

JD.com (JD US)

Expecting limited additional financial impact from pandemic spread in 4Q22

We expect limited incremental financial impact from pandemic spread on JD.com (JD) 4Q22 financial results. Pandemic prevention policy and "first-wave" impacts on fulfilment all happened in 4Q22, which tested JD logistics network's robustness, but the positive driver on GMV is the frontloaded sales generated from the Spring Festival shopping festival, which was launched in end-Dec 2022 due to the early Spring Festival in 2023. Although a strong consumption recovery will still take time, JD's margin expansion remains on track, driven by stringent cost control and streamlining of loss-making new business. Taking into account the near-term impact, we trim our DCF-based target price by 1% to US\$78.6, translating into 26.8x 2023E PE (non-GAAP). Maintain BUY.

- Recovery in YoY revenue growth in sight. The reacceleration of JD's revenue growth will depend on the impact of macro environment on consumer sentiment, which we expect will take time due to following factors: 1) consumer demand from lower-tier cities will likely be adversely impacted from the pandemic infections during Spring festival; 2) business adjustment for general merchandise category is still ongoing and JD may see ongoing high base effect from Jingxi business in 1Q23; and 3) JD is enhancing its merchant support policy to support long-term business development, and recovery in advertising budget of merchants and brands could take time. For 4Q22, we forecast total revenue of RMB297.7bn, up 7.9% YoY (8.8% YoY in our previous forecast).
- Stringent cost control could help margin expansion in the near term. We forecast JD's non-GAAP net income to reach around RMB5.6bn in 4Q22, translating into a non-GAAP net margin of 1.9%, indicating 0.6pp YoY expansion, aided by stringent cost control, which is unchanged compared to our previous forecast. Steady margin expansion trend could sustain in 1H23, in our view, as cost control will remain in place and investments for long-term business development will only take place when fulfilment operations return to normal conditions. Increase in revenue contribution from third-party platform business could aid margin expansion over the long run. We forecast JD's non-GAAP net margin to expand to 2.5/2.7/3.3% in 2022/2023/2024E from 1.8% in 2021.
- Lower-tier city expansion, omni-channel retail, and third-party business remain long-term revenue growth drivers. JD remains committed to investing in lower-tier city expansion, omni-channel retail to drive its long-term revenue growth. The strategic move to enhance platform governance and incorporate more quality merchants could support platform business development over the long run.

Earnings Summary

(YE 31 Dec)	FY20A	FY21A	FY22E	FY23E	FY24E
Revenue (RMB mn)	745,802	951,592	1,048,499	1,197,988	1,324,848
YoY growth (%)	29.3	27.6	10.2	14.3	10.6
Net profit (RMB mn)	49,405.2	(3,559.6)	10,768.4	24,877.9	36,738.2
Adjusted net profit (RMB mn)	16,827.6	17,207.1	26,134.1	32,407.4	44,096.3
Adj. NP (Consensus; RMBmn)			26,448.5	33,199.8	42,474.5
EPS (Adjusted) (RMB)	10.56	10.75	16.36	20.29	27.61
Consensus EPS (RMB)	10.56	10.75	16.35	18.19	23.99
P/E (x)	12.8	na	65.6	28.4	19.2
P/B (x)	3.1	3.8	3.1	2.7	2.3

BUY (Maintain)

 Target Price
 US\$78.60

 (Previous TP
 US\$79.50)

 Up/Downside
 18.9%

 Current Price
 US\$66.10

China Internet

Saiyi HE, CFA (852) 3916 1739 hesaiyi@cmbi.com.hk

Ye TAO

franktao@cmbi.com.hk

Wentao LU luwentao@cmbi.com.hk

Stock Data

Mkt Cap (US\$ mn)	105,575.1
Avg 3 mths t/o (US\$ mn)	50.6
52w High/Low (US\$)	78.29/36.66
Total Issued Shares (mn)	1597.2
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Source: FactSet

Shareholding Structure
Richard Qiangdong Liu 13.8%
Max Smart Limitied 13.3%

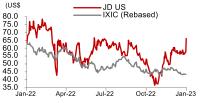
Source: HKEx

Share Performance

	Absolute	Relative
1-mth	11.7%	20.0%
3-mth	24.8%	33.0%
6-mth	2.1%	10.5%

Source: FactSet

12-mth Price Performance



Source: FactSet

Source: Company data, Bloomberg, CMBIGM estimates



Changes in forecast and valuation

Figure 1: JD: forecast revision

Current				Dr	evious		Change (%)			
DMD by							• , ,			
RMB bn	2022E	2023E	2024E	2022E	2023E	2024E	2022E	2023E	2024E	
Revenue	1,048.5	1,198.0	1,324.8	1,051.0	1,206.0	1,334.3	-0.2%	-0.7%	-0.7%	
Gross Profit	148.2	175.3	201.4	148.5	176.7	203.2	-0.2%	-0.8%	-0.8%	
Operating Profit	19.9	31.3	45.8	19.9	31.7	46.4	-0.1%	-1.2%	-1.3%	
Non-GAAP net profit	26.1	32.4	44.1	26.2	32.8	44.6	-0.1%	-1.1%	-1.2%	
Gross Margin	14.1%	14.6%	15.2%	14.1%	14.6%	15.2%	0.0 ppt	0.0 ppt	0.0 ppt	
Operating Margin	1.9%	2.6%	3.5%	1.9%	2.6%	3.5%	0.0 ppt	0.0 ppt	0.0 ppt	
Non-GAAP net margin	2.5%	2.7%	3.3%	2.5%	2.7%	3.3%	0.0 ppt	0.0 ppt	0.0 ppt	

Source: CMBIGM estimates

Figure 2: CMBIGM estimates vs Bloomberg consensus

	Current			Consensus			Diff (%)		
RMB bn	2022E	2023E	2024E	2022E	2023E	2024E	2022E	2023E	2024E
Revenue	1,048.5	1,198.0	1,324.8	1,048.5	1,204.9	1,372.4	0.0%	-0.6%	-3.5%
Gross Profit	148.2	175.3	201.4	147.3	173.5	201.1	0.6%	1.1%	0.2%
Non-GAAP net profit	26.1	32.4	44.1	26.4	33.2	42.5	-1.2%	-2.4%	3.8%
Gross Margin	14.1%	14.6%	15.2%	14.1%	14.4%	14.7%	0.1 ppt	0.2 ppt	0.6 ppt
Non-GAAP net margin	2.5%	2.7%	3.3%	2.5%	2.8%	3.1%	0.0 ppt	-0.1 ppt	0.2 ppt

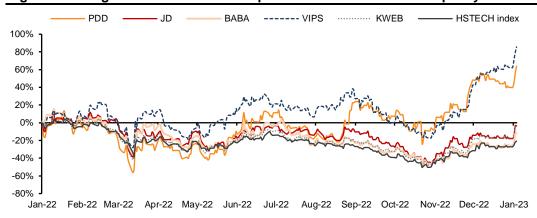
Source: Bloomberg, CMBIGM estimates

DCF-based target price of US\$78.6

Our target price is US\$78.6, based on DCF valuation methodology. Our target price translates into 26.8x 2023E PE (non-GAAP). Our previous DCF-based target price of US\$79.5 also translates into 26.8x 2023E PE (non-GAAP).



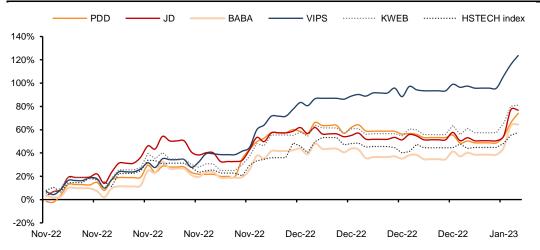
Figure 3: Change of e-commerce stock price vs benchmark over the past year



Source: Bloomberg, CMBIGM

Note: % change based on stock price at 31 December 2021 market close

Figure 4: Change of e-commerce stock price vs benchmark over the past two months



Source: Bloomberg, CMBIGM

Note: % change based on stock price at 31 October 2022 market close

Figure 5: E-commerce comps table

Companies Ticker		Price		PE (x)			PS(x)		
		(LC)	2022E	2023E	2024E	2022E	2023E	2024E	2022E
Alibaba Group	BABA US	104.6	14.3	12.5	11.3	2.2	1.9	1.8	3.6
JD.com	JD US	65.9	27.7	24.1	18.8	0.7	0.6	0.5	0.5
Pinduoduo	PDD US	95.4	28.9	25.7	21.4	6.4	5.1	4.3	0.7
VIPShop	VIPS US	15.6	10.7	10.2	9.7	0.6	0.6	0.6	1.8
Average			20.4	18.1	15.3	2.5	2.1	1.8	1.6

Source: Bloomberg, CMBIGM estimates

Note: 1) data as at 5 January 2023 market close; 2) Alibaba is using FY23-25E (Mach year-end) data for comparison; 3) data based on non-GAAP measures



Financial Summary

Cost of process profit 64,92,4677 (636,8694) (622,5525) (900,300) (1,022,7026) (11,5287) (20,527) (11,5287) (20,527) (11,5287) (21,5287)	INCOME STATEMENT	2019A	2020A	2021A	2022E	2023E	2024E
Cost of poots sold 492,487 (638,084) (822,525) (900,306) (1,022,702) (1,152,877 2,152,	YE 31 Dec (RMB mn)						
Cross profit 84,421 109,108 129,067 148,192 175,287 20 20 20 20 20 20 20 2		576,888	745,802	951,592	1,048,499	1,197,988	1,324,848
Gross priofit 84,421 109,108 129,007 148,192 175,267 20 20 20 20 20 20 20 2	Cost of goods sold	(492,467)	(636,694)	(822,525)	(900,306)	(1,022,702)	(1,123,408)
Selling expense 12.234 (27.156) (33.743) (30.314) (43.727) (4.47min expense (5.490) (6.409) (11.552) (11.509)							201,439
Admin appense (5,490) (6,409) (11,562) (11,009) (12,197) (17,1770)	Operating expenses	(75,426)	(96,766)	(124,926)	(128,261)	(143,998)	(155,670)
Admin appearse (5,400) (6,400) (11,562) (11,000) (12,219) (1 Admin appearse (14,619) (6,140) (16,322) (116,376) (17,770) (1 Others (33,083) (47,051) (58,288) (61,157) (70,092) (7 Operating profit (8,955) (12,343) 4,141 (19,392) 31,288 (1 Other ginin/(Insens) (5,375) 32,556 (500) (1,128) 0 Other ginin/(Insens) (1,738) 4,291 (1,487) 14,96 (31,288) 0 Other ginin/(Insens) (1,738) 4,291 (1,487) 14,96 (31,288) 0 EBIT (1,582) 4,191 (1,367) 14,96 (31,288) 1 Other ginin/(Insens) (1,682) 1,083 (1,683) 1,083 (1,681) 1 Otherse profit (1,582) (1,819) (1,520) (1,520) (1,520) (1,680) (1,520) (1,680	Selling expense	(22,234)	(27,156)	(38,743)	(39,319)	(43,727)	(47,032)
Others (33,083) (47,051) (58,286) (61,157) (70,082) (7 Operating profit 8,995 12,343 4,141 19,332 3 28 Other gains/(losses) 5,375 32,558 (590) (1,128) 0 EBIT 12,632 49,191 (1,367) 16,496 31,288 Interest income 1,061 1,620 (1,131) (1,189) (1,520) (1,520) Pre-tax profit 1,802 1,482 (1,213) (1,819) (1,520) (1,520) Income tax 1,802 1,482 1,887 4,767 29,768 -1 Alter tax profit 11,890 43,337 (4,647) 9,890 23,815 -1 Alter tax profit 11,890 49,337 (4,647) 9,890 23,815 -1 Alter tax profit 12,185 49,405 (3,560) 10,788 24,878 -1 Adjusted net profit 12,185 49,405 (3,560) 10,788 24,878	Admin expense	(5,490)	(6,409)	(11,562)	(11,009)	(12,219)	(13,248)
Others (33,083) (47,051) (58,286) (61,157) (70,082) (7 Operating profit 8,995 12,343 4,141 19,332 3 28 Other gains/(losses) 5,375 32,558 (590) (1,128) 0 EBIT 12,632 49,191 (1,367) 16,496 31,288 Interest income 1,061 1,620 (1,131) (1,189) (1,520) (1,520) Pre-tax profit 1,802 1,482 (1,213) (1,819) (1,520) (1,520) Income tax 1,802 1,482 1,887 4,767 29,768 -1 Alter tax profit 11,890 43,337 (4,647) 9,890 23,815 -1 Alter tax profit 11,890 49,337 (4,647) 9,890 23,815 -1 Alter tax profit 12,185 49,405 (3,560) 10,788 24,878 -1 Adjusted net profit 12,185 49,405 (3,560) 10,788 24,878	•						(19,210)
Operating profit 8,995 12,343 4,141 19,322 31,288 College (no. ph.) Chief gaine/(losses)/profits of associates/JV 1,1738 4,291 (4,918) (2,308) 0 EBIT 12,632 49,191 (1,378) 1,2612 49,191 (1,389) 1,5200 Interest income 1,061 1,628 (1,213) 1,1819 (1,530) (1,530) Income tax 1,802 1,482 1,187 4,787 5,954 1,651 Income tax 1,802 1,482 1,187 4,787 5,954 1,651 1,661 1,600 <	•				,		(76,179)
Chebro gains/(Incisence) 5,375 32,556 (5,90) (1,128) 0	Operating profit						45,770
Share of (losses)/profits of associates/JV	Other gains/(losses)	5,375	32,556	(590)	(1,128)	0	0
EBIT	Share of (losses)/profits of associates/JV	(1,738)	4,291	(4,918)	(2,308)	0	0
Interest income	EBIT		49,191	(1,367)		31,288	45,770
Pre-tax profit 13,693 59,819 (2,581) 14,677 29,768 71,1000 14,287 14,4677 14,677	Interest income	1,061	1,628	(1,213)	(1,819)	(1,520)	(1,176)
Income tax	Pre-tax profit	13,693	50,819				44,594
After tax profit 11,890	Income tax	1,802	1,482		4,787	5,954	8,919
Minority interest (297) (75) (924) (886) (1,083) (1,							35,675
Discontinued operations 0							(1,063)
Others (2) (7) (16) (8) 0 Net profit 12,185 49,405 (3,560) 10,768 24,378 3.24 Adjusted net profit 10,750 15,828 17,207 26,134 32,407 22 BALANCE SHEET 2019A 2020A 2021A 2022E 2023E 20 YE 31 Dec (RMB mn) Current assets 139,095 234,801 299,672 329,349 365,110 44 Cash & equivalents 36,971 86,085 70,767 86,454 108,099 1 Restricted cash 2,941 4,434 5,526 5,026 5,026 5,026 6,526 5,026 5,026 5,026 6,026 1,027 1,1456 1,89,98	•	, ,		` '	, ,		0
Net profit 12,185 49,405 (3,560) 10,768 24,878 3,401 32,407 3,401 32,407 3,401 32,407 3,401 3,407 3,401 3,407 3,401 3,407 3,401 3,407 3,401 3,407 3,401 3,407	•						0
BALANCE SHEET 2019A 2020A 2021A 2022E 2023E 2023							36,738
Variety Vari	•	<u>-</u>	•	• • •	-	-	44,096
VE 31 Dec (RMB mn) Current assets 139,095 234,801 299,672 329,349 365,110 4 Cash & equivalents 36,971 86,085 70,767 86,454 108,909 1 Restricted cash 2,941 4,434 5,926 5,926 5,926 Account receivables 6,191 7,112 11,900 17,236 19,693 Inventories 57,932 58,933 75,601 76,464 86,860 9 Prepayment 5,630 7,077 11,456 18,998 18,998 18,998 Other current assets 120,629 187,487 196,835 208,629 221,280 22,780 Other current assets 120,629 187,487 196,835 208,629 221,280 22,780 22,944 44,733 57,389 36,749 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987<							
Current assets 139,095 234,801 299,672 329,349 365,110 4 Cash & equivalents 36,971 86,085 70,767 86,454 108,909 1 Restricted cash 2,941 4,434 5,926 5,926 5,926 Account receivables 6,191 7,112 11,900 17,236 19,693 2 Inventories 57,932 58,933 75,601 76,464 86,600 3 Prepayment 5,630 7,077 11,456 18,998 18,998 1 Other current assets 120,299 71,161 124,023 124,271 124,725 1 Non-current assets 120,629 187,487 196,835 208,629 221,280 2 PP&E 20,654 2,2597 32,944 44,738 57,389 3 Right-of-use assets 8,644 15,484 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 <td< td=""><td>BALANCE SHEET</td><td>2019A</td><td>2020A</td><td>2021A</td><td>2022E</td><td>2023E</td><td>2024E</td></td<>	BALANCE SHEET	2019A	2020A	2021A	2022E	2023E	2024E
Cash & equivalents 36,971 86,085 70,767 86,454 108,909 16 Restricted cash 2,941 4,434 5,926 5,926 5,926 Account receivables 6,191 7,112 11,900 17,236 19,693 Inventories 57,932 58,933 75,601 76,464 86,860 3 Prepayment 5,630 7,777 11,456 18,998 18,998 18,998 Other current assets 29,430 71,161 124,023 124,271 124,725 12 Non-current assets 120,629 187,487 196,835 208,629 221,280 22 Right-of-use assets 8,644 15,484 19,987 19,987 19,987 19,987 Right-of-use assets 8,644 15,484 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987 19,987	YE 31 Dec (RMB mn)						
Restricted cash 2,941 4,434 5,926 5,926 5,926 Account receivables 6,191 7,112 11,900 17,236 19,693 2 Inventories 57,932 58,933 75,601 76,464 86,860 2 Prepayment 5,630 7,077 11,456 18,998 18,998 3 Other current assets 29,430 71,161 124,023 124,271 124,725 12 Mon-current assets 120,629 187,487 196,835 206,629 221,280 22 PRE 20,664 22,597 32,944 44,738 57,389 3 Right-of-use assets 8,644 15,484 19,987 19,987 19,987 19,987 Peferred income tax 81 533 1,111 1,111 1,111 1,111 1,111 1,111 1,111 1,111 1,111 1,111 1,111 1,111 1,111 1,111 1,111 1,111 1,111 1,111 1,111 <td< td=""><td>Current assets</td><td>139,095</td><td>234,801</td><td>299,672</td><td>329,349</td><td>365,110</td><td>410,395</td></td<>	Current assets	139,095	234,801	299,672	329,349	365,110	410,395
Account receivables 6,191 7,112 11,900 17,236 19,633 2,633 Inventories 57,932 58,933 75,601 76,464 86,880 3,77 Other current assets 29,430 71,161 124,023 124,271 124,725 12,725	Cash & equivalents	36,971	86,085	70,767	86,454	108,909	143,160
Inventories 57,932 58,933 75,601 76,464 86,860 97,000 14,456 18,998 19,987 124,725 13,700 18,987 19,987 124,725 13,700 18,987 19,	Restricted cash	2,941	4,434	5,926	5,926	5,926	5,926
Prepayment 5,630 7,077 11,456 18,998 18,998 7 Other current assets 29,430 71,161 124,023 124,271 124,725 12 Mon-current assets 120,629 187,487 196,835 208,629 221,280 22 PP&E 20,654 22,597 32,944 44,738 57,389 7 Right-of-use assets 8,644 15,484 19,987 10,988 12,222 63,222 63,222 <td< td=""><td>Account receivables</td><td>6,191</td><td>7,112</td><td>11,900</td><td>17,236</td><td>19,693</td><td>21,778</td></td<>	Account receivables	6,191	7,112	11,900	17,236	19,693	21,778
Other current assets 29,430 71,161 124,023 124,271 124,725 12,000-current assets 120,629 187,487 196,835 208,629 221,280 22 PRE 20,654 22,597 32,944 44,738 57,389 3 Right-of-use assets 8,644 15,484 19,987 19,987 19,987 Deferred income tax 81 533 1,111 1,111 1,111 Investment in JVs & assos 35,576 58,501 63,222 63,222 63,222 63,222 intangibles 4,110 6,463 5,837 5,8	Inventories	57,932	58,933	75,601	76,464	86,860	95,413
Non-current assets 120,629 187,487 196,835 208,629 221,280 22 PPAE 20,654 22,597 32,944 44,738 57,389 38,322 63,222 63,222 63,222 63,222 63,222 63,222 63,222 63,222 63,222 63,222 63,222 63,222 63,222 63,222 63,222 63,222 63,222 60,222 60,222 60,222 60,222 63,222 63,222 61,203 61,300 61,300 61,300 61,300 61,300 61,300 61,300 61,300 61,300 61,300 61,300 6	Prepayment	5,630	7,077	11,456	18,998	18,998	18,998
PP&E 20,654 22,597 32,944 44,738 57,389 7,389 Right-of-use assets 8,644 15,484 19,987 20,322 63,222 63,222 63,222 63,222 63,222 63,222 63,222 63,222 63,222 61,222 61,223 61,243 10,243 12,433 12,433 12,433 12,433 12,433 12,433 12,433 12,433 12,433 12,433 12,433 12,	Other current assets	29,430	71,161	124,023	124,271	124,725	125,121
Right-of-use assets 8,644 15,484 19,987 19,987 19,987 Deferred income tax 81 533 1,111 <td< td=""><td>Non-current assets</td><td>120,629</td><td>187,487</td><td>196,835</td><td>208,629</td><td>221,280</td><td>233,891</td></td<>	Non-current assets	120,629	187,487	196,835	208,629	221,280	233,891
Deferred income tax	PP&E	20,654	22,597	32,944	44,738	57,389	70,000
Investment in JVs & assos 35,576 58,501 63,222 63,223 63,222 63,222 63,223 63,222 63,223 63,222 63,223 63,222 63,223 63,222 63,223 63,222 63,223 63,222 63,223 63,222 63,223 63,222 63,223 63,222 63,223 63,222 63,223 63,223 63,222 63,223 63,222 63,223 63,223 63,222 63,223 63,223 63,222 63,223 63,223 63,222 63,223 63,223 63,222 63,223 63,223 63,222 63,223	Right-of-use assets	8,644	15,484	19,987	19,987	19,987	19,987
Intangibles	Deferred income tax	81	533	1,111	1,111	1,111	1,111
Goodwill 6,644 10,904 12,433 12,433 12,433 12,433 Other non-current assets 44,921 73,005 61,300 61,444 10,400 61,300 61,444 10,400 10,43 11,60 61,300 61,400 61,400 61,400 61,400	Investment in JVs & assos	35,576	58,501	63,222	63,222	63,222	63,222
Other non-current assets 44,921 73,005 61,300 61,300 61,300 6 Total assets 259,724 422,288 496,507 537,978 586,390 6 Current liabilities 140,017 174,017 221,636 235,913 251,774 26 Short-term borrowings 0 0 0 4,368 4,368 4,368 Account payables 90,428 106,818 140,484 157,862 170,917 18 Tax payable 2,016 3,029 2,568 2,568 2,568 2,568 Other current liabilities 19,723 28,621 33,083 29,982 32,788 3 Lease liabilities 19,723 28,621 33,083 29,982 32,788 3 Accrued expenses 24,656 30,035 34,469 34,469 34,469 34,469 34,469 34,469 34,469 34,469 34,469 34,469 34,469 34,469 34,469 34,469 34,469 34,469 34	Intangibles	4,110	6,463	5,837	5,837	5,837	5,837
Total assets 259,724 422,288 496,507 537,978 586,390 66 Current liabilities 140,017 174,017 221,636 235,913 251,774 22 Short-term borrowings 0 0 4,368 4,368 4,368 4,368 Account payables 90,428 106,818 140,484 157,862 170,917 18 Tax payable 2,016 3,029 2,568 2,568 2,568 2,568 Other current liabilities 19,723 28,621 33,083 29,982 32,788 3 Lease liabilities 3,193 5,514 6,665 6,665 6,665 6,665 Accrued expenses 24,656 30,035 34,469 34,46	Goodwill	6,644	10,904	12,433	12,433	12,433	12,433
Current liabilities 140,017 174,017 221,636 235,913 251,774 26 Short-term borrowings 0 0 4,368 4,368 4,368 4,368 Account payables 90,428 106,818 140,484 157,862 170,917 18 Tax payable 2,016 3,029 2,568 2,568 2,568 Other current liabilities 19,723 28,621 33,083 29,982 32,788 3 Lease liabilities 3,193 5,514 6,665 6,665 6,665 6,665 Accrued expenses 24,656 30,035 34,469<	Other non-current assets	44,921	73,005	61,300	61,300	61,300	61,300
Short-term borrowings 0 0 4,368 4,368 4,368 Account payables 90,428 106,818 140,484 157,862 170,917 18 Tax payable 2,016 3,029 2,568 2,568 2,568 Other current liabilities 19,723 28,621 33,083 29,982 32,788 3 Lease liabilities 3,193 5,514 6,665 6,665 6,665 Accrued expenses 24,656 30,035 34,469	Total assets	259,724	422,288	496,507	537,978	586,390	644,286
Short-term borrowings 0 0 4,368 4,368 4,368 Account payables 90,428 106,818 140,484 157,862 170,917 18 Tax payable 2,016 3,029 2,568 2,568 2,568 Other current liabilities 19,723 28,621 33,083 29,982 32,788 3 Lease liabilities 3,193 5,514 6,665 6,665 6,665 Accrued expenses 24,656 30,035 34,469	Current liabilities	140 017	174 017	221 636	235 913	251 774	264,893
Account payables 90,428 106,818 140,484 157,862 170,917 18 Tax payable 2,016 3,029 2,568 2,568 2,568 2,568 Other current liabilities 19,723 28,621 33,083 29,982 32,788 3 Lease liabilities 3,193 5,514 6,665 6,665 6,665 6,665 Accrued expenses 24,656 30,035 34,469 <td></td> <td>•</td> <td></td> <td>•</td> <td>•</td> <td>•</td> <td>4,368</td>		•		•	•	•	4,368
Tax payable 2,016 3,029 2,568 2,568 2,568 Other current liabilities 19,723 28,621 33,083 29,982 32,788 3 Lease liabilities 3,193 5,514 6,665 6,665 6,665 Accrued expenses 24,656 30,035 34,469 34,469 34,469 34,469 Non-current liabilities 19,082 26,652 28,087 38,128 39,327 4 Long-term borrowings 10,052 12,531 9,386 19,427 20,626 2 Deferred income 1,943 1,618 1,297 1,297 1,297 Other non-current liabilities 7,088 12,503 17,404 17,404 17,404 Total liabilities 159,099 200,669 249,723 274,041 291,101 30 Share capital 0 0 0 0 0 0 0 Capital surplus 90,676 153,357 208,912 215,288 221,762 22	<u> </u>						181,592
Other current liabilities 19,723 28,621 33,083 29,982 32,788 3 Lease liabilities 3,193 5,514 6,665 6,665 6,665 Accrued expenses 24,656 30,035 34,469 34,469 34,469 34,469 Non-current liabilities 19,082 26,652 28,087 38,128 39,327 4 Long-term borrowings 10,052 12,531 9,386 19,427 20,626 2 Deferred income 1,943 1,618 1,297 1,297 1,297 Other non-current liabilities 7,088 12,503 17,404 17,404 17,404 Total liabilities 159,099 200,669 249,723 274,041 291,101 30 Share capital 0 0 0 0 0 0 0 Capital surplus 90,676 153,357 208,912 215,288 221,762 22 Retained earnings (11,913) 37,418 0 10,768 35,646 7 Other reserves 19,057 13,900 1,212							2,568
Lease liabilities 3,193 5,514 6,665 6,665 6,665 Accrued expenses 24,656 30,035 34,469 34,469 34,469 34,469 34,469 34,469 33,327 44 Long-term borrowings 10,052 12,531 9,386 19,427 20,626 2 Deferred income 1,943 1,618 1,297 1,297 1,297 Other non-current liabilities 7,088 12,503 17,404 1							35,233
Accrued expenses 24,656 30,035 34,469 34,							6,665
Non-current liabilities 19,082 26,652 28,087 38,128 39,327 4 Long-term borrowings 10,052 12,531 9,386 19,427 20,626 2 Deferred income 1,943 1,618 1,297 1,297 1,297 Other non-current liabilities 7,088 12,503 17,404 17,404 17,404 Total liabilities 159,099 200,669 249,723 274,041 291,101 30 Share capital 0<							34,469
Long-term borrowings 10,052 12,531 9,386 19,427 20,626 2 Deferred income 1,943 1,618 1,297 1,297 1,297 Other non-current liabilities 7,088 12,503 17,404 17,404 17,404 Total liabilities 159,099 200,669 249,723 274,041 291,101 36 Share capital 0	·						40,975
Deferred income 1,943 1,618 1,297 1,297 1,297 Other non-current liabilities 7,088 12,503 17,404 17,404 17,404 Total liabilities 159,099 200,669 249,723 274,041 291,101 30 Share capital 0 0 0 0 0 0 0 Capital surplus 90,676 153,357 208,912 215,288 221,762 22 Retained earnings (11,913) 37,418 0 10,768 35,646 7 Other reserves 19,057 13,900 1,212 1,212 1,212 Total shareholders equity 97,820 204,677 210,124 227,268 258,620 36							22,274
Other non-current liabilities 7,088 12,503 17,404 17,404 17,404 27,404 17,404 291,101 36 Share capital 0	5						1,297
Total liabilities 159,099 200,669 249,723 274,041 291,101 30 Share capital 0							17,404
Capital surplus 90,676 153,357 208,912 215,288 221,762 22 Retained earnings (11,913) 37,418 0 10,768 35,646 7 Other reserves 19,057 13,900 1,212 1,212 1,212 Total shareholders equity 97,820 204,677 210,124 227,268 258,620 36							305,868
Capital surplus 90,676 153,357 208,912 215,288 221,762 22 Retained earnings (11,913) 37,418 0 10,768 35,646 7 Other reserves 19,057 13,900 1,212 1,212 1,212 Total shareholders equity 97,820 204,677 210,124 227,268 258,620 36							
Retained earnings (11,913) 37,418 0 10,768 35,646 7 Other reserves 19,057 13,900 1,212 1,212 1,212 Total shareholders equity 97,820 204,677 210,124 227,268 258,620 36	•						0
Other reserves 19,057 13,900 1,212 1,212 1,212 Total shareholders equity 97,820 204,677 210,124 227,268 258,620 36							228,152
Total shareholders equity 97,820 204,677 210,124 227,268 258,620 30	-						72,385
							1,212
Minority interest 2,804 16,043 36,661 36,661 36,661 (301,749
	Minority interest	2,804	16,943	36,661	36,661	36,661	36,661
Total equity and liabilities 259,724 422,288 496,507 537,970 586,382 64	lotal equity and liabilities	259,724	422,288	496,507	537,970	586,382	644,278



CASH FLOW	2019A	2020A	2021A	2022E	2023E	2024E
YE 31 Dec (RMB mn)	2013A	ZUZUA	ZVZTA	ZUZZL	ZUZUL	2024
Operating						
Profit before taxation	13,693	50,819	(2,581)	14,677	29,768	44,594
Depreciation & amortization	5,828	6,068	6,232	4,982	5,319	5,937
Tax paid	(1,802)	(1,482)	(1,887)	(4,787)	(5,954)	(8,919)
Change in working capital	7,343	18,678	18,948	288	2,555	2,085
Others	(280)	(31,539)	21,588	7,261	7,537	7,453
Net cash from operations	24,781	42,544	42,301	22,421	39,226	51,151
Investing						
Capital expenditure	3,013	(9,340)	(19,057)	(16,776)	(17,970)	(18,548)
Acquisition of subsidiaries/ investments	(35,781)	(78,807)	(181,916)	0	0	0
Net proceeds from disposal of short-term	6,634	35,379	126,934	0	0	0
investments						
Others Net cash from investing	784 (25,349)	(5,042) (57,811)	(209) (74,248)	0 (16,776)	0 (17,970)	0 (18,548)
-	(-) /	(= /- /	(, -,	(2, 3,	, , , , ,	(-,,
Financing Net borrowings	(4,057)	4,784	(2,975)	10,041	1,198	1,648
Proceeds from share issues	6,630	66,288	22,478	0	0	1,048
Others	0,030	00,288	0	0	0	0
Net cash from financing	2,572	71,072	19,503	10,041	1,198	1,648
Net change in cash						
Cash at the beginning of the year	37,502	39,912	90,519	76,693	92,380	114,834
Exchange difference	406	(5,198)	(1,382)	0	0	0
Cash at the end of the year	39,912	90,519	76,693	92,380	114,834	149,085
GROWTH	2019A	2020A	2021A	2022E	2023E	2024E
YE 31 Dec						
Revenue	24.9%	29.3%	27.6%	10.2%	14.3%	10.6%
Gross profit	28.0%	29.2%	18.3%	14.8%	18.3%	14.9%
Operating profit	na	37.2%	(66.5%)	381.3%	57.0%	46.3%
EBIT	na	289.4%	na	na	89.7%	46.3%
Net profit	na	305.5%	na	na	131.0%	47.7%
Adj. net profit	210.7%	56.5%	2.3%	51.9%	24.0%	36.1%
PROFITABILITY	2019A	2020A	2021A	2022E	2023E	2024E
YE 31 Dec						
Gross profit margin	14.6%	14.6%	13.6%	14.1%	14.6%	15.2%
Operating margin	1.6%	1.7%	0.4%	1.9%	2.6%	3.5%
Adj. net profit margin	1.9%	2.3%	1.8%	2.5%	2.7%	3.3%
Return on equity (ROE)	14.0%	32.7%	(1.7%)	4.9%	10.2%	13.1%
GEARING/LIQUIDITY/ACTIVITIES	2019A	2020A	2021A	2022E	2023E	2024E
YE 31 Dec						
Net debt to equity (x)	(0.3)	(0.4)	(0.3)	(0.3)	(0.3)	(0.4)
Current ratio (x)	1.0	1.3	1.4	1.4	1.5	1.5
Receivable turnover days	5.5	3.3	3.6	5.1	5.6	5.7
Inventory turnover days	(37.8)	(33.5)	(29.9)	(30.8)	(29.1)	(29.6)
Payable turnover days	(63.2)	(56.5)	(54.9)	(60.5)	(58.7)	(57.3)
VALUATION	2019A	2020A	2021A	2022E	2023E	2024E
YE 31 Dec						
P/E	24.2	12.8	na	65.6	28.4	19.2
P/E (diluted)	24.7	13.1	na	67.4	29.2	19.8
P/B	3.0	3.1	3.8	3.1	2.7	2.3
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Source: Company data, CMBIGM estimates. Note: The calculation of net cash includes financial assets.



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