

# Thermo Fisher (TMO US)

# A promising year ahead

Thermo Fisher (TMO) delivered a strong performance in 4Q24, with revenue up by 4.7% YoY and adjusted EPS up by 7.6%, beating consensus by 1.0%/2.7%, respectively. This marks an acceleration in earnings growth, with sequential improvements across all business segments. Mgmt's 2025 guidance projects revenue growth of 1.4-2.6% YoY and adjusted EPS growth of 5.7-7.5% YoY.

- Robust demand outlook. TMO experienced a significant resurgence in demand in 4Q24, driven by continued pharmaceutical innovation and a positive biotech funding environment. This momentum is expected to persist. According to mgmt's discussions with clients in early 2025, MNC clients are confidence about future prospects, particularly those benefiting from GLP 1 drugs, while biotech clients also maintain an optimistic outlook. Mgmt. is convinced that the industry will revert to long-term growth of 4-6%, while TMO can achieve organic growth of 7-9% through market share expansion. Notably, in order to meet the burgeoning demand, TMO plans to invest US\$1.4-1.7bn in capex in 2025, reflecting an 11% YoY increase (midpoint), the first YoY capex growth since 2021.
- Broad-based growth across all segments in 4Q24. Life Science registered 5.5% YoY growth in the quarter, the first positive growth since 1Q22, driven by the bioproduction and biosciences businesses. Despite persistent headwinds in China, Analytical Instruments still managed to achieve 7.3% YoY growth in 4Q24. This segment has emerged as the fastest-growing segment within the Company, mainly driven by electron microscopy, chromatography, and mass spectrometry businesses. As the largest revenue source, Laboratory Products and Biopharma Services grew by 3.8% YoY, fueled by CDMO and research and safety market channels businesses. The clinical CRO business delivered low single-digit growth in 2024. We are confident that TMO will sustain an upward trajectory in 2025.
- China remains a strategic market. In 2024, revenue from China recorded low single-digit growth, with a clear sequential improvement throughout the year. This represented a substantial recovery compared to the high single-digit decline in 2023, signalling stabilizing demand. Mgmt. noted that China's equipment stimulus policies began contributing revenue in 4Q24, with a robust inflow of equipment orders. As TMO's 2nd largest individual market, China remains a key strategic focus. Given the Chinese government's continued rollout of economic stimulus measures, we believe that market stabilization and potential recovery will serve as a critical catalyst for TMO's earnings growth moving forward.
- Maintain BUY. We raise TP from US\$670 to US\$690, based on a 10-year DCF model with WACC of 7.32% and terminal growth of 2.0%. We forecast TMO's revenue to grow by 2.9%/ 5.3%/ 8.1% YoY and adjusted net income to increase by 5.6%/ 9.9%/ 10.6% YoY in 2025E/ 26E/ 27E, respectively.

## **Earnings Summary**

(YE 31 Dec)	FY23A	FY24A	FY25E	FY26E	FY27E
Revenue (US\$ mn)	42,857	42,879	44,129	46,459	50,221
YoY growth (%)	(4.6)	0.1	2.9	5.3	8.1
Adjusted net profit (US\$ mn)	8,364	8,380	8,852	9,733	10,767
YoY growth (%)	(8.7)	0.2	5.6	9.9	10.6
EPS (Adjusted) (US\$)	21.67	21.94	23.38	26.06	29.24
Consensus EPS (US\$)	na	na	23.33	25.77	28.89
P/E (Adjusted) (x)	27.0	26.6	24.9	22.3	19.9

Source: Company data, Bloomberg, CMBIGM estimates

## **BUY (Maintain)**

 Target Price
 U\$\$690.00

 (Previous TP
 U\$\$670.00)

 Up/Downside
 18.5%

 Current Price
 U\$\$582.38

#### China Healthcare

Jill WU, CFA (852) 3900 0842 jillwu@cmbi.com.hk

Benchen HUANG, CFA huangbenchen@cmbi.com.hk

#### Stock Data

Mkt Cap (US\$ mn)	222,469.2
Avg 3 mths t/o (US\$ mn)	1,089.9
52w High/Low (US\$)	624.21/501.29
Total Issued Shares (mn)	382.0

Source: FactSet

#### **Shareholding Structure**

Vanguard	8.6%
BlackRock	7.6%

Source: Bloomberg

### **Share Performance**

	Absolute	Relative
1-mth	8.4%	6.9%
3-mth	4.1%	1.8%
6-mth	-3.3%	-16.4%

Source: FactSet



Source: FactSet



Figure 1: Earnings revision

	New				Old		Diff (%)		
US\$mn	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E
Revenue	44,129	46,459	50,221	45,457	49,234	NA	-2.92%	-5.64%	NA
Gross profit	18,426	20,024	22,265	18,768	20,743	NA	-1.82%	-3.47%	NA
Operating profit	7,715	8,698	9,980	7,653	8,934	NA	0.81%	-2.64%	NA
Non-GAAP net profit	8,852	9,733	10,767	8,752	9,662	NA	1.14%	0.73%	NA
Non-GAAP EPS (US\$)	23.38	26.06	29.24	23.19	25.99	NA	0.83%	0.29%	NA
Gross margin	41.76%	43.10%	44.33%	41.29%	42.13%	NA	+0.47ppt	+0.97ppt	NA
Operating margin	17.48%	18.72%	19.87%	16.84%	18.15%	NA	+0.65ppt	+0.58ppt	NA
Net margin	20.06%	20.95%	21.44%	19.25%	19.62%	NA	+0.81ppt	+1.32ppt	NA

Source: Company data, CMBIGM estimates

Figure 2: CMBIGM estimates vs consensus

<u> </u>	CMBIGM			(	Consensus		Diff (%)		
US\$mn	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E
Revenue	44,129	46,459	50,221	43,909	46,840	50,269	0.50%	-0.81%	-0.10%
Gross profit	18,426	20,024	22,265	18,730	20,071	21,669	-1.62%	-0.24%	2.75%
Operating profit	7,715	8,698	9,980	10,314	11,235	12,349	-25.20%	-22.58%	-19.18%
Non-GAAP net profit	8,852	9,733	10,767	8,840	9,659	10,709	0.14%	0.76%	0.54%
Non-GAAP EPS (US\$)	23.38	26.06	29.24	23.33	25.77	28.89	0.22%	1.15%	1.21%
Gross margin	41.76%	43.10%	44.33%	42.66%	42.85%	43.11%	-0.90ppt	+0.25ppt	+1.23ppt
Operating margin	17.48%	18.72%	19.87%	23.49%	23.99%	24.57%	-6.01ppt	-5.26ppt	-4.69ppt
Net margin	20.06%	20.95%	21.44%	20.13%	20.62%	21.30%	-0.07ppt	+0.33ppt	+0.14ppt

Source: Company data, Bloomberg, CMBIGM estimates

Figure 3: DCF valuation of Thermo Fisher

DCF Valuation (in US\$bn)	2025E	2026E	2027E	2028E	2029E	2030E	2031E	2032E	2033E	2034E
EBIT	7.7	8.6	9.9	11.4	13.1	14.9	16.9	19.1	21.5	24.1
Tax rate	11.5%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
EBIT*(1-tax rate)	6.8	7.8	8.9	10.3	11.8	13.4	15.2	17.2	19.4	21.7
+ D&A	3.2	3.1	3.1	3.5	4.0	4.5	5.0	5.6	6.3	7.0
<ul> <li>Change in working capital</li> </ul>	(0.4)	(0.5)	(0.9)	(1.0)	(1.1)	(1.2)	(1.4)	(1.6)	(1.7)	(1.9)
- Capex	(5.6)	(5.7)	(5.8)	(5.8)	(5.8)	(5.8)	(5.8)	(5.8)	(5.8)	(5.8)
FCFF	4.1	4.7	5.3	7.0	8.8	10.8	13.1	15.5	18.1	20.9
Terminal value										445.3

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Terminal growth rate	2.50%
WACC	7.32%
Cost of equity	8.69%
Cost of debt	5.30%
Equity beta	0.86
Risk free rate	4.40%
Market risk premium	5.00%
Target debt to asset ratio	35.00%
Effective corporate tax rate	10.00%
DV (4 : 1   41001 )	0400
PV of terminal value (US\$bn)	219.8
Total PV (US\$bn)	287.3
Net debt (US\$bn)	26.1
Non-controlling interest (US\$bn)	(0.0)
Equity value (US\$bn)	261.2
# of shares (mn)	379
Price per share (US\$)	690.00

Source: CMBIGM estimates



Figure 4: Valuation range based on sensitivity analysis

Price pe	Price per share			WACC		
(US\$)		6.32%	6.82%	7.32%	7.82%	8.32%
	3.5%	1,221.22	1,006.83	849.19	728.58	633.43
Terminal	3.0%	1,050.85	886.28	760.38	661.08	580.86
growth	2.5%	925.11	793.65	690.00	606.27	537.33
rate	2.0%	828.48	720.25	632.85	560.89	500.68
	1.5%	751.91	660.65	585.52	522.69	469.41

Source: CMBIGM estimates

Figure 5: Global peer valuation

Company	Ticker	Rating	Mkt Cap	Revenue CAGR	Net income CAGR		P/E (x)		PEG (x)	PB (x)	ROE	Div. yield
			US\$bn	23-26E	23-26E	24E	25E	26E	24E	24E	24E	24E
Overseas												
Thermo Fisher	TMO US	BUY	221.1	2.7%	5.2%	24.9	22.3	19.9	4.8	4.1	16.5%	0.3%
Danaher	DHR US	NR	152.5	2.6%	3.3%	28.1	27.5	24.6	8.6	3.0	9.7%	0.5%
Samsung Bio	207940 KS	NR	53.5	19.9%	22.8%	76.3	60.7	48.7	3.3	7.1	9.8%	0.0%
Lonza	LONN SW	NR	49.0	8.4%	14.6%	45.0	37.1	31.1	3.1	4.7	9.4%	0.7%
IQVIA	IQV US	NR	38.9	4.3%	7.2%	19.3	18.1	16.3	2.7	5.7	29.1%	0.0%
LabCorp	LH US	NR	20.7	5.9%	7.1%	17.0	15.5	14.1	2.4	2.5	15.3%	1.2%
ICON	ICLR US	NR	16.4	3.2%	7.2%	14.2	13.9	12.3	2.0	1.7	9.9%	0.0%
Sartorius	SRT GR	NR	17.9	5.7%	8.8%	52.3	40.8	32.4	6.0	4.0	11.1%	0.4%
Medpace	MEDP US	NR	11.4	9.5%	17.4%	30.8	29.1	25.5	1.8	11.7	48.0%	0.0%
Charles River	CRL US	NR	8.6	0.2%	-0.5%	16.4	17.2	15.4	na	2.2	12.4%	0.0%
Bachem	BANB SW	NR	4.8	18.7%	18.9%	36.5	33.0	23.6	1.9	3.1	8.8%	1.5%
Overseas average				7.4%	10.2%	32.8	28.7	24.0	0.4	4.5	16.4%	0.4%
China												
WuXi AppTec	603259 CH	BUY	22.9	6.9%	7.5%	16.1	14.4	12.4	2.2	2.9	16.6%	1.7%
WuXi Biologics	2269 HK	BUY	11.2	12.0%	9.7%	17.0	15.1	13.0	1.8	1.7	11.8%	0.0%
Tigermed	300347 CH	BUY	5.5	6.5%	5.7%	44.4	40.2	32.3	7.8	2.6	5.8%	0.7%
Pharmaron	300759 CH	NR	5.8	9.7%	10.7%	25.8	24.7	21.3	2.4	3.3	13.1%	0.9%
Joinn	6127 HK	BUY	1.6	3.5%	-9.9%	80.8	31.2	19.8	na	0.9	1.0%	0.4%
Asymchem	002821 CH	NR	3.9	-0.8%	-11.5%	28.4	22.9	18.4	na	1.6	5.7%	1.0%
China average				6.3%	2.0%	35.4	24.8	19.5	3.5	2.2	9.0%	0.8%

Source: Bloomberg, CMBIGM
Note: Data of Thermo Fisher, WuXi AppTec, WuXi Bio, Tigermed and Joinn are based on CMBIGM forecasts, while data of other companies are based on Bloomberg consensus as of 6 Feb 2025.



# **Financial Summary**

YE 31 Dec (USS mn)	INCOME STATEMENT	2022A	2023A	2024A	2025E	2026E	2027E
Cost of poods sold         (25,544)         (25,577)         (25,208)         (25,702)         (26,436)         (27,295)           Oporating expenses         (10,678)         (10,241)         (10,344)         (10,114)         (11,425)         (12,218)           RSD expense         (18,893)         (18,437)         (11,300)         (14,533)         (15,533)         (11,703)           RSD expense         (1,471)         (1,337)         (1,300)         (1,453)         (1,553)         (1,703)           RSD expense         (1,471)         (1,433)         (1,390)         (1,415)         (400)	YE 31 Dec (US\$ mn)						
Gross profit	Revenue	44,915	42,857	42,879	44,129	46,459	50,221
Gross profit	Cost of goods sold	(25,944)	(25,757)	(25,208)	(25,702)	(26,436)	(27,956)
SOBA sepense         (8,903)         (8,445)         (8,655)         (8,868)         (9,373)         (10,182)           RAD expense         (11,471)         (1,390)         (1,400)         (400)         (400)         (100)           Ohers         (114)         (459)         (373)         (400)         (400)         (400)           Ohers (100)         8,393         6,859         7,337         7,715         8,698         9,890           Inferest income         (272)         8,73         1,078         769         642         400           Oher (100)         (104)         (65)         12         (60)         (60)         (60)         (60)           Oher (100)         (104)         (65)         12         (60)	<u> </u>	, , ,		, , ,			
SOBA sepense         (8,903)         (8,445)         (8,655)         (8,868)         (9,373)         (10,182)           RAD expense         (11,471)         (1,390)         (1,400)         (400)         (400)         (100)           Ohers         (114)         (459)         (373)         (400)         (400)         (400)           Ohers (100)         8,393         6,859         7,337         7,715         8,698         9,890           Inferest income         (272)         8,73         1,078         769         642         400           Oher (100)         (104)         (65)         12         (60)         (60)         (60)         (60)           Oher (100)         (104)         (65)         12         (60)	•	•	-	-	· ·	-	-
RAD expense						(9.373)	
Ohners         (114)         (459)         (379)         (400)         (400)         (400)           Operating profit         8.333         6.859         7.373         7.715         8.088         9.980           Interest expense         (726)         (1,375)         (1,300)         (1,148)         (677)         (811)           Other income-dexpense         (104)         (65)         1.2         (60)         (60)         (60)           Income tax         (703)         (284)         (657)         (337)         (830)         (980)           Others         (172)         (50)         (42)         (100)         (100)         (100)           Others         (172)         (50)         (42)         (100)         (100)         (100)           After tax profit         6,960         5955         6,338         6,339         7,373         8,540           Adjusted net profit         6,950         5995         6,355         6,336         6,33         7,370         8,536           Adjusted net profit         6,950         5996         696         693         803           BALANCE SHEET         2022A         2023A         2024A         2025E         2026E         2027E<	•	, , ,	,	,			,
Operating profit         8,393         6,859         7,337         7,175         6,698         9,990           Interest expense         (726)         (1,375)         (1,380)         (1,148)         (977)         (811)           Other income expense         (704)         (65)         (1,380)         (1,148)         (977)         (811)           Other income expense         (704)         (65)         (1,380)         (1,600)         (600)         (600)           Pre-tax profit         6,960         5,955         6,338         6,339         7,373         8,540           Minority interest         (101)         40         (3)         (3)         (3)         (4)           Algusted net profit         6,950         5,995         6,335         6,336         7,370         8,536           Algusted net profit         9,159         8,344         3,800         8,852         9,733         10,767           Gross dividends         2022A         2023A         2024A         2025E         2026E         2027E           YE 31 Dec (USS mn)         2022A         2023A         2024B         23,235         2,144         26,282           Current acces to San Aguivalents         8,524         8,077 <td< td=""><td>•</td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	•						
Interest income   272   879   1.076   769   642   490   Interest expense   726)   1.375   (3,300)   1.148   9677   (8117)   (9116)   (10			` '			` '	, ,
Internate supense			-				-
Other income/expense         (104)         (65)         12         (60)         (60)         (60)           Pre-tax profit         7,835         6,298         7,037         7,276         8,303         9,600           Others         (772)         (59)         (42)         (100)         (100)         (100)         (100)           Others         (172)         (59)         5,955         6,338         6,339         7,373         8,540           Minority interest         (10)         40         (3)         (3)         (3)         (3)         (4)           Adjusted net profit         6,950         5,995         6,336         8,336         7,373         8,554           Adjusted net profit         9,159         8,364         8,380         8,852         9,733         10,767           Gross dividends         470         540         596         596         693         803           BALANCE SHEET         2022A         2023A         2024B         2025E         2026E         2027E           V2 31 Dec (USS mn)         2015         5,035         8,036         8,352         9,733         10,767           Current assets         2,229         24,589         22,138							
Pe-tax profit	•	, ,			,	, ,	` '
Income tax	·	, ,	` '		` '	` '	` '
Others         (172)         (59)         (42)         (100)         (100)         (100)           After tax profit         6,960         5,955         6,338         6,339         7,373         8,540           Minority interest         (10)         40         (3)         (3)         (3)         (3)         (4)           Net profit         6,950         5,995         6,335         6,336         7,370         8,536           Adjusted net profit         9,159         8,364         8,390         8,852         9,733         10,767           Gross dividends         470         540         596         596         693         803           BALANCE SHEET         2022A         2023A         2024A         2025E         2026E         2027E           VE 31 Doc (USS mr)         2000 (USS mr)         300         30         40,09         4,699         5,015         5,875           Accourt receivables         8,524         8,077         4,009         4,699         5,015         5,875           Accourt receivables         8,115         8,221         8,191         8,445         8,091         9,611           Inventiries         5,634         5,082         8,498         3	-	•	· ·	•	· ·		•
After tax profit         6,960         5,955         6,338         6,339         7,373         8,540           Minority interest         (10)         40         (3)         (3)         (3)         (4)           Adjusted net profit         9,159         8,364         8,380         8,852         9,733         10,767           Gross dividends         470         540         2024         2025E         2026E         2027E           EALANCE SHEET         2022A         2023A         2024B         2025E         2026E         2027E           Current assets         25,229         24,589         21,388         23,235         24,144         26,028           Cash & equivalents         8,1524         8,077         4,009         4,699         5,015         5,675           Account receivables         8,115         8,524         8,077         4,009         4,699         5,015         5,675           Account receivables         8,115         8,524         8,078         5,132         5,278         5,585           Cash & equivalents         9,144         1,760         3,517         3,517         3,517         3,517           Courrent assets         1,644         1,760         3,517		, ,		, ,		, ,	, ,
Minority interest   (10)		, ,				, ,	, ,
Net profit         6,950         5,995         6,335         6,336         7,770         8,536           Adjusted net profit         9,159         8,364         8,380         8,852         9,733         10,767           Cross dividends         470         550         550         550         693         803           BAL ANCE SHEET         2022A         2023A         2024A         2025E         2026E         2027E           YE 31 Dec (US\$ mn)         2         24,589         22,138         23,235         24,144         26,028           Cash & equivalents         8,524         8,077         4,009         4,699         5,015         5,687           Account receivables         8,115         8,221         8,191         8,445         8,891         9,611           Inventories         5,634         5,088         4,978         5,132         5,278         5,582           Prepayment         0	•	•			•	•	-
Adjusted net profit Gross dividends         9,159 A70         8,364 50         8,380 596         8,852 693         9,733 803         10,767 803           BALANCE SHEET         2022A         2023A         2024A         2025E         2026E         2027E           YE 31 Doc (US\$ mn)         VEXTOR         VEXTO	•	, ,					
BALANCE SHEET         2022A         2023A         2024A         2025E         2026E         2027E           YE 31 Dec (US\$ mn)         Current assets         25,229         24,589         22,138         23,235         24,144         26,028           Cash & equivalents         8,524         8,077         4,009         4,699         5,015         5,875           Account receivables         8,115         8,221         8,191         8,445         8,891         9,611           Inventories         5,634         5,088         4,978         5,132         5,278         5,582           Prepayment         0 </td <td>-</td> <td></td> <td>· ·</td> <td></td> <td></td> <td></td> <td>=</td>	-		· ·				=
BALANCE SHEET         2022A         2023A         2024A         2025E         2026E         2027E           YE 31 Dec (US\$ mn)         VE         21 Dec (US\$ mn)         25,229         24,589         22,138         23,235         24,144         26,028           Cash & equivalents         8,524         8,077         4,009         4,699         5,015         5,675           Account receivables         8,115         8,221         8,191         8,445         8,891         9,611           Inventories         5,634         5,088         4,978         5,132         5,278         5,582           Prepayment         0         0         0         0         0         0         0         0           Other current assets         1,644         1,760         3,517         3,517         3,517         Contract assets         1,312         1,443         1,443         1,443         1,443         1,443         1,443         1,443         1,443         1,443         1,443         1,443         1,443         1,443         1,443         1,443         1,442         16,670         15,533         14,462         13,577         12,799         1,492         4,492         14,922         4,922         14,922         <	-	•	· ·	•	· ·	· ·	-
YE 31 Dec (US\$ mn)         Current assets         25,229         24,589         22,138         23,235         24,144         26,028           Cash & equivalents         8,524         8,077         4,009         4,699         5,015         5,875           Account receivables         8,115         8,221         8,191         8,445         8,891         9,611           Inventories         5,634         5,088         4,978         5,132         5,278         5,582           Prepayment         0	Gross dividends	470	340	390	390	093	003
Current assets         25,229         24,589         22,138         23,235         24,144         26,028           Cash & equivalents         8,524         8,077         4,009         4,669         5,015         5,675           Account receivables         8,115         8,221         8,191         8,445         8,891         9,611           Inventories         5,634         5,088         4,978         5,132         5,278         5,582           Prepayment         0	BALANCE SHEET	2022A	2023A	2024A	2025E	2026E	2027E
Cash & equivalents         8,524         8,077         4,009         4,699         5,015         5,875           Account receivables         8,115         8,221         8,191         8,445         8,991         9,611           Inventories         5,634         5,088         4,978         5,132         5,278         5,582           Prepayment         0         0         0         0         0         0         0         0           Other current assets         1,644         1,760         3,517	YE 31 Dec (US\$ mn)						
Account receivables         8,115         8,221         8,191         8,445         8,891         9,611           Inventories         5,634         5,088         4,978         5,132         5,278         5,582           Prepayment         0         0         0         0         0         0           Other current assets         1,644         1,760         3,517         3,517         3,517           Contract assets         1,312         1,443         1,443         1,443         1,443         1,443         1,443           Non-current assets         7,1925         74,137         75,184         77,523         80,047         82,781           PR&E         9,280         9,448         9,306         9,896         10,525         11,237           Intangibles         17,442         16,670         15,533         14,482         13,577         12,799           Other non-current assets         4,007         3,999         4,492         4,492         4,492           Other non-current labelities         17,010         14,012         13,332         13,288         13,272         13,845           Short-term borrowings         5,579         3,609         2,214         2,114         2,014 <td>Current assets</td> <td>25,229</td> <td>24,589</td> <td>22,138</td> <td>23,235</td> <td>24,144</td> <td>26,028</td>	Current assets	25,229	24,589	22,138	23,235	24,144	26,028
Inventories   5,634   5,088   4,978   5,132   5,278   5,582     Prepayment   0   0   0   0   0   0   0   0     Other current assets   1,644   1,760   3,517   3,517   3,517     Contract assets   1,312   1,443   1,443   1,443   1,443     Non-current assets   71,925   74,137   75,184   77,523   80,047   82,781     PR&E   9,280   9,448   9,306   9,896   10,525   11,237     Intangibles   17,442   16,670   15,533   14,482   13,577   12,799     Goodwill   41,196   44,020   45,853   48,653   51,453   54,253     Other non-current assets   4,007   3,999   4,492   4,492   4,492   4,492     Total assets   7,914   98,726   97,322   100,758   104,192   108,809     Current liabilities   17,010   14,012   13,332   13,288   13,272   13,345     Short-term borrowings   5,579   3,609   2,214   2,114   2,014   1,914     Account payables   3,381   2,872   2,872   2,928   3,012   3,185     Other current liabilities   3,419   4,842   5,557   5,557   5,557   5,557     Contract liabilities   3,6112   37,990   34,438   33,838   33,238   32,638     Long-term borrowings   28,909   31,308   29,061   28,661   28,261   27,861     Other non-current liabilities   36,112   37,990   34,438   33,838   33,238   32,638     Long-term borrowings   28,909   31,308   29,061   28,661   28,261   27,861     Other non-current liabilities   53,122   52,002   47,770   47,126   46,510   45,938      Share capital   44   42   44   44   44   44   44     Capital sumplus   16,743   17,286   17,286   17,286   17,286   17,286     Retained earnings   41,910   47,364   53,409   59,486   66,532   74,672     Other reserves   (15,116   (18,357)   (21,577)   (25,577)   (25,577)   (26,577)   (2	Cash & equivalents	8,524	8,077	4,009	4,699	5,015	5,875
Prepayment         0         0         0         0         0         0         0           Other current assets         1,644         1,760         3.517         3,718         4,423         1,433         1,442         1,492         1,492         1,492         1,492         1,492	Account receivables	8,115	8,221	8,191	8,445	8,891	9,611
Other current assets         1,644         1,760         3,517         3,517         3,517         3,517           Contract assets         1,312         1,443         1,449         1,249         1,492         1,492         1,492         1	Inventories	5,634	5,088	4,978	5,132	5,278	5,582
Contract assets         1,312         1,443         1,443         1,443         1,443         1,443         1,443         1,443         1,443         Non-current assets         71,925         74,137         75,184         77,523         80,047         82,781         PRSE         9,280         9,448         9,306         9,896         10,525         11,237         11,239         11,237         12,799         12,799         10,523         14,482         13,577         12,799         12,799         13,533         14,482         13,577         12,799         12,799         3,486         3,486         51,453         54,253         54,	Prepayment	0	0	0	0	0	0
Non-current assets         71,925         74,137         75,184         77,523         80,047         82,781           PP&E         9,280         9,448         9,306         9,896         10,525         11,237           Intangibles         17,442         16,670         15,533         14,482         13,577         12,799           Goodwill         41,196         44,020         45,853         48,653         51,453         54,253           Other non-current assets         4,007         3,999         4,492         4,492         4,492         4,492           Total assets         97,154         98,726         97,322         100,758         104,192         108,809           Current liabilities         17,010         14,012         13,332         13,288         13,272         108,809           Current liabilities         5,579         3,609         2,214         2,114         2,014         1,914           Account payables         3,381         2,872         2,872         2,928         3,012         3,185           Other current liabilities         3,6112         37,990         34,438         33,383         33,238         36,838           Long-term borrowings         28,909         31,308	Other current assets	1,644	1,760	3,517	3,517	3,517	3,517
PP&E         9,280         9,448         9,306         9,896         10,525         11,237           Intangibles         17,442         16,670         15,533         14,482         13,577         12,799           Goodwill         41,196         44,020         45,853         48,653         51,453         54,253           Other non-current assets         4,007         3,999         4,492         4,492         4,492         4,492           Total assets         97,154         98,726         97,322         100,758         104,192         108,809           Current liabilities         17,010         14,012         13,332         13,288         13,272         13,345           Short-term borrowings         5,579         3,609         2,214         2,114         2,014 <td< td=""><td>Contract assets</td><td>1,312</td><td>1,443</td><td>1,443</td><td>1,443</td><td>1,443</td><td>1,443</td></td<>	Contract assets	1,312	1,443	1,443	1,443	1,443	1,443
Intangibles         17,442         16,670         15,533         14,482         13,577         12,799           Goodwill         41,196         44,020         45,853         48,653         51,453         54,253           Other non-current assets         4,007         3,999         4,492         4,492         4,492         4,492           Total assets         97,154         98,726         97,322         100,758         104,192         108,809           Current liabilities         17,010         14,012         13,332         13,288         13,272         13,345           Short-term borrowings         5,579         3,609         2,214         2,114         2,014         1,914           Account payables         3,381         2,872         2,872         2,928         3,012         3,185           Other current liabilities         5,449         4,842         5,557	Non-current assets	71,925	74,137	75,184	77,523	80,047	82,781
Goodwill         41,196         44,020         45,853         48,653         51,453         54,253           Other non-current assets         4,007         3,999         4,492         4,492         4,492         4,492           Total assets         97,154         98,726         97,322         100,758         104,192         108,809           Current liabilities         17,010         14,012         13,332         13,288         13,272         13,345           Short-term borrowings         5,579         3,609         2,214         2,114         2,014         1,914           Account payables         3,381         2,872         2,872         2,928         3,012         3,185           Other current liabilities         5,449         4,842         5,557         5,557         5,557         5,557           Contact liabilities         36,112         37,990         34,438         33,838         33,238         32,638           Long-term borrowings         28,909         31,308         29,061         28,661         28,661         28,261         27,861           Other non-current liabilities         7,203         6,682         5,377         5,177         4,977         4,777           Total liabilities	PP&E	9,280	9,448	9,306	9,896	10,525	11,237
Other non-current assets         4,007         3,999         4,492         4,492         4,492         1,492         104,809           Current liabilities         17,010         14,012         13,332         13,288         13,272         13,345           Short-term borrowings         5,579         3,609         2,214         2,114         2,014         1,914           Account payables         3,381         2,872         2,872         2,928         3,012         3,185           Other current liabilities         5,449         4,842         5,557         5,557         5,557         5,557           Contract liabilities         2,601         2,689         2,681         2,781         2,781         2,781         2,781         2,781 <td>Intangibles</td> <td>17,442</td> <td>16,670</td> <td>15,533</td> <td>14,482</td> <td>13,577</td> <td>12,799</td>	Intangibles	17,442	16,670	15,533	14,482	13,577	12,799
Total assets         97,154         98,726         97,322         100,758         104,192         108,809           Current liabilities         17,010         14,012         13,332         13,288         13,272         13,345           Short-term borrowings         5,579         3,609         2,214         2,114         2,014         1,914           Account payables         3,381         2,872         2,872         2,928         3,012         3,185           Other current liabilities         5,449         4,842         5,557         4	Goodwill	41,196	44,020	45,853	48,653	51,453	54,253
Current liabilities         17,010         14,012         13,332         13,288         13,272         13,345           Short-term borrowings         5,579         3,609         2,214         2,114         2,014         1,914           Account payables         3,381         2,872         2,872         2,928         3,012         3,185           Other current liabilities         5,449         4,842         5,557         2,689         2,689         2,689	Other non-current assets	4,007	3,999	4,492	4,492	4,492	4,492
Short-term borrowings         5,579         3,609         2,214         2,114         2,014         1,914           Account payables         3,381         2,872         2,872         2,928         3,012         3,185           Other current liabilities         5,449         4,842         5,557         5,557         5,557         5,557           Contract liabilities         2,601         2,689         2,689         2,689         2,689         2,689           Non-current liabilities         36,112         37,990         34,438         33,838         33,238         32,638           Long-term borrowings         28,909         31,308         29,061         28,661         28,261         27,861           Other non-current liabilities         7,203         6,682         5,377         5,177         4,977         4,777           Total liabilities         53,122         52,002         47,770         47,126         46,510         45,983           Share capital         441         442         442         442         442         442           Capital surplus         16,743         17,286         17,286         17,286         17,286         17,286           Retained earnings         41,910         47,	Total assets	97,154	98,726	97,322	100,758	104,192	108,809
Short-term borrowings         5,579         3,609         2,214         2,114         2,014         1,914           Account payables         3,381         2,872         2,872         2,928         3,012         3,185           Other current liabilities         5,449         4,842         5,557         5,557         5,557         5,557           Contract liabilities         2,601         2,689         2,689         2,689         2,689         2,689           Non-current liabilities         36,112         37,990         34,438         33,838         33,238         32,638           Long-term borrowings         28,909         31,308         29,061         28,661         28,261         27,861           Other non-current liabilities         7,203         6,682         5,377         5,177         4,977         4,777           Total liabilities         53,122         52,002         47,770         47,126         46,510         45,983           Share capital         441         442         442         442         442         442           Capital surplus         16,743         17,286         17,286         17,286         17,286         17,286           Retained earnings         41,910         47,	Current liabilities	17.010	14.012	13.332	13.288	13.272	13.345
Account payables         3,381         2,872         2,872         2,928         3,012         3,185           Other current liabilities         5,449         4,842         5,557         5,557         5,557         5,557           Contract liabilities         2,601         2,689         2,689         2,689         2,689         2,689         2,689           Non-current liabilities         36,112         37,990         34,438         33,838         33,238         32,638           Long-term borrowings         28,909         31,308         29,061         28,661         28,261         27,861           Other non-current liabilities         7,203         6,682         5,377         5,177         4,977         4,777           Total liabilities         53,122         52,002         47,770         47,126         46,510         45,983           Share capital         441         442         442         442         442         442           Capital surplus         16,743         17,286         17,286         17,286         17,286         17,286           Retained earnings         41,910         47,364         53,409         59,486         66,532         74,672           Other reserves         (15,1					•		•
Other current liabilities         5,449         4,842         5,557         5,557         5,557         5,557           Contract liabilities         2,601         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         3,328         33,238         32,338         32,638         2,681         28,261         27,861         28,961         28,261         28,261         27,861         28,261         27,861         28,261         27,861         28,261         27,861         28,261         27,861         28,261         27,861         28,261         27,861         28,261         27,861         28,261         27,861         28,261         27,861         28,261         28,261         27,861         28,261         28,261         27,861         28,261	<u> </u>						
Contract liabilities         2,601         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         34,438         33,838         33,238         32,638         2,681         2,8261         27,861         20,861         28,261         27,861         27,861         20,001         2,8261         28,261         27,861         27,861         20,001         2,689         2,689         33,438         33,238         32,638         2,689         2,689         34,438         33,838         33,238         32,638         2,689         2,689         2,689         2,689         2,689         2,689         2,689         2,689         32,638         2,681         2,7861         2,7861         2,7861         2,7861         2,7861         2,777         4,777         4,977         4,777         4,777         4,777         4,777         4,777         4,573         442         442         442         442         442         442         442         442         442         442         442         442         442         442         442 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Non-current liabilities         36,112         37,990         34,438         33,838         33,238         32,638           Long-term borrowings         28,909         31,308         29,061         28,661         28,261         27,861           Other non-current liabilities         7,203         6,682         5,377         5,177         4,977         4,777           Total liabilities         53,122         52,002         47,770         47,126         46,510         45,983           Share capital         441         442         442         442         442         442         42           Capital surplus         16,743         17,286         17,							
Long-term borrowings         28,909         31,308         29,061         28,661         28,261         27,861           Other non-current liabilities         7,203         6,682         5,377         5,177         4,977         4,777           Total liabilities         53,122         52,002         47,770         47,126         46,510         45,983           Share capital         441         442         442         442         442         442         442         6,510         17,286							
Other non-current liabilities         7,203         6,682         5,377         5,177         4,977         4,777           Total liabilities         53,122         52,002         47,770         47,126         46,510         45,983           Share capital         441         442         442         442         442         442         442         62         442		•	· ·	•	· ·	· ·	-
Total liabilities         53,122         52,002         47,770         47,126         46,510         45,983           Share capital         441         442         442         442         442         442         442         442         442         544         17,286         16,532         17,672         29,577         20,577         20,577         20,577         20,577         20,577         20,577         20,577	5						
Capital surplus         16,743         17,286         16,322         74,672           Other reserves         (15,116)         (18,357)         (21,577)         (23,577)         (26,577)         (29,577)           Total shareholders equity         43,978         46,735         49,560         53,637         57,683         62,823           Minority interest         54         (11)         (8)         (5)         (2)         3							
Capital surplus         16,743         17,286         16,322         74,672           Other reserves         (15,116)         (18,357)         (21,577)         (23,577)         (26,577)         (29,577)           Total shareholders equity         43,978         46,735         49,560         53,637         57,683         62,823           Minority interest         54         (11)         (8)         (5)         (2)         3	Ohana aggital	***	440	440	440	440	446
Retained earnings         41,910         47,364         53,409         59,486         66,532         74,672           Other reserves         (15,116)         (18,357)         (21,577)         (23,577)         (26,577)         (29,577)           Total shareholders equity         43,978         46,735         49,560         53,637         57,683         62,823           Minority interest         54         (11)         (8)         (5)         (2)         3	-						
Other reserves         (15,116)         (18,357)         (21,577)         (23,577)         (26,577)         (29,577)           Total shareholders equity         43,978         46,735         49,560         53,637         57,683         62,823           Minority interest         54         (11)         (8)         (5)         (2)         3							
Total shareholders equity         43,978         46,735         49,560         53,637         57,683         62,823           Minority interest         54         (11)         (8)         (5)         (2)         3	5						
Minority interest 54 (11) (8) (5) (2) 3							
10tal equity and liabilities 97,322 100,758 104,192 108,809	•						
	rotal equity and liabilities	97,154	98,726	97,322	100,758	104,192	108,809



CASH FLOW	2022A	2023A	2024A	2025E	2026E	2027E
YE 31 Dec (US\$ mn)						
Operating						
Profit before taxation	7,835	6,298	7,037	7,276	8,303	9,600
Depreciation & amortization	3,381	3,406	3,108	3,211	3,125	3,066
Tax paid	(703)	(284)	(657)	(837)	(830)	(960)
Change in working capital	(1,049)	(537)	(379)	(351)	(509)	(850)
Others	(310)	(477)	(443)	36	70	107
Net cash from operations	9,154	8,406	8,666	9,336	10,160	10,963
Investing						
Capital expenditure	(2,243)	(1,479)	(1,400)	(1,550)	(1,650)	(1,800)
Acquisition of subsidiaries/ investments	(39)	(3,660)	(3,132)	(4,000)	(4,000)	(4,000)
Others	123	(3)	(1,309)	0	0	0
Net cash from investing	(2,159)	(5,142)	(5,841)	(5,550)	(5,650)	(5,800)
Financing						
Dividend paid	(455)	(523)	(583)	(596)	(693)	(803)
Net borrowings	654	(155)	(2,403)	(500)	(500)	(500)
Proceeds from share issues	0	0	0	0	0	0
Share repurchases	(3,000)	(3,000)	(4,000)	(2,000)	(3,000)	(3,000)
Others	(9)	56	195	0	0	0
Net cash from financing	(2,810)	(3,622)	(6,791)	(3,096)	(4,193)	(4,303)
Net change in cash						
Cash at the beginning of the year	4,491	8,537	8,097	4,009	4,699	5,015
Exchange difference	(139)	(82)	(91)	0	0	0
Cash at the end of the year	8,537	8,097	4,040	4,699	5,015	5,875
GROWTH	2022A	2023A	2024A	2025E	2026E	2027E
YE 31 Dec						
Revenue	14.5%	(4.6%)	0.1%	2.9%	5.3%	8.1%
Gross profit	(3.4%)	(9.9%)	3.3%	4.3%	8.7%	11.2%
Operating profit	(16.3%)	(18.3%)	7.0%	5.2%	12.7%	14.7%
Net profit	(10.0%)	(13.7%)	5.7%	0.0%	16.3%	15.8%
Adj. net profit	(8.2%)	(8.7%)	0.2%	5.6%	9.9%	10.6%
PROFITABILITY	2022A	2023A	2024A	2025E	2026E	2027E
YE 31 Dec						
Gross profit margin	42.2%	39.9%	41.2%	41.8%	43.1%	44.3%
Operating margin	18.7%	16.0%	17.1%	17.5%	18.7%	19.9%
Adj. net profit margin	20.4%	19.5%	19.5%	20.1%	20.9%	21.4%
Return on equity (ROE)	16.4%	13.2%	13.2%	12.3%	13.2%	14.2%
GEARING/LIQUIDITY/ACTIVITIES	2022A	2023A	2024A	2025E	2026E	2027E
YE 31 Dec	0.0	2.2	0.0	0.5	2.4	0.4
Net debt to equity (x)	0.6	0.6	0.6	0.5	0.4	0.4
Current ratio (x)	1.5	1.8	1.7	1.7	1.8	2.0
Receivable turnover days	65.4	69.6	69.9	69.9	69.9	69.9
Inventory turnover days	75.2	76.0	72.9	72.9	72.9	72.9
Payable turnover days	44.0	44.3	41.6	41.6	41.6	41.6
VALUATION	2022A	2023A	2024A	2025E	2026E	2027E
YE 31 Dec	05.4	07.0	00.0	04.0	00.0	40.0
P/E (adjusted)	25.1	27.0	26.6	24.9	22.3	19.9
P/B P/CFPS	5.2	4.8	4.5	4.1	3.8	3.4
	24.9 0.2	26.7 0.2	25.7 0.3	23.6 0.3	21.4 0.3	19.6 0.4
Div yield (%)	U.Z	U.Z	0.3	0.3	0.3	0.4



# **Disclosures & Disclaimers**

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The research analyst who is primary responsible for the content of this research report, in whole or in part, certifies that with respect to the securities or issuer that the analyst covered in this report: (1) all of the views expressed accurately reflect his or her personal views about the subject securities or issuer; and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific views expressed by that analyst in this report.

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### **CMBIGM Ratings**

BUY

Stock with potential return of over 15% over next 12 months

Stock with potential return of +15% to -10% over next 12 months

SELL

Stock with potential loss of over 10% over next 12 months

NOT RATED : Stock is not rated by CMBIGM

OUTPERFORM : Industry expected to outperform the relevant broad market benchmark over next 12 months

MARKET-PERFORM : Industry expected to perform in-line with the relevant broad market benchmark over next 12 months

UNDERPERFORM : Industry expected to underperform the relevant broad market benchmark over next 12 months

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