CMB International Securities | Equity Research | Company Update

# Jiumaojiu (9922 HK)

### Speedy recovery indicates rare popularity

**Maintain BUY and adjusted SOTP-based TP to HK\$ 11.44,** based on 10x FY21E P/E for Jiu Mao Jiu and 35x FY21E P/E for Tai Er (rolled over from 17x FY20E P/E and 0.65x 3 years PEG). The speedy recovery and stunning popularity of Tai Er brand, in our view, could yield exciting outperformance for the Company in the long run. We think its current valuation at 21x FY21E P/E is attractive with 106% FY20-22E EPS CAGR (vs industry average at 22x).

- FY19 pretax profit missed by 11% due to slightly slower-than-expected expansion. FY19 net profit grew by 136% YoY to RMB 164mn, 18%/ 12% vs CMBIS/ BBG's est., while pre-tax profit only missed our est. by 11%. We attribute this miss to: 1) slower-than-expected store openings (by 3%/ 6% for Jiu Mao Jiu/ Tai Er), 2) higher-than-expected other operating expenses, such as travelling, A & P, IPO related and others (at 5.7% of sales vs CMBIS est. of 5.3%). We regard these are one-off, where opening was temporary delayed due to some fire safety regulation issues and higher opex was due to listing related activities.
- Tai Er's retail sales recovery is very well and its store expansion plan should be still intact. Cited by the management, Tai Er's per store revenue recovery is highly decent, reaching 90% of the early Jan 2020 level, a number that should outperform majority of the catering industry in mainland China. Its delivery business had generated 40% of its per store sales, a level that is no doubt industry leading. Its dine-in business is also impressive, generated 60% of per store sales, even with the seats limitation, due to greater spacing per customer requirement by the government. We forecast its sales to normalize from mid-April and on top of that, we believe its expansion of 80 new stores in FY20E is still achievable, thanks to ample choice of shopping malls and superior popularity.
- Jiu Mao Jiu's expansion may have to delay. We believe Jiu Mao Jiu's new round of store expansion has to be paused due to the unfavorable macro environment, thus may result in missing the pre-announced target in FY20E (adding 18 new stores). The Jiu Mao Jiu brand has several plans to reform and one of those is the trial run of four new format stores in FY20E.
- Maintain BUY and adjusted TP to HK\$ 11.44. We adjusted FY20E/ 21E EPS estimates by -19.1%/ +1.1%, to factor in 1) losses due to store suspension and 2) more favourable rental costs. We maintain BUY but finetuned TP to HK\$ 11.44, based on 10x/ 35x FY21E P/E for Jiu Mao Jiu/ Tai Er (rolled over from 17x FY20E P/E for Jiu Mao Jiu and 0.65x 3 years PEG for Tai Er). Valuation is attractive at 21x FY21E P/E because we foresee its sales performance to bottom out from now on with 106% FY20-22E EPS CAGR, compared to industry average at 22x FY21E P/E.

|  | Earnings | Summary |
|--|----------|---------|
|--|----------|---------|

| (YE 31 Dec)         | FY18A | FY19A | FY20E    | FY21E    | FY22E    |
|---------------------|-------|-------|----------|----------|----------|
| Revenue (RMB mn)    | 1,893 | 2,687 | 3,257    | 5,276    | 7,801    |
| YoY growth (%)      | 28.8  | 42.0  | 21.2     | 62.0     | 47.9     |
| Net income (RMB mn) | 70    | 164   | 197      | 514      | 840      |
| EPS (RMB)           | 0.05  | 0.12  | 0.14     | 0.37     | 0.61     |
| YoY growth (%)      | 4.2   | 136.1 | 20.1     | 160.6    | 63.4     |
| Consensus EPS (RMB) | n/a   | n/a   | 0.20     | 0.34     | n/a      |
| P/E (x)             | 152.5 | 65.7  | 54.8     | 21.0     | 12.9     |
| P/B (x)             | 52.2  | 63.3  | 4.2      | 3.5      | 2.8      |
| Yield (%)           | 0.5   | 0.0   | 0.0      | 1.4      | 2.3      |
| ROE (%)             | 33.9  | 87.9  | 14.4     | 18.1     | 24.4     |
| Net gearing (%)     | 70.8  | 187.9 | Net cash | Net cash | Net cash |

Source: Company data, Bloomberg, CMBIS estimates



### **BUY (Maintain)**

| Target Price  | HK\$11.44  |
|---------------|------------|
| (Previous TP  | HK\$10.82) |
| Up/Downside   | +30.9%     |
| Current Price | HK\$8.74   |

### **China Catering Sector**

Walter Woo (852) 3761 8776 walterwoo@cmbi.com.hk

#### Stock Data

| olock Dala               |            |
|--------------------------|------------|
| Mkt Cap (HK\$ mn)        | 12,901     |
| Avg 3 mths t/o (HK\$ mn) | 132.40     |
| 52w High/Low (HK\$)      | 11.00/7.60 |
| Total Issued Shares (mn) | 1,383.4    |
| Source: Bloomberg        |            |

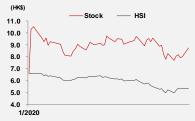
#### **Shareholding Structure**

| Mr. Guan Yi Hong | 44.42% |
|------------------|--------|
| Shanghai Ling Yu | 10.84% |
| MT BVI           | 6.59%  |
| MX BVI           | 6.60%  |
| Others           | 3.83%  |
| Free Float       | 27.71% |
| Source: HKEx     |        |

### Share Performance

|                   | Absolute | Relative |
|-------------------|----------|----------|
| 1-mth             | -3.6%    | 8.6%     |
| 3-mth             | n/a      | n/a      |
| 6-mth             | n/a      | n/a      |
| 12-mth            | n/a      | n/a      |
| Source: Bloomberg | 3        |          |

#### 12-mth Price Performance



Source: Bloomberg

#### Auditor: KPMG

Jiumaojiu (9922 HK) - Excellence and minimalism to unlock scalability - 17 Feb 2020



# **Earnings revision**

### Figure 1: Earnings revision

|                        |       | New   |       |       | Old   |       | Diff (%) |        |       |  |
|------------------------|-------|-------|-------|-------|-------|-------|----------|--------|-------|--|
| RMB mn                 | FY20E | FY21E | FY22E | FY20E | FY21E | FY22E | FY20E    | FY21E  | FY22E |  |
| Revenue                | 3,257 | 5,276 | 7,801 | 3,733 | 5,657 | n/a   | -12.8%   | -6.7%  | n/a   |  |
| Gross profit           | 2,039 | 3,278 | 4,815 | 2,337 | 3,515 | n/a   | -12.7%   | -6.7%  | n/a   |  |
| EBIT                   | 376   | 896   | 1,444 | 439   | 871   | n/a   | -14.4%   | 2.8%   | n/a   |  |
| Reported Net profit    | 197   | 514   | 840   | 244   | 509   | n/a   | -19.1%   | 1.1%   | n/a   |  |
| Diluted EPS (RMB)      | 0.143 | 0.372 | 0.607 | 0.176 | 0.368 | n/a   | -19.1%   | 1.1%   | n/a   |  |
| Gross margin           | 62.6% | 62.1% | 61.7% | 62.6% | 62.1% | n/a   | 0ppt     | 0ppt   | n/a   |  |
| EBIT margin            | 11.6% | 17.0% | 18.5% | 11.8% | 15.4% | n/a   | -0.2ppt  | 1.6ppt | n/a   |  |
| Net profit att. margin | 6.1%  | 9.7%  | 10.8% | 6.5%  | 9.0%  | n/a   | -0.5ppt  | 0.8ppt | n/a   |  |

Source: Company data, CMBIS estimates

### Figure 2: CMBIS estimates vs consensus

|                        |       | CMBIS |       |       | Consensus |       |         | Diff (%) | -     |
|------------------------|-------|-------|-------|-------|-----------|-------|---------|----------|-------|
| RMB mn                 | FY20E | FY21E | FY22E | FY20E | FY21E     | FY22E | FY20E   | FY21E    | FY22E |
| Revenue                | 3,257 | 5,276 | 7,801 | 3,641 | 5,351     | n/a   | -10.6%  | -1.4%    | n/a   |
| Gross profit           | 2,039 | 3,278 | 4,815 | 2,305 | 3,382     | n/a   | -11.5%  | -3.1%    | n/a   |
| EBIT                   | 376   | 896   | 1,444 | 439   | 871       | n/a   | -14.3%  | 2.8%     | n/a   |
| Net profit att.        | 197   | 514   | 840   | 276   | 458       | n/a   | -28.5%  | 12.4%    | n/a   |
| Diluted EPS (RMB)      | 0.143 | 0.372 | 0.607 | 0.195 | 0.343     | n/a   | -26.8%  | 8.5%     | n/a   |
| Gross margin           | 62.6% | 62.1% | 61.7% | 63.3% | 63.2%     | n/a   | -0.7ppt | -1.1ppt  | n/a   |
| EBIT margin            | 11.6% | 17.0% | 18.5% | 12.1% | 16.3%     | n/a   | -0.5ppt | 0.7ppt   | n/a   |
| Net profit att. margin | 6.1%  | 9.7%  | 10.8% | 7.6%  | 8.6%      | n/a   | -1.5ppt | 1.2ppt   | n/a   |

Source: Company data, CMBIS estimates

### Figure 3: Valuation table for SOTP methodology

|                         | Target |           |       |           |           |         | Implied | FY21E CMBI      |   |
|-------------------------|--------|-----------|-------|-----------|-----------|---------|---------|-----------------|---|
|                         | price  | Valuation | Value |           | Target    | Implied | 2 years | est. net profit |   |
| SOTP Valuation          | (HK\$) | (RMB mn)  | Split | Method    | Ratio (x) | P/E (x) | PEG (x) | (Rmb mn)        | Remarks                                 |
| 1. Jiu Mao Jiu          | 1.20   | 1,487     | 11%   | FY21E P/E | 10.0      | 10.0    |         | 150             | 44% discount to industry average of 18x |
| 2. Tai Er + others      | 10.24  | 12,653    | 89%   | FY21E P/E | 35.0      | 35.0    |         | 364             | 64% premium to leaders' average of 22x  |
| Total/implied valuation | 11.44  | 14,140    |       | FY20E     |           | 27.5    | 0.26    | 514             |   |

Source: Company data, CMBIS estimates



# Assumptions

### Figure 4: CMBIS' assumptions Major assumptions

| Major assumptions   | FY17A  | FY18A  | FY19A  | FY20E        | FY21E  | FY22E  |
|---|--------|--------|--------|--------------|--------|--------|
| Sales by brand (RMB mn)                                     |        |        |        |              |        |        |
| Jiu Mao Jiu   | 1,204  | 1,334  | 1,372  | 1,219        | 1,555  | 1,838  |
| Tai Er  | 244    | 540    | 1,277  | 1,922        | 3,524  | 5,668  |
| Other brands  | 22     | 19     | 39     | 116          | 197    | 295    |
| Total   | 1,469  | 1,893  | 2,687  | 3,257        | 5,276  | 7,801  |
| Sales growth by brand (%)                                   |        |        |        |              |        |        |
| Jiu Mao Jiu   | 10.2%  | 10.8%  | 2.8%   | -11.1%       | 27.5%  | 18.2%  |
| Tai Er  | 259.9% | 121.4% | 136.4% | 50.5%        | 83.4%  | 60.8%  |
| Other brands  | 424.5% | -14.1% | 107.9% | 200.0%       | 70.0%  | 50.0%  |
| Total   | 26.2%  | 28.8%  | 42.0%  | 21.2%        | 62.0%  | 47.9%  |
| Sales by segment growth (%)                                 |        |        |        |              |        |        |
| Restaurant operations                                       | 19.3%  | 24.9%  | 44.6%  | 20.8%        | 67.9%  | 49.6%  |
| Delivery business   | 329.4% | 80.3%  | 13.1%  | 21.3%        | 2.5%   | 21.7%  |
| Sales of specialties  | 13.5%  | -44.5% | 278.9% | 40.0%        | 20.0%  | 20.0%  |
| Others  | 106.2% | 40.5%  | 102.0% | 50.0%        | 25.0%  | 20.0%  |
| Sales by region growth (%)                                  |        |        |        |              |        |        |
| Tier 1 cities   | 27.9%  | 31.3%  | 25.8%  | 14.7%        | 51.4%  | 40.6%  |
| New tier 1 cities   | 12.4%  | 37.4%  | 113.3% | 33.2%        | 94.4%  | 65.7%  |
| Tier 2 cities   | 2.6%   | 26.5%  | 105.4% | 38.8%        | 78.3%  | 62.8%  |
| Tier 3 cities and below                                     | 37.2%  | 20.5%  | 18.0%  | -1.1%        | 37.5%  | 19.8%  |
| GP margins by segment                                       |        |        |        |              |        |        |
| Jiu Mao Jiu   |        |        | 67.5%  | 67.0%        | 67.0%  | 67.0%  |
| Tai Er  |        |        | 59.0%  | 60.0%        | 60.0%  | 60.0%  |
| Other brands  |        |        | 58.0%  | 60.0%        | 62.0%  | 62.0%  |
| Total   | 65.1%  | 64.5%  | 63.3%  | 62.6%        | 62.1%  | 61.7%  |
| Opex breakdown  |        |        |        |              |        |        |
| Staff costs   | -27.2% | -27.7% | -25.9% | -26.5%       | -23.5% | -22.9% |
| Depreciation of right-of-use assets                         | -8.8%  | -8.2%  | -8.1%  | -8.3%        | -7.2%  | -6.6%  |
| Other rentals & related expenses                            | -0.6%  | -1.5%  | -1.6%  | -2.0%        | -2.2%  | -2.3%  |
| D & A of other assets                                       | -5.2%  | -4.3%  | -3.6%  | -4.4%        | -3.6%  | -3.2%  |
| Utilities expenses  | -5.4%  | -5.0%  | -4.0%  | -4.2%        | -3.2%  | -2.8%  |
| Others  | -7.7%  | -9.4%  | -8.2%  | -6.5%        | -6.3%  | -6.1%  |
| EBIT margins  | 10.4%  | 8.6%   | 12.2%  | 11.6%        | 17.0%  | 18.5%  |
| Effective tax rate  | 27.8%  | 28.7%  | 28.5%  | 27.0%        | 27.0%  | 26.0%  |
| NP att. margins   | 4.6%   | 3.7%   | 6.1%   | 6.1%         | 9.7%   | 10.8%  |
| NP att. growth (%)<br>Source: Company data, CMBIS estimates | 28.9%  | 4.2%   | 136.1% | <b>20.1%</b> | 160.6% | 63.4%  |

Source: Company data, CMBIS estimates



# Valuation

### Figure 5: Peers valuation

| ligule 5. lieels v  | ardation   |                                  |                                 |   |                          |   |  |  |  |  |  | ROE  | 3yrs                                   | Yield                                  |   |
|---|--|----------------------------------|---------------------------------|---|--------------------------|---|--|--|--|--|--|--|--|--|---|
|   |  |                                  | 12M TP<br>HK\$/                 | Price<br>HK\$/                                    | Up/dow<br>n-side         | Mkt cap   | Year   | PE   | R (x)  | PBI                                    | R (x)                                  | (%)  | PEG(x)                                 | (%)                                    | YTD<br>perf.  |
| Company   | Ticker   | Rating                           | LC                              | LC  | (%)                      | HK\$ mn   | End  | FY1  | FY2  | FY1                                    | FY2                                    | FY0  | FY1                                    | FY1                                    | (%)   |
| Leading Greater China   |  |                                  |                                 |   |                          |   |  |  |  |  |  |  |  |  |   |
| Jiumaojiu Int'l   | 9922 HK  | BUY                              | 11.44                           | 8.74  | 31%                      | 12,091  | Dec-19   | 54.8   | 21.0   | 4.2                                    | 3.5                                    | 87.9                                       | 0.8                                    | 0.0                                    | n/a   |
| Haidilao Int'l  | 6862 HK  | BUY                              | 37.90                           | 29.10   | 30%                      | 154,230   | Dec-19   | 57.6   | 31.2   | 11.2                                   | 8.1                                    | 24.4                                       | 1.7                                    | 0.4                                    | (7.0)   |
| Cafe De Coral   | 341 HK   | HOLD                             | 18.26                           | 12.88   | 42%                      | 7,544   | Mar-19   | 19.5   | 16.1   | 2.3                                    | 2.3                                    | 16.5                                       | (6.4)                                  | 5.2                                    | (30.2)  |
| Xiabuxiabu  | 520 HK   | NR                               | n/a                             | 6.06  | n/a                      | 6,554   | Dec-19   |  | 9.7  | 2.3                                    | 2.1                                    | 18.9                                       | n/a                                    | 2.8                                    | (40.6)  |
| Yihai Int'l   | 1579 HK  | NR                               | n/a                             | 57.45   | n/a                      | 60,144  | Dec-19   |  | 41.9   | 15.3                                   | 11.7                                   | 31.1                                       | 2.0                                    | 0.5                                    | 25.7  |
| Yum China   | YUMC US  | NR                               | n/a                             | 41.76   | n/a                      | 121,776   | Dec-19   |  | 21.0   | 4.9                                    | 4.2                                    | 24.0                                       | 9.1                                    | 1.0                                    | (13.0)  |
| Gourmet Master  | 2723 TT  | NR                               | n/a                             | 72.60   | n/a                      | 3,349   | Dec-19   |  | 11.7   | 1.2                                    | 1.1                                    | 10.5                                       | 1.4                                    | 3.4                                    | (41.2)  |
|   |  |                                  |                                 |   |                          |   | Avg.   | 38.8   | 21.8   | 5.9                                    | 4.7                                    | 30.5                                       | 1.4                                    | 1.9                                    | (17.7)  |
| Other Greater China C   | otoring  |                                  |                                 |   |                          |   | Med.   | 53.9   | 21.0   | 4.2                                    | 3.5                                    | 24.0                                       | 1.6                                    | 1.0                                    | (21.6)  |
| Fairwood  | 52 HK  | NR                               | n/a                             | 14.66   | n/a                      | 1,899   | Mar-19   | 8.6  | 12.4   | 2.5                                    | 2.3                                    | 18.3                                       | (5.9)                                  | 6.0                                    | (26.3)  |
| Tai Hing  | 6811 HK  | NR                               | n/a                             | 0.88  | n/a                      | 880   | Dec-19   | 8.0  | 12.4<br>5.9                                  | 2.5                                    | 2.3<br>0.8                             | 10.5                                       | (3.9)<br>7.4                           | 0.0<br>3.8                             | (46.3)  |
| Hop Hing  | 47 HK  | NR                               | n/a                             | 0.07  | n/a                      | 685   | Dec-19<br>Dec-19   | n/a  | n/a  | 0.9<br>n/a                             | 0.8<br>n/a                             | 17.6                                       | n/a                                    | n/a                                    | (34.0)  |
| Tsui Wah  | 1314 HK  | NR                               | n/a                             | 0.31  | n/a                      | 437   | Mar-19   | n/a  | n/a  | n/a                                    | n/a                                    | (5.2)                                      | n/a                                    | n/a                                    | (27.9)  |
| Ajisen  | 538 HK   | NR                               | n/a                             | 1.77  | n/a                      | 1,932   | Dec-18   | 8.1  | 8.3  | n/a                                    | n/a                                    | 17.1                                       | (0.4)                                  | 5.9                                    | (36.1)  |
| Tao Heung   | 573 HK   | NR                               | n/a                             | 1.00  | n/a                      | 1,017   | Dec-19   | n/a  | n/a  | n/a                                    | n/a                                    | 7.6  | n/a                                    | n/a                                    | (21.9)  |
| Tang Palace   | 1181 HK  | NR                               | n/a                             | 0.79  | n/a                      | 850   | Dec-19   | 4.8  | n/a  | n/a                                    | n/a                                    | 25.4                                       | n/a                                    | n/a                                    | (33.1)  |
|   |  |                                  |                                 |   |                          |   | Avg.   | 7.4  | 8.9  | 1.7                                    | 1.6                                    | 13.2                                       | 0.4                                    | 5.2                                    | (32.2)  |
|   |  |                                  |                                 |   |                          |   | Med.   | 8.1  | 8.3  | 1.7                                    | 1.6                                    | 17.1                                       | (0.4)                                  | 5.9                                    | (33.1)  |
| Greater China Caterin   | g  |                                  |                                 |   |                          |   |  |  |  |  |  |  |  |  |   |
|   |  |                                  |                                 |   |                          |   | Avg.   | 27.4   | 17.9   | 5.0                                    | 4.0                                    | 21.8                                       | 1.1                                    | 2.9                                    | (25.5)  |
| -   |  |                                  |                                 |   |                          |   | Med.   | 15.1   | 14.3   | 2.5                                    | 2.3                                    | 17.9                                       | 1.4                                    | 3.1                                    | (30.2)  |
|   |  |                                  |                                 |   |                          |   |  |  |  |  |  |  |  |  |   |
| International Catering  |  |                                  |                                 |   |                          |   |  |  |  |  |  |  |  |  |   |
| Yum! Brands   | YUMUS  | NR                               | n/a                             | 70.89   | n/a                      | 165,334   | Dec-19   |  | 16.6   | n/a                                    | n/a                                    | n/a  | 1.7                                    | 2.6                                    | (29.6)  |
| Mcdonald'S  | MCD US   | NR                               | n/a                             | 167.38  | n/a                      | 967,397   | Dec-19   |  | 18.7   | n/a                                    | n/a                                    | n/a  | 3.2                                    | 3.0                                    | (15.3)  |
| Starbucks   | SBUX US  | NR                               | n/a                             | 67.96   | n/a                      | 618,410   | Sep-19   |  | 20.8   | n/a                                    | n/a                                    | n/a  | 2.8                                    | 2.5                                    | (22.7)  |
| Restaurant Brands   | QSR US   | NR                               | n/a                             | 39.60   | n/a                      | 143,185   | Dec-19   |  | 12.6   | 5.5                                    | 5.2                                    | 31.4                                       | 1.4                                    | 5.2                                    | (37.9)  |
| Chipotle Mexican<br>Darden  | CMG US<br>DRI US   | NR<br>NR                         | n/a<br>n/a                      | 642.21<br>55.93                                   | n/a<br>n/a               | 138,267<br>52,689                                 | Dec-19<br>May-19   |  | 29.3<br>15.9                                 | 9.0<br>3.2                             | 7.4<br>2.8                             | 22.4<br>27.3                               | 1.5<br>14.2                            | 0.0<br>4.9                             | (23.3)<br>(48.7)  |
| Domino'S Pizza  | DPZUS  | NR                               | n/a                             | 348.85  | n/a                      | 105,558   | Dec-19   |  | 28.5   | n/a                                    | 2.0<br>n/a                             | 27.3<br>n/a                                | 2.6                                    | 4.9<br>0.9                             | 18.7  |
| Dunkin' Brands  | DNKN US  | NR                               | n/a                             | 52.96   | n/a                      | 33,905  | Dec-19   |  | 15.7   | n/a                                    | n/a                                    | n/a  | 2.7                                    | 2.8                                    | (29.9)  |
| Wendy'S   | WENUS  | NR                               | n/a                             | 14.95   | n/a                      | 25,844  | Dec-19   |  | 21.1   | 7.3                                    | 8.6                                    | 23.5                                       | 2.3                                    | 3.1                                    | (32.7)  |
| Shake Shack   | SHAK US  | NR                               | n/a                             | 37.92   | n/a                      | 11,046  | Dec-19   |  | 73.1   | 4.7                                    | 4.3                                    | 7.6  | (16.1)                                 | 0.0                                    | (36.3)  |
| Wingstop  | WING US  | NR                               | n/a                             | 81.25   | n/a                      | 18,557  | Dec-19   | 96.6   | 74.4   | n/a                                    | n/a                                    | n/a  | 3.3                                    | 0.6                                    | (5.8)   |
| Jollibee Foods  | JFC PM   | NR                               | n/a                             | 103.00  | n/a                      | 17,209  | Dec-19   | 19.5   | 15.5   | 1.8                                    | 1.7                                    | 12.9                                       | 27.6                                   | 1.9                                    | (52.3)  |
|   |  |                                  |                                 |   |                          |   | Avg.   | 40.5   | 28.5   | 5.2                                    | 5.0                                    | 20.8                                       | 3.9                                    | 2.3                                    | (26.3)  |
|   |  |                                  |                                 |   |                          |   | Med.   | 23.5   | 19.7   | 5.1                                    | 4.8                                    | 23.0                                       | 2.7                                    | 2.5                                    | (29.8)  |
|   |  |                                  |                                 |   |                          |   |  |  |  |  |  |  |  |  |   |
| A-shares Greater Chin   |  |                                  |                                 |   |                          |   |  |  |  |  |  |  |  |  |   |
| Foshan Haitian  | 603288 CH  |                                  | n/a                             | 113.79  | n/a                      | 335,562   | Dec-19   | 49.2   | 41.5   | 15.0                                   | 12.4                                   | 35.2                                       | 3.0                                    | 1.1                                    | 5.8   |
| Fujian Sunner   | 002299 CH  |                                  | n/a                             | 22.93   | n/a                      | 31,158  | Dec-19   |  | 9.5  | 2.2                                    | 2.1                                    | 44.7                                       | (0.4)                                  | 7.6                                    | (4.8)   |
| Angel Yeast   | 600298 CH  |                                  | n/a                             | 32.48   | n/a                      | 29,230  | Dec-19   |  | 21.5   | 4.6                                    | 4.0                                    | 19.0                                       | n/a                                    | 1.4                                    | 5.9   |
| Meihua  | 600873 CH  |                                  | n/a                             | 4.23  | n/a                      | 14,340  | Dec-18   |  | 9.1  | 1.3                                    | 1.1                                    | 12.7                                       | 0.6                                    | n/a                                    | (4.9)   |
| Guangzhou Restaurant  |  |                                  | n/a                             | 27.35   | n/a                      | 12,066  | Dec-18   |  | 22.1   | 5.0                                    | 4.3                                    | 20.6                                       | 2.0                                    | 1.5                                    | (9.9)   |
| China Quanjude<br>Xi'An Catering  | 002186 CH<br>000721 CH   |                                  | n/a<br>n/a                      | 9.62<br>4.19                                      | n/a<br>n/a               | 3,241<br>2,284                                    | Dec-18<br>Dec-18   |  | 33.2<br>n/a                                  | n/a<br>n/a                             | n/a<br>n/a                             | (0.2)<br>(1.5)                             | 9.9<br>n/a                             | n/a<br>n/a                             | <mark>(6.7)</mark><br>1.2                               |
| An Calening   | 000721 CH  | INF                              | 11/d                            | 4.19  | 11/a                     | 2,204   | Avg.   | <b>30.4</b>                                  | 22.8   | 5.6                                    | 4.8                                    | 18.6                                       | 3.0                                    | 2.9                                    | (1.9)   |
|   |  |                                  |                                 |   |                          |   | Med.   | 25.7   | 21.8   | 4.6                                    | 4.0                                    | 19.0                                       | 2.0                                    | 1.4                                    | (4.8)   |
|   |  |                                  |                                 |   |                          |   |  | _0.1   | 0  |  |  |  | 2.5                                    |  | (   |
| H-shares Consumer S   | taples   |                                  |                                 |   |                          |   |  |  |  |  |  |  |  |  |   |
|   |  |                                  | n/a                             | 7.07  | n/a                      | 30,538  | Dec-19   | 19.3   | 17.7   | 2.0                                    | 2.0                                    | 10.2                                       | 3.3                                    | 5.1                                    | (13.6)  |
| UPC   | 220 HK   | NR                               |                                 | 12.26   | n/a                      | 68,948  | Dec-19   |  | 19.0   | 3.2                                    | 3.0                                    | 17.0                                       | 12.6                                   | 4.4                                    | (7.8)   |
| UPC<br>Tingyi   | 220 HK<br>322 HK   | NR<br>NR                         | n/a                             | 12.20   |                          |   |  |  |  |  |  |  |  |  |   |
|   |  |                                  | n/a<br>n/a                      | 5.56  | n/a                      | 69,028  | Mar-19   | 16.6   | 15.6   | 3.9                                    | 3.6                                    | 27.2                                       | 3.0                                    | 4.5                                    | (23.6)  |
| Tingyi  | 322 HK   | NR                               |                                 |   | n/a<br>n/a               | 69,028<br>104,098                                 | Mar-19<br>Dec-19   |  | 15.6<br>18.9                                 | 3.9<br>3.0                             | 3.6<br>2.7                             | 27.2<br>15.1                               | 3.0<br>2.1                             | 4.5<br>1.0                             | (23.6)<br>(16.0)  |
| Tingyi<br>Want Want   | 322 HK<br>151 HK   | NR<br>NR                         | n/a                             | 5.56  |                          |   |  | 25.0   |  |  |  |  |  |  |   |
| Tingyi<br>Want Want<br>Mengniu Dairy  | 322 HK<br>151 HK<br>2319 HK  | NR<br>NR<br>NR                   | n/a<br>n/a                      | 5.56<br>26.45                                     | n/a                      | 104,098   | Dec-19   | 25.0<br>40.9                                 | 18.9   | 3.0<br>7.3<br>3.2                      | 2.7                                    | 15.1                                       | 2.1                                    | 1.0                                    | (16.0)  |
| Tingyi<br>Want Want<br>Mengniu Dairy<br>Vitasoy<br>Budweiser Brewing<br>Tsingtao Brewery            | 322 HK<br>151 HK<br>2319 HK<br>345 HK<br>1876 HK<br>168 HK           | NR<br>NR<br>NR<br>NR<br>NR       | n/a<br>n/a<br>n/a               | 5.56<br>26.45<br>23.20<br>19.98<br>40.15          | n/a<br>n/a               | 104,098<br>24,680<br>264,603<br>61,339            | Dec-19<br>Mar-19<br>Dec-19<br>Dec-19                     | 25.0<br>40.9<br>34.8<br>25.6                 | 18.9<br>33.9<br>26.3<br>20.9                 | 3.0<br>7.3<br>3.2<br>2.5               | 2.7<br>6.8<br>3.0<br>2.3               | 15.1<br>23.0<br>9.0<br>10.0                | 2.1<br>5.4<br>2.4<br>2.9               | 1.0<br>1.6<br>1.1<br>1.7               | (16.0)<br>(17.9)<br>(24.0)<br>(23.3)                    |
| Tingyi<br>Want Want<br>Mengniu Dairy<br>Vitasoy<br>Budweiser Brewing<br>Tsingtao Brewery<br>CR Beer | 322 HK<br>151 HK<br>2319 HK<br>345 HK<br>1876 HK<br>168 HK<br>291 HK | NR<br>NR<br>NR<br>NR<br>NR<br>NR | n/a<br>n/a<br>n/a<br>n/a<br>n/a | 5.56<br>26.45<br>23.20<br>19.98<br>40.15<br>34.65 | n/a<br>n/a<br>n/a<br>n/a | 104,098<br>24,680<br>264,603<br>61,339<br>112,411 | Dec-19<br>Mar-19<br>Dec-19<br>Dec-19<br>Dec-19           | 25.0<br>40.9<br>34.8<br>25.6<br>41.6         | 18.9<br>33.9<br>26.3<br>20.9<br>29.1         | 3.0<br>7.3<br>3.2<br>2.5<br>4.9        | 2.7<br>6.8<br>3.0<br>2.3<br>4.4        | 15.1<br>23.0<br>9.0<br>10.0<br>6.8         | 2.1<br>5.4<br>2.4<br>2.9<br>0.9        | 1.0<br>1.6<br>1.1<br>1.7<br>0.9        | (16.0)<br>(17.9)<br>(24.0)<br>(23.3)<br>(19.6)          |
| Tingyi<br>Want Want<br>Mengniu Dairy<br>Vitasoy<br>Budweiser Brewing<br>Tsingtao Brewery            | 322 HK<br>151 HK<br>2319 HK<br>345 HK<br>1876 HK<br>168 HK           | NR<br>NR<br>NR<br>NR<br>NR       | n/a<br>n/a<br>n/a<br>n/a        | 5.56<br>26.45<br>23.20<br>19.98<br>40.15          | n/a<br>n/a<br>n/a        | 104,098<br>24,680<br>264,603<br>61,339            | Dec-19<br>Mar-19<br>Dec-19<br>Dec-19<br>Dec-19<br>Dec-19 | 25.0<br>40.9<br>34.8<br>25.6<br>41.6<br>16.3 | 18.9<br>33.9<br>26.3<br>20.9<br>29.1<br>15.1 | 3.0<br>7.3<br>3.2<br>2.5<br>4.9<br>3.9 | 2.7<br>6.8<br>3.0<br>2.3<br>4.4<br>3.6 | 15.1<br>23.0<br>9.0<br>10.0<br>6.8<br>24.2 | 2.1<br>5.4<br>2.4<br>2.9<br>0.9<br>2.6 | 1.0<br>1.6<br>1.1<br>1.7<br>0.9<br>3.9 | (16.0)<br>(17.9)<br>(24.0)<br>(23.3)<br>(19.6)<br>(8.0) |
| Tingyi<br>Want Want<br>Mengniu Dairy<br>Vitasoy<br>Budweiser Brewing<br>Tsingtao Brewery<br>CR Beer | 322 HK<br>151 HK<br>2319 HK<br>345 HK<br>1876 HK<br>168 HK<br>291 HK | NR<br>NR<br>NR<br>NR<br>NR<br>NR | n/a<br>n/a<br>n/a<br>n/a<br>n/a | 5.56<br>26.45<br>23.20<br>19.98<br>40.15<br>34.65 | n/a<br>n/a<br>n/a<br>n/a | 104,098<br>24,680<br>264,603<br>61,339<br>112,411 | Dec-19<br>Mar-19<br>Dec-19<br>Dec-19<br>Dec-19           | 25.0<br>40.9<br>34.8<br>25.6<br>41.6         | 18.9<br>33.9<br>26.3<br>20.9<br>29.1         | 3.0<br>7.3<br>3.2<br>2.5<br>4.9        | 2.7<br>6.8<br>3.0<br>2.3<br>4.4        | 15.1<br>23.0<br>9.0<br>10.0<br>6.8         | 2.1<br>5.4<br>2.4<br>2.9<br>0.9        | 1.0<br>1.6<br>1.1<br>1.7<br>0.9        | (16.0)<br>(17.9)<br>(24.0)<br>(23.3)<br>(19.6)          |

Source: Bloomberg, Company data, CMBIS estimates, average and median may not be applicable due to difference of fiscal year as at 27 Mar 2020 for different companies



# **Financial Summary**

### **Income statement**

| YE 31 Dec (RMB mn)       | FY17A | FY18A   | FY19A   | FY20E   | FY21E   | FY22E        |
|--------------------------|-------|---------|---------|---------|---------|--------------|
| Revenue                  | 1,469 | 1,893   | 2,687   | 3,257   | 5,276   | 7,801        |
| Jiu Mao Jiu              | 1,20  | 1,33    | 1,37    | 1,21    | 1,55    | 1,83         |
| Tai Er                   | 244   | 540     | 1,27    | 1,92    | 3,52    | 5,66         |
| Other brands             | 22    | 19      | 39      | 116     | 197     | 295          |
| Cost of goods sold       | (513) | (672)   | (985)   | (1,217) | (1,998) | -<br>(2,986) |
| Gross profit             | 957   | 1,221   | 1,702   | 2,039   | 3,278   | 4,815        |
| Other income             | 2     | 3       | 12      | 23      | 46      | 58           |
| Operating expenses       | (806) | (1,060) | (1,385) | (1,686) | (2,428) | (3,428)      |
| Staff costs              | (400) | (523)   | (697)   | (862)   | (1,240) | (1,786)      |
| Rental & ROUA depre.     | (138) | (184)   | (263)   | (336)   | (496)   | (694)        |
| D & A expenses           | (76)  | (81)    | (97)    | (142)   | (188)   | (247)        |
| Utilities expenses       | (80)  | (94)    | (108)   | (135)   | (171)   | (222)        |
| Other opex               | (112) | (178)   | (220)   | (210)   | (334)   | (479)        |
| EBIT                     | 153   | 163     | 329     | 376     | 896     | 1,444        |
| Finance costs            | (52)  | (58)    | (67)    | (74)    | (87)    | (103)        |
| JVs & associates         | (1)   | (2)     | 2       | 2       | 3       | 5            |
| Exceptional              | (1)   | 1       | (5)     | (6)     | (10)    | (14.48)      |
| Pre-tax profit           | 99    | 104     | 259     | 298     | 802     | 1,332        |
| Income tax               | (28)  | (31)    | (73)    | (80)    | (216)   | (345)        |
| Less: Minority interests | 5     | 4       | 21      | 21      | 72      | 146          |
| Net profit att.          | 67    | 70      | 164     | 197     | 514     | 840          |

| YE 31 Dec (RMB mn)      | FY17A | FY18A | FY19A | FY20E | FY21E | FY22E |
|-------------------------|-------|-------|-------|-------|-------|-------|
| EBIT                    | 153   | 163   | 329   | 376   | 896   | 1,444 |
| D & A                   | 76    | 81    | 97    | 142   | 188   | -     |
| Chg. in working capital | (18)  | (1)   | 12    | 28    | 68    | 73    |
| Income tax paid         | (34)  | (40)  | (73)  | (80)  | (216) | (345) |
| Others                  | 137   | 168   | 1     | 3     | 4     | 245   |
| NC from operating       | 314   | 373   | 366   | 470   | 939   | 1,417 |
| O                       | (75)  | (150) | (210) | (010) | (200) | (267) |
| Capex & investments     | (75)  | (150) | (210) | (218) | (290) | (367) |
| Associated companies    | (16)  | (2)   | (0)   | (0)   | (0)   | (0)   |
| Interest received       | 1     | 1     | -     | -     | -     | -     |
| Others                  | (0)   | (1)   | -     | -     | -     | -     |
| NC from investing       | (90)  | (152) | (210) | (218) | (290) | (367) |
| Equity raised           | -     | -     | -     | 2,200 | -     | -     |
| Net change in bank      | (19)  | 29    | 263   | -     | -     | -     |
| Dividend paid           | (20)  | (25)  | 30    | -     | -     | (154) |
| Others                  | (166) | (218) | (382) | (74)  | (87)  | (103) |
| NC from financing       | (205) | (214) | (89)  | 2,126 | (87)  | (258) |
| Not obongo in oost      | 19    | 7     | 67    | 2.377 | 562   | 793   |
| Net change in cash      | -     | -     | -     |       |       |       |
| Beginning cash          | 33    | 52    | 60    | 127   | 2,505 | 3,066 |
| Exchange difference     | -     | -     | -     | -     | -     | -     |
| Cash at end of year     | 52    | 60    | 127   | 2,505 | 3,066 | 3,859 |
|                         |       |       |       |       |       |       |

**Cash flow summary** 

### **Balance sheet**

| Balance sheet              |       |       |       |       |       |       | Key ratios                |       |       |       |          |          |          |
|----------------------------|-------|-------|-------|-------|-------|-------|---------------------------|-------|-------|-------|----------|----------|----------|
| YE 31 Dec (RMB mn)         | FY17A | FY18A | FY19A | FY20E | FY21E | FY22E | YE 31 Dec                 | FY17A | FY18A | FY19A | FY20E    | FY21E    | FY22E    |
| Non-current assets         | 759   | 960   | 1,271 | 1,346 | 1,449 | 1,575 | Sales mix (%)             |       |       |       |          |          |          |
| Fixed asset                | 216   | 268   | 323   | 396   | 495   | 617   | Jiu Mao Jiu               | 81.9  | 70.5  | 51.0  | 37.4     | 29.5     | 23.6     |
| Intangible assets & GW     | 460   | 578   | 808   | 808   | 808   | 808   | Tai Er                    | 16.6  | 28.5  | 47.5  | 59.0     | 66.8     | 72.7     |
| Prepaid lease payments     | 40    | 57    | 66    | 66    | 66    | 66    | Other brands              | 1.5   | 1.0   | 1.4   | 3.6      | 3.7      | 3.8      |
| Interest in joint ventures | 4     | 4     | 8     | 10    | 14    | 19    |                           |       |       |       |          |          | -        |
| Other non-current          | 39    | 54    | 66    | 66    | 66    | 66    | Total                     | 100.0 | 100.0 | 100.0 | 100.0    | 100.0    | 100.0    |
| Current assets             | 183   | 227   | 383   | 2,778 | 3,476 | 4,443 | P&L ratios (%)            |       |       |       |          |          |          |
| Cash and cash              | 52    | 60    | 127   | 2,505 | 3,066 | 3,859 | Gross margin              | 65.1  | 64.5  | 63.3  | 62.6     | 62.1     | 61.7     |
| Inventories                | 33    | 36    | 75    | 53    | 82    | 123   | EBIT margin               | 10.4  | 8.6   | 12.2  | 11.6     | 17.0     | 18.5     |
| Trade and other            | 12    | 17    | 12    | 25    | 40    | 60    | Pre-tax margin            | 6.8   | 5.5   | 9.6   | 9.2      | 15.2     | 17.1     |
| Prepayments                | 68    | 88    | 122   | 148   | 240   | 354   | Net margin                | 4.6   | 3.7   | 6.1   | 6.1      | 9.7      | 10.8     |
| Other current assets       | 18    | 26    | 47    | 47    | 47    | 47    | Effective tax rate        | 27.8  | 28.7  | 28.5  | 27.0     | 27.0     | 26.0     |
| Current liabilities        | 290   | 440   | 794   | 840   | 1,043 | 1,291 | Balance sheet ratios      |       |       |       |          |          |          |
| Bank loans                 | 20    | 49    | 220   | 220   | 220   | 220   | Current ratio (x)         | 0.6   | 0.5   | 0.5   | 3.3      | 3.3      | 3.4      |
| Trade payables             | 54    | 72    | 97    | 100   | 153   | 213   | Quick ratio (x)           | 0.5   | 0.4   | 0.4   | 3.2      | 3.3      | 3.3      |
| Accruals & payables        | 82    | 145   | 200   | 243   | 393   | 581   | Cash ratio (x)            | 0.2   | 0.1   | 0.2   | 3.0      | 2.9      | 3.0      |
| Tax payables               | 8     | 12    | 23    | 23    | 23    | 23    | Inventory turnover        | 19    | 19    | 21    | 16       | 15       | 15       |
| others                     | 127   | 162   | 253   | 253   | 253   | 253   | Trade receivables         | 3     | 3     | 3     | 3        | 3        | 3        |
|                            |       |       |       |       |       |       | Trade payables days       | 37    | 34    | 31    | 30       | 28       | 26       |
| Non-current liabilities    | 445   | 543   | 690   | 690   | 690   | 690   | Total debt / total equity | 71    | 103   | 277   | 18       | 15       | 12       |
| Bank loans                 | -     | -     | -     | -     | -     | -     | Net debt / equity         | 45    | 71    | 188   | Net cash | Net cash | Net cash |
| Deferred income            | 16    | 21    | 27    | 27    | 27    | 27    | Returns (%)               |       |       |       |          |          |          |
| Deferred tax               | -     | -     | -     | -     | -     | -     | ROE                       | 32.3  | 34.2  | 96.3  | 7.7      | 16.6     | 22.1     |
| Others                     | 428   | 522   | 663   | 663   | 663   | 663   | ROA                       | 7.1   | 5.9   | 9.9   | 4.8      | 10.4     | 14.0     |
|                            |       |       |       |       |       |       | Per share                 |       |       |       |          |          |          |
| Minority Interest          | -     | -     | -     | 21    | 93    | 240   | EPS (RMB)                 | n/a   | n/a   | n/a   | 0.14     | 0.37     | 0.61     |
| Total net assets           | 207   | 204   | 171   | 2,574 | 3,098 | 3,799 | DPS (RMB)                 | n/a   | n/a   | n/a   | -        | 0.11     | 0.18     |
| Shareholders' equity       | 207   | 204   | 171   | 2,574 | 3,098 | 3,799 | BVPS (RMB)                | n/a   | n/a   | n/a   | 1.86     | 2.24     | 2.75     |

Source: Company data, CMBIS estimates



# **Disclosures & Disclaimers**

### **Analyst Certification**

The research analyst who is primary responsible for the content of this research report, in whole or in part, certifies that with respect to the securities or issuer that the analyst covered in this report: (1) all of the views expressed accurately reflect his or her personal views about the subject securities or issuer; and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific views expressed by that analyst in this report.

Besides, the analyst confirms that neither the analyst nor his/her associates (as defined in the code of conduct issued by The Hong Kong Securities and Futures Commission) (1) have dealt in or traded in the stock(s) covered in this research report within 30 calendar days prior to the date of issue of this report; (2) will deal in or trade in the stock(s) covered in this research report 3 business days after the date of issue of this report; (3) serve as an officer of any of the Hong Kong listed companies covered in this report; and (4) have any financial interests in the Hong Kong listed companies covered in this report.

### Disclosures

CMB International Securities Limited and/or its affiliates performed investment banking services to Jiumaojiu International (9922 HK) over the past 12 months

| CMBIS Ratings<br>BUY<br>HOLD<br>SELL<br>NOT RATED | : Stock with potential return of over 15% over next 12 months<br>: Stock with potential return of +15% to -10% over next 12 months<br>: Stock with potential loss of over 10% over next 12 months<br>: Stock is not rated by CMBIS |
|---|--|
| OUTPERFORM  | : Industry expected to outperform the relevant broad market benchmark over next 12 months  |
| MARKET-PERFORM                                    | : Industry expected to perform in-line with the relevant broad market benchmark over next 12 months  |
| UNDERPERFORM                                      | : Industry expected to underperform the relevant broad market benchmark over next 12 months  |

#### CMB International Securities Limited

Address: 45/F, Champion Tower, 3 Garden Road, Hong Kong, Tel: (852) 3900 0888 Fax: (852) 3900 0800

CMB International Securities Limited ("CMBIS") is a wholly owned subsidiary of CMB International Capital Corporation Limited (a wholly owned subsidiary of China Merchants Bank)

### **Important Disclosures**

There are risks involved in transacting in any securities. The information contained in this report may not be suitable for the purposes of all investors. CMBIS does not provide individually tailored investment advice. This report has been prepared without regard to the individual investment objectives, financial position or special requirements. Past performance has no indication of future performance, and actual events may differ materially from that which is contained in the report. The value of, and returns from, any investments are uncertain and are not guaranteed and may fluctuate as a result of their dependence on the performance of underlying assets or other variable market factors. CMBIS recommends that investors should independently evaluate particular investments and strategies, and encourages investors to consult with a professional financial advisor in order to make their own investment decisions.

This report or any information contained herein, have been prepared by the CMBIS, solely for the purpose of supplying information to the clients of CMBIS or its affiliate(s) to whom it is distributed. This report is not and should not be construed as an offer or solicitation to buy or sell any security or any interest in securities or enter into any transaction. Neither CMBIS nor any of its affiliates, shareholders, agents, consultants, directors, officers or employees shall be liable for any loss, damage or expense whatsoever, whether direct or consequential, incurred in relying on the information contained in this report. Anyone making use of the information contained in this report does so entirely at their own risk.

The information and contents contained in this report are based on the analyses and interpretations of information believed to be publicly available and reliable. CMBIS has exerted every effort in its capacity to ensure, but not to guarantee, their accuracy, completeness, timeliness or correctness. CMBIS provides the information, advices and forecasts on an "AS IS" basis. The information and contents are subject to change without notice. CMBIS may issue other publications having information and/ or conclusions different from this report. These publications reflect different assumption, point-of-view and analytical methods when compiling. CMBIS may make investment decisions or take proprietary positions that are inconsistent with the recommendations or views in this report.

CMBIS may have a position, make markets or act as principal or engage in transactions in securities of companies referred to in this report for itself and/or on behalf of its clients from time to time. Investors should assume that CMBIS does or seeks to have investment banking or other business relationships with the companies in this report. As a result, recipients should be aware that CMBIS may have a conflict of interest that could affect the objectivity of this report and CMBIS will not assume any responsibility in respect thereof. This report is for the use of intended recipients only and this publication, may not be reproduced, reprinted, sold, redistributed or published in whole or in part for any purpose without prior written consent of CMBIS. Additional information on recommended securities is available upon request.

#### For recipients of this document in the United Kingdom

This report has been provided only to persons (I)falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended from time to time)("The Order") or (II) are persons falling within Article 49(2) (a) to (d) ("High Net Worth Companies, Unincorporated Associations, etc.,) of the Order, and may not be provided to any other person without the prior written consent of CMBIS.

### For recipients of this document in the United States

This report is intended for distribution in the United States to "major US institutional investors", as defined in Rule 15a-6 under the US, Securities Exchange Act of 1934, and may not be furnished to any other person in the United States. Each major US institutional investor that receives a copy of this research report by its acceptance hereof represents and agrees that it shall not distribute or provide this research report to any other person.

### For recipients of this document in Singapore

This report is distributed in Singapore by CMBI (Singapore) Pte. Limited (CMBISG) (Company Regn. No. 201731928D), an Exempt Financial Adviser as defined in the Financial Advisers Act (Cap. 110) of Singapore and regulated by the Monetary Authority of Singapore. CMBISG may distribute reports produced by its respective foreign entities, affiliates or other foreign research houses pursuant to an arrangement under Regulation 32C of the Financial Advisers Regulations. Where the report is distributed in Singapore to a person who is not an Accredited Investor, Expert Investor or an Institutional Investor, as defined in the Securities and Futures Act (Cap. 289) of Singapore, CMBISG accepts legal responsibility for the contents of the report to such persons only to the extent required by law. Singapore recipients should contact CMBISG at +65 6350 4400 for matters arising from, or in connection with the report.