%	4.4%	3.9%	4.9%	5.7%	6.5%
Operating margin	(2.8%)	(3.0%)	(4.4%)	(3.7%)	(2.7%)	(2.2%)
EBITDA margin	13.2%	8.3%	8.2%	9.4%	9.8%	11.2%
Return on equity (ROE)	7.9%	3.9%	0.7%	0.3%	0.2%	0.6%
GEARING/LIQUIDITY/ACTIVITIES	2022A	2023A	2024A	2025E	2026E	2027E
YE 31 Dec	(5.5)		()	()	()	<i>(</i>)
Net debt to equity (x)	(0.3)	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)
Net debt to equity (x) Current ratio (x)	1.6	(0.2) 1.3	1.2	1.3	1.3	1.3
Net debt to equity (x) Current ratio (x) Receivable turnover days	1.6 26.8	(0.2) 1.3 14.9	1.2 11.4	1.3 18.0	1.3 20.0	1.3 20.0
Net debt to equity (x) Current ratio (x) Receivable turnover days Inventory turnover days	1.6 26.8 43.9	(0.2) 1.3 14.9 50.4	1.2 11.4 56.8	1.3 18.0 48.0	1.3 20.0 45.0	1.3 20.0 45.0
Net debt to equity (x) Current ratio (x) Receivable turnover days Inventory turnover days Payable turnover days	1.6 26.8 43.9 63.0	(0.2) 1.3 14.9 50.4 83.1	1.2 11.4 56.8 128.6	1.3 18.0 48.0 115.0	1.3 20.0 45.0 115.0	1.3 20.0 45.0 115.0
Net debt to equity (x) Current ratio (x) Receivable turnover days Inventory turnover days Payable turnover days VALUATION	1.6 26.8 43.9	(0.2) 1.3 14.9 50.4	1.2 11.4 56.8	1.3 18.0 48.0	1.3 20.0 45.0	1.3 20.0 45.0
Net debt to equity (x) Current ratio (x) Receivable turnover days Inventory turnover days Payable turnover days VALUATION YE 31 Dec	1.6 26.8 43.9 63.0 2022A	(0.2) 1.3 14.9 50.4 83.1 2023 A	1.2 11.4 56.8 128.6 2024A	1.3 18.0 48.0 115.0 2025E	1.3 20.0 45.0 115.0 2026E	1.3 20.0 45.0 115.0 2027E
Net debt to equity (x) Current ratio (x) Receivable turnover days Inventory turnover days Payable turnover days VALUATION YE 31 Dec P/E	1.6 26.8 43.9 63.0 2022A	(0.2) 1.3 14.9 50.4 83.1 2023A	1.2 11.4 56.8 128.6 2024A	1.3 18.0 48.0 115.0 2025E	1.3 20.0 45.0 115.0 2026E	1.3 20.0 45.0 115.0 2027E 38.9
Net debt to equity (x) Current ratio (x) Receivable turnover days Inventory turnover days Payable turnover days VALUATION YE 31 Dec P/E P/E (diluted)	1.6 26.8 43.9 63.0 2022A 3.5 3.5	(0.2) 1.3 14.9 50.4 83.1 2023A 6.4 6.4	1.2 11.4 56.8 128.6 2024A 34.4 34.4	1.3 18.0 48.0 115.0 2025E 84.1 84.1	1.3 20.0 45.0 115.0 2026E 142.0 142.2	1.3 20.0 45.0 115.0 2027E 38.9 38.9
Net debt to equity (x) Current ratio (x) Receivable turnover days Inventory turnover days Payable turnover days VALUATION YE 31 Dec P/E P/E (diluted) P/B	1.6 26.8 43.9 63.0 2022A 3.5 3.5 0.2	(0.2) 1.3 14.9 50.4 83.1 2023A 6.4 6.4 0.2	1.2 11.4 56.8 128.6 2024A 34.4 34.4 0.2	1.3 18.0 48.0 115.0 2025E 84.1 84.1 0.3	1.3 20.0 45.0 115.0 2026E 142.0 142.2 0.2	1.3 20.0 45.0 115.0 2027E 38.9 38.9 0.2
Net debt to equity (x) Current ratio (x) Receivable turnover days Inventory turnover days Payable turnover days	1.6 26.8 43.9 63.0 2022A 3.5 3.5	(0.2) 1.3 14.9 50.4 83.1 2023A 6.4 6.4	1.2 11.4 56.8 128.6 2024A 34.4 34.4	1.3 18.0 48.0 115.0 2025E 84.1 84.1	1.3 20.0 45.0 115.0 2026E 142.0 142.2	1.3 20.0 45.0 115.0 2027E 38.9 38.9

Source: Company data, CMBIGM estimates. Note: The calculation of net cash includes financial assets.



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