CMB International Securities | Equity Research | Company Update





GDS (GDS US)

Growing fast despite near term regulatory impact

GDS reported strong FY1Q21 with adj. EBITDA growth of +43% YoY and maintained FY21E +40% adj. EBITDA growth target. We think recent regulation headwinds could affect data center demand in the near term but the secular trend of rising cloud investment in China remains intact. Maintain BUY with new target price of US\$102.70 on lower multiple given increasing interest rate hike risk.

- FY1Q21 largely in-line, FY21E +40% adj. EBITDA growth guidance unchanged. GDS reported another strong quarter with revenue growth of +38% YoY to RMB1,706mn as area utilized rose by 48% to 242k sq m (73% utilization) despite 5.6% decline in MSR. Adj. EBITDA was at RMB818mn (+43% YoY), slightly missed on higher G&A expense due to professional fees related to acquisition and net loss widened to RMB301mn.
- Tightened regulations affected China cloud demand. We observed that several cloud service providers experienced slower growth in 1Q as end internet customers are facing tightened regulations. In 1Q21, Alibaba reported cloud revenue growth of +37% YoY (down from +50% YoY in 4Q20) and Kingsoft Cloud reported public cloud revenue growth of +15% YoY (down from +44% YoY in 4Q20). GDS maintained FY21E +40% adj. EBITDA growth guidance but if regulation headwinds continue, end customers may become more cautious in cloud spending and hence affecting IDC demand.
- Chance is low to acquire data center platform peers, in our view.

 Bloomberg reported that GDS is considering to acquire GLP's data center business for US\$8-10bn but we think the chance is low. GLP is operating approx. 30k cabinets capacity in China while GDS is operating approx. 130k cabinets and market cap is at US\$15bn. We think GDS will maintain its prudent, single-data center M&A strategy instead of acquiring data center platform with its RMB15bn cash on hand. GDS maintained RMB12bn FY21E capex guidance.
- Increasing interest rate risk could weigh on growth stock valuation. We trimmed FY21-23E adj. EBITDA by 1-4% to reflect slower revenue growth (+33% FY20-23E revenue CAGR vs. prior forecast at +35%). Maintain BUY with target price of US\$102.70 based on lowered 30x FY22E EV/EBITDA as interest rate hike risk is increasing and will affect unprofitable growth stock valuation. Catalysts include new M&A and customer win.

Earnings Summary

| (YE 31 Dec) | FY19A | FY20A | FY21E | FY22E | FY23E |
|------------------------|-------|-------|-------|--------|--------|
| Revenue (RMB mn) | 4,122 | 5,739 | 7,829 | 10,358 | 13,512 |
| YoY growth (%) | 48% | 39% | 36% | 32% | 30% |
| Adj. EBITDA (RMB mn) | 1,824 | 2,681 | 3,696 | 4,933 | 6,481 |
| YoY growth (%) | 74% | 47% | 38% | 33% | 31% |
| Consensus EBITDA (RMB) | 1,824 | 2,681 | 3,674 | 5,022 | 6,612 |
| Net income (RMB mn) | (442) | (669) | (840) | (500) | 260 |
| EPS (RMB) | -0.45 | -0.59 | -0.71 | -0.44 | 0.17 |
| YoY growth (%) | n.a. | n.a. | n.a. | n.a. | -138% |
| EV/EBITDA | 51.6 | 33.8 | 27.9 | 22.9 | 18.4 |
| Yield (%) | n.a. | n.a. | n.a. | n.a. | n.a. |
| ROE (%) | n.a. | n.a. | n.a. | n.a. | 0.0 |

Source: Company data, Bloomberg, CMBIS estimates

BUY (Maintain)

 Target Price
 U\$\$102.70

 (Previous TP
 U\$\$123.40)

 Up/Downside
 +29.5%

 Current Price
 U\$\$79.28

China software & IT services

Marley Ngan

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Stock Data

| Mkt Cap (US\$ mn) | 14,817 |
|--------------------------|---------------|
| Avg 3 mths t/o (mn) | 123.28 |
| 52w High/Low (US\$) | 116.76/ 54.55 |
| Total Issued Shares (mn) | 178 |

Source: Bloomberg

Shareholding Structure

| STT GDC | 32.1% |
|--------------------------|-------|
| William Huang - Chairman | 5.4% |
| Ping An | 2.3% |

Source: Bloomberg

Share Performance

| | Absolute | Relative |
|-------|----------|----------|
| 1-mth | 0.8% | 5.5% |
| 3-mth | -31.5% | -28.5% |
| 6-mth | -9.8% | -19.3% |

Source: Bloomberg

12-mth Price Performance



Source: Bloomberg

Auditor: KPMG

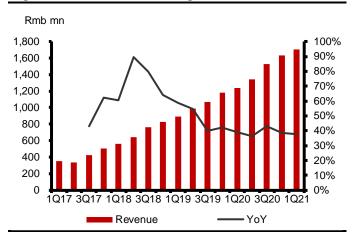
Related Report:

"Growth momentum to remain strong" – 12 Mar 2021



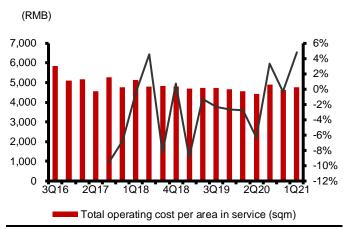
Focus charts

Figure 1: Revenue and YoY growth



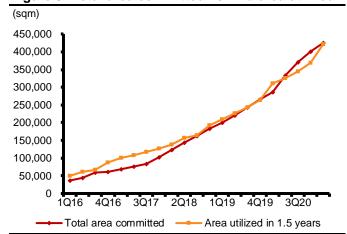
Source: Company data, CMBIS estimates

Figure 3: Total operating cost per area in service



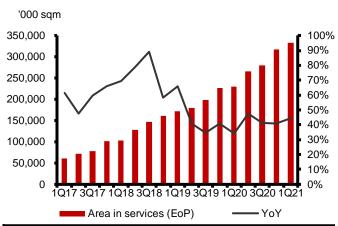
Source: Company data, CMBIS estimates

Figure 5: Total area committed vs. fwd area utilized



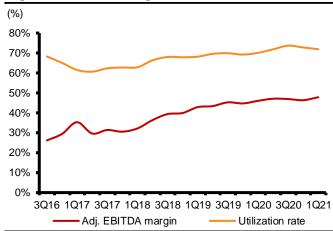
Source: Company data, CMBIS estimates

Figure 2: Area in services and YoY



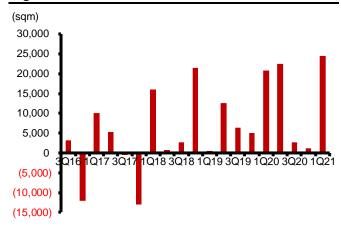
Source: Company data, CMBIS estimates

Figure 4: EBITDA margin vs. utilization



Source: Company data, CMBIS estimates

Figure 6: Net adds in area under construction





1Q21 earnings review

1Q21 results review

- Revenue was at RMB1,706mn (+38% YoY, +5% QoQ), in-line with our estimate but 2% below consensus.
- Gross profit was at RMB397mn (+13% YoY, -8% QoQ), below both our and consensus estimate.
- This miss was due to 1) higher power consumption as a result of higher area utilized and 2) higher D&A (+67.5% YoY) as a result of 9 new data centers coming into service in 4Q20.
- Gross margin was at 23.3% (-5 pct pts YoY, -3.1 pct pts QoQ), below our and consensus estimates.
- Adj. gross margin was at 54.4% in 1Q21 (+0.8 pct pts YoY, +0.9 pct pts QoQ) on improved power efficiency.
- Adj. EBITDA was at RMB818mn (+43% YoY, +8% QoQ), 3% below our and 1% below consensus estimates.
- Adj. EBITDA margin was at 47.9% (+1.8 pct pts YoY, +1.5 pct pts QoQ), below our estimates by 1.5 pct pts but above consensus by 0.5 pct pts.
- Net loss was widened at RMB301mn, missed both our and consensus estimates.

FY21E guidance unchanged

- Revenue will be in the range of RMB7,700-8,000mn (implying +34.2% to +39.4% YoY).
- Adj. EBITDA will be in the range of RMB3,660-3,800mn (implying +36.5% to +41.8% YoY).
- Capex will be at RMB12,000mn (+28% YoY).

Figure 7: 1Q21 results review

| | Mar-20 | Dec-20 | Mar-21 | | | Mar-21 | | Mar-21 | |
|--------------------|--------|--------|--------|--------------|--------------|--------|---------------|-----------|------------------|
| | 1Q20 | 4Q20 | 1Q21 | | | 1Q21 | versus | 1Q21 | versus |
| RMB mn | actual | actual | actual | YoY | QoQ | CMBI | CMBI | consensus | consensus |
| Revenue | 1,240 | 1,632 | 1,706 | 38% | 5% | 1,713 | 0% | 1,736 | -2% |
| Gross profit | 350 | 430 | 397 | 13% | -8% | 498 | -20% | 584 | -32% |
| Gross margin | 28.2% | 26.4% | 23.3% | -5 pct pts | -3.1 pct pts | 29.1% | -5.8 pct pts | 33.6% | -10.4 pct pts |
| Operating profit | 194 | 155 | 121 | -38% | -22% | 296 | -59% | 250 | -52% |
| Operating margin | 15.7% | 9.5% | 7.1% | -8.6 pct pts | -2.4 pct pts | 17.3% | -10.2 pct pts | 14.4% | -7.3 pct pts |
| Adj. EBITDA | 572 | 758 | 818 | 43% | 8% | 848 | -3% | 823 | -1% |
| Adj. EBITDA margin | 46.1% | 46.5% | 47.9% | 1.8 pct pts | 1.5 pct pts | 49.5% | -1.5 pct pts | 47.4% | 0.5 pct pts |
| Net non-op | -271 | -383 | -340 | | | -514 | | -402 | |
| PBT | -76 | -228 | -219 | -187% | 4% | -217 | -1% | -152 | -44% |
| Net income | -105 | -294 | -301 | -186% | -2% | -275 | -10% | -178 | -70% |
| Net margin | -8.5% | -18.0% | -17.7% | -9.2 pct pts | 0.4 pct pts | -16.1% | -1.6 pct pts | -10.2% | -7.4 pct pts |
| EPS RMB | -0.09 | -0.21 | -0.21 | -134% | 2% | -0.20 | -5% | -0.14 | -54% |

Source: Company data, CMBIS



Earnings revision

Figure 8: Earnings revision

| | | 2021E | | | 2022E | | | 2023E | |
|-----------------------|---------|---------|----------|---------|---------|----------|---------|---------|----------|
| RMB mn | New | Old | %Diff | New | Old | %Diff | New | Old | %Diff |
| Sales | 7,829 | 7,934 | -1% | 10,358 | 10,521 | -2% | 13,512 | 13,989 | -3% |
| Gross profit | 2,008 | 2,313 | -13% | 2,993 | 3,279 | -9% | 4,378 | 4,960 | -12% |
| OP Profit | 838 | 1,170 | -28% | 1,549 | 1,851 | -16% | 2,505 | 3,045 | -18% |
| Adj. EBITDA | 3,696 | 3,796 | -3% | 4,933 | 5,126 | -4% | 6,481 | 6,964 | -7% |
| PBT | -717 | -821 | -13% | -417 | -302 | 38% | 220 | 561 | -61% |
| Net profit | -891 | -985 | -9% | -551 | -409 | 35% | 209 | 602 | -65% |
| EPS | -0.71 | -0.79 | -9% | -0.44 | -0.33 | 35% | 0.17 | 0.48 | -65% |
| Margins | | | | | | | | | |
| GM | 25.7% | 29.2% | -350 bps | 28.9% | 31.2% | -228 bps | 32.4% | 35.5% | -306 bps |
| OPM | 10.7% | 14.7% | -404 bps | 15.0% | 17.6% | -265 bps | 18.5% | 21.8% | -323 bps |
| Adj. EBITDA margin | 47.2% | 47.8% | -63 bps | 47.6% | 48.7% | -109 bps | 48.0% | 49.8% | -182 bps |
| PBT margin | -9.2% | -10.3% | 118 bps | -4.0% | -2.9% | -115 bps | 1.6% | 4.0% | -238 bps |
| Net margin | -11.4% | -12.4% | 102 bps | -5.3% | -3.9% | -143 bps | Z | 4.3% | n/a |
| Key assumptions | | | | | | | | | |
| Total area in service | 464,509 | 455,141 | 2% | 641,023 | 628,094 | 2% | 881,327 | 857,797 | 3% |
| Total area utilized | 325,396 | 325,690 | -0% | 455,815 | 448,992 | 2% | 626,796 | 623,756 | 0% |
| Avg. utilization rate | 71% | 71% | -68 bps | 71% | 72% | -32 bps | 71% | 73% | -147 bps |
| Average MSR | 2,281 | 2,315 | -1% | 2,165 | 2,222 | -3% | 2,052 | 2,125 | -3% |
| Depreciation | 2,292 | 2,297 | -0% | 2,942 | 2,956 | -0% | 3,479 | 3,507 | -1% |

Source: Company data, CMBIS estimates

Figure 9: CMBI estimates vs. consensus

| | | 2021 | | | 2022 | | | 2023 | |
|--------------------|--------|--------|----------|--------|--------|----------|--------|--------|----------|
| RMB mn | СМВІ | Street | Diff | CMBI | Street | Diff | СМВІ | Street | Diff |
| Sales | 7,829 | 7,948 | -1% | 10,358 | 10,566 | -2% | 13,512 | 13,418 | 1% |
| Gross profit | 2,008 | 2,170 | -7% | 2,993 | 3,225 | -7% | 4,378 | 4,170 | 5% |
| Operating profit | 838 | 1,098 | -24% | 1,549 | 1,716 | -10% | 2,505 | 2,525 | -1% |
| Adj. EBITDA | 3,696 | 3,674 | 1% | 4,933 | 5,022 | -2% | 6,481 | 6,612 | -2% |
| Net profit | -891 | -438 | 103% | -551 | -99 | 458% | 209 | 496 | -58% |
| EPS | -0.71 | -1.85 | -62% | -0.44 | -0.78 | -44% | 0.17 | 0.58 | -71% |
| Margins | | | | | | | | | |
| GM | 25.7% | 27.3% | -166 bps | 28.9% | 30.5% | -163 bps | 32.4% | 31.1% | 132 bps |
| OPM | 10.7% | 13.8% | -311 bps | 15.0% | 16.2% | -128 bps | 18.5% | 18.8% | -28 bps |
| Adj. EBITDA margin | 47.2% | 46.2% | 97 bps | 47.6% | 47.5% | 10 bps | 48.0% | 49.3% | -131 bps |
| Net margin | -11.4% | -5.5% | -587 bps | -5.3% | -0.9% | -439 bps | 1.5% | 3.7% | -215 bps |



Figure 10: Operating model

| Figure 10: Operating model | | | | | |
|---|---------|---------|---------|---------|---------|
| RMB mn | 2019 | 2020 | 2021E | 2022E | 2023E |
| Revenues | 4,122 | 5,739 | 7,829 | 10,358 | 13,512 |
| Service Revenue | 4,095 | 5,717 | 7,807 | 10,337 | 13,490 |
| Equipment Revenue | 28 | 22 | 22 | 21 | 23 |
| Cost of sales | -3,080 | -4,189 | -5,821 | -7,365 | -9,135 |
| Gross Profit | 1,043 | 1,550 | 2,008 | 2,993 | 4,378 |
| Gross margin | 25.3% | 27.0% | 25.7% | 28.9% | 32.4% |
| R&D | -22 | -40 | -50 | -66 | -85 |
| SG&A | -541 | -837 | -1,120 | -1,378 | -1,789 |
| Operating Income | 480 | 673 | 838 | 1,549 | 2,505 |
| Adj. EBITDA | 1,824 | 2,681 | 3,696 | 4,933 | 6,481 |
| Adj. EBITDA margin | 44.2% | 46.7% | 47.2% | 47.6% | 48.0% |
| Interest Expense | -969 | -1,287 | -1,625 | -2,036 | -2,355 |
| Net other income (exp) | 62 | 66 | 70 | 70 | 70 |
| Profit Before Income Taxes | -426 | -548 | -717 | -417 | 220 |
| Income Tax Expense | -16 | -121 | -123 | -83 | 40 |
| Net profit (loss) | -500 | -738 | -891 | -551 | 209 |
| Net margin | -10.7% | -11.7% | -10.7% | -4.8% | 1.9% |
| EPS (RMB) | -0.45 | -0.59 | -0.71 | -0.44 | 0.17 |
| Key assumptions | | | | | |
| Total area in service (EoP) | 225,963 | 318,272 | 464,509 | 641,023 | 881,327 |
| Total area utilized (EoP) | 156,020 | 226,212 | 325,396 | 455,815 | 626,796 |
| Utilization rate (area utilized/ area in service) | 69% | 72% | 71% | 71% | 71% |
| Average MSR (Rmb / Sqm / Month) | 2,532 | 2,403 | 2,281 | 2,165 | 2,052 |
| Depreciation | 1,142 | 1,638 | 2,346 | 2,942 | 3,479 |
| Growth (YoY) | | | | | |
| Revenues | 48% | 39% | 36% | 32% | 30% |
| Gross Profit | 68% | 49% | 30% | 49% | 46% |
| Adj. EBITDA | 74% | 47% | 38% | 33% | 31% |
| Net profit (loss) | 3% | 51% | 26% | -40% | -152% |



Figure 11: Quarterly model

| RMB mn | 1Q20 | 2Q20 | 3Q20 | 4Q20 | 1Q21 | 2Q21E | 3Q21E | 4Q21E |
|---|---------|---------|---------|---------|---------|---------|---------|---------|
| Revenues | 1,240 | 1,342 | 1,525 | 1,632 | 1,706 | 1,826 | 2,042 | 2,255 |
| Gross Profit | 350 | 361 | 409 | 430 | 397 | 466 | 528 | 617 |
| Adj. EBITDA | 572 | 633 | 717 | 758 | 818 | 872 | 958 | 1,048 |
| Net profit (loss) | -105 | -114 | -224 | -294 | -301 | -218 | -202 | -211 |
| EPS (RMB) | -0.09 | -0.10 | -0.18 | -0.21 | -0.21 | -0.15 | -0.14 | -0.15 |
| Key assumptions | | | | | | | | |
| Total area in service (EoP) | 229,986 | 266,260 | 279,618 | 318,272 | 332,534 | 375,541 | 442,706 | 464,509 |
| Total area utilized (EoP) | 163,835 | 193,163 | 209,751 | 226,212 | 242,364 | 263,058 | 309,891 | 325,396 |
| Utilization rate (area utilized/ area in service) | 71% | 73% | 75% | 71% | 73% | 70% | 70% | 70% |
| Average MSR (RMB / Sq m / Month) | 2,569 | 2,492 | 2,519 | 2,489 | 2,425 | 2,400 | 2,368 | 2,359 |
| Depreciation | 319 | 390 | 451 | 478 | 560 | 543 | 596 | 647 |
| <u>Margins</u> | | | | | | | | |
| Gross margin | 28% | 27% | 27% | 26% | 23% | 26% | 26% | 27% |
| Adj. EBITDA margin | 46% | 47% | 47% | 46% | 48% | 48% | 47% | 46% |
| Net margin | -8% | -9% | -15% | -18% | -18% | -12% | -10% | -9% |
| Growth (QoQ) | | | | | | | | |
| Revenues | 5% | 8% | 14% | 7% | 5% | 7% | 12% | 10% |
| Gross Profit | 19% | 3% | 13% | 5% | -8% | 18% | 13% | 17% |
| Adj. EBITDA | 8% | 11% | 13% | 6% | 8% | 7% | 10% | 9% |
| Net profit (loss) | -10% | 9% | 95% | 31% | 2% | -28% | -7% | 4% |
| Growth (YoY) | | | | | | | | |
| Revenues | 38% | 35% | 44% | 40% | 38% | 36% | 34% | 38% |
| Gross Profit | 65% | 38% | 49% | 46% | 13% | 29% | 29% | 43% |
| Adj. EBITDA | 49% | 48% | 48% | 43% | 43% | 38% | 34% | 38% |
| Net profit (loss) | 33% | -8% | -88% | -162% | -203% | -93% | 13% | 31% |



Valuation

Maintain BUY with new target price of US\$102.70 (30% upside)

We maintain our BUY recommendation on GDS with new target price of US\$102.70, based on lowered 30x FY22E adj. EV/EBITDA (prior 32x), 1-SD above its 3-year mean as growth is likely to remain strong with adj. EBITDA margin improvement on higher utilization. We use a lower target multiple to reflect increasing interest rate hike risk that could weigh on unprofitable growth stock valuation.

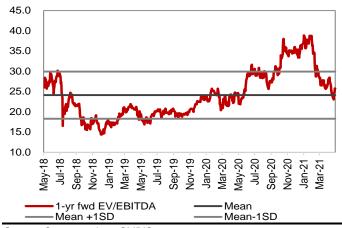
We use EV/EBITDA as the valuation methodology as it better reflects IDC operating profitability than P/E given high depreciation expense during ramp-up stage and large interest expense gap between peers if capital structure is different.

Figure 12: Peers' valuation

| | | | Market Cap | Price | TP | EV/EB | SITDA (x) | EBITDA ma | EBITDA margin (%) | |
|----------------------|----------------------|--------|------------|--------|--------|-------|-----------|-----------|-------------------|------------------|
| Company | Company Ticker Ratin | Rating | (US\$ mn) | (LC) | (LC) | FY21E | FY22E | FY21E | FY22E | FY20-23E CAGR |
| GDS | GDS US | BUY | 14,817 | 79.28 | 102.70 | 30.2 | 24.6 | 47% | 48% | 33% |
| 21Vianet | VNET US | NR | 3,429 | 24.87 | N/A | 14.0 | 9.8 | 27% | 30% | 26% |
| Sinnet | 300383 CH | NR | 3,496 | 14.58 | N/A | 13.0 | 11.1 | 21% | 22% | 13% |
| Baosight | 600845 CH | NR | 9,376 | 62.10 | N/A | 27.3 | 20.6 | 18% | 18% | 29% |
| AtHub | 603881 CH | NR | 1,660 | 32.48 | N/A | 18.6 | 13.0 | 57% | 59% | 35% |
| ChinData | CD US | NR | 5,212 | 14.27 | N/A | 26.5 | 16.7 | 42% | 46% | 79% |
| Equinix | EQIX US | NR | 64,082 | 715.36 | N/A | 24.1 | 21.8 | 47% | 48% | 12% |
| Digital Realty Trust | DLR US | NR | 43,402 | 150.01 | N/A | 24.5 | 22.8 | 54% | 54% | 17% |
| | | | | | Mean | 22.1 | 17.1 | 39% | 41% | 31% |
| | | | | | Median | 24.3 | 18.6 | 44% | 47% | 28% |

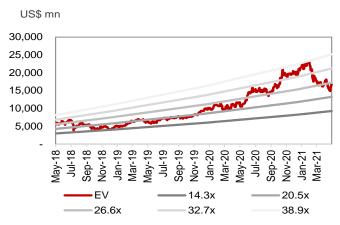
Source: Bloomberg, CMBIS estimates

Figure 13: 12M forward EV/EBITDA chart



Source: Company data, CMBIS

Figure 14: 12M forward EV/EBITDA band



Source: Company data, CMBIS



Financial Summary

| Income statement | | | | | | Cash flow summary | | | | | |
|----------------------------|---------|---------|---------|---------|---------|-----------------------------|---------|---------|----------|----------|----------|
| YE 31 Dec (RMB mn) | FY19A | FY20A | FY21E | FY22E | FY23E | YE 31 Dec (RMB mn) | FY19A | | FY21E | | _ |
| Revenues | | | | | | Net Income | (442) | (669) | (840) | (500) | 260 |
| Service Revenue | 4,095 | 5,717 | 7,807 | 10,337 | 13,490 | Depreciation & Amortization | 1,142 | 1,638 | 2,346 | 2,942 | 3,479 |
| Equipment Revenue | 28 | 22 | 22 | 21 | 23 | Net change in WC | (653) | (1,023) | 98 | 761 | 749 |
| Total Revenue | 4,122 | 5,739 | 7,829 | 10,358 | 13,512 | Others | 247 | 375 | 131 | 0 | 0 |
| Cost of sales | (3,080) | (4,189) | (5,821) | (7,365) | (9,135) | Net cash from operating | 293 | 321 | 1,735 | 3,203 | 4,489 |
| Gross Profit | 1,043 | 1,550 | 2,008 | 2,993 | 4,378 | | | | | | |
| | | | | | | Capital Expenditures | (4,553) | (8,021) | (9,761) | (7,924) | (6,891) |
| R&D Expenditures | (22) | (40) | (50) | (66) | (85) | Acquisition of Business | (579) | (1,357) | (1,354) | (1,398) | (1,216) |
| Sales/Marketing/Ad Exp. | (130) | (135) | (164) | (195) | (271) | Other Investing Activities | 0 | 0 | (2,904) | (3,485) | (3,136) |
| G&A Expenses | (411) | (703) | (956) | (1,183) | (1,518) | Net cash from investing | (5,131) | (9,378) | (14,019) | (12,807) | (11,244) |
| Operating Income | 480 | 673 | 838 | 1,549 | 2,505 | | | | | | |
| Adj. EBITDA | 1,824 | 2,681 | 3,696 | 4,933 | 6,481 | Equity raised | 4,934 | 12,724 | 0 | 0 | 0 |
| | | | | | | Change of debts | 3,730 | 790 | 5,085 | 7,074 | 4,212 |
| Interest Expense | (969) | (1,287) | (1,625) | (2,036) | (2,355) | Dividend paid | (25) | 0 | 0 | 0 | 0 |
| Other non-oper. income | 62 | 66 | 70 | 70 | 70 | Others | (277) | 6,630 | 333 | 0 | 114 |
| Profit Before Income Taxes | (426) | (548) | (717) | (417) | 220 | Net cash from financing | 8,362 | 20,144 | 5,418 | 7,074 | 4,326 |
| Income Tax Expense | (16) | (121) | (123) | (83) | 40 | | | | | | |
| | | | | | | Net change in cash | 3,524 | 11,087 | (6,867) | (2,531) | (2,429) |
| Net Profit (loss) | (442) | (669) | (840) | (500) | 260 | Cash at beg. of the year | 2,162 | 5,811 | 16,259 | 9,441 | 6,910 |
| Non-controlling interests | (58) | (69) | (51) | (51) | (51) | Ex. difference and others | 125 | (638) | 48 | 0 | 0 |
| Net Profit (loss) to shr | (500) | (738) | (891) | (551) | 209 | Cash at the end of the year | 5,811 | 16,259 | 9,441 | 6,910 | 4,481 |
| holders | | | | | | | | | | | |
| | | | | | | | | | | | |

| Balance sheet | | | | | | Key ratios | | | | | |
|-------------------------|--------|--------|--------|--------|--------|-----------------------------------|-------|-------|-------|-------|-------|
| YE 31 Dec (RMB mn) | FY19A | FY20A | FY21E | FY22E | FY23E | YE 31 Dec | FY19A | FY20A | FY21E | FY22E | FY23E |
| Non-current assets | 24,408 | 38,940 | 50,890 | 60,756 | 68,520 | Key operating ratios | | | | | |
| PPE - Net | 19,185 | 29,596 | 39,831 | 48,298 | 54,847 | Total area in service ('000 sq m) | 226 | 318 | 465 | 641 | 881 |
| Other Intangible Assets | 2,300 | 3,382 | 4,674 | 6,072 | 7,289 | Avg. UTR | 69% | 72% | 71% | 71% | 71% |
| Other noncurrent assets | 2,923 | 5,962 | 6,385 | 6,385 | 6,385 | Avg. MSR (RMB/ sq m/ Month) | 2,532 | 2,403 | 2,281 | 2,165 | 2,052 |
| Current assets | 7,085 | 18,319 | 12,598 | 10,875 | 9,464 | Growth (YoY) | | | | | |
| Cash and Equivalents | 5,811 | 16,259 | 9,441 | 6,910 | 4,481 | Revenue | 48% | 39% | 36% | 32% | 30% |
| A/R - Trade | 880 | 1,480 | 2,157 | 2,824 | 3,686 | Gross profit | 68% | 49% | 30% | 49% | 46% |
| Other current assets | 394 | 579 | 1,000 | 1,141 | 1,297 | EBITDA | 74% | 47% | 38% | 33% | 31% |
| | | | | | | Net profit | n.a. | n.a. | n.a. | n.a. | -138% |
| Current liabilities | 4,000 | 7,644 | 9,551 | 12,273 | 14,728 | | | | | | |
| Borrowings | 1,138 | 2,153 | 2,903 | 4,056 | 4,743 | Margins | | | | | |
| AP - Trade | 1,676 | 3,657 | 4,381 | 5,456 | 6,688 | Gross margin | 25% | 27% | 26% | 29% | 32% |
| Accrued Expenses | 818 | 1,493 | 1,831 | 2,324 | 2,856 | Operating margin | 12% | 12% | 11% | 15% | 19% |
| Other non-current liab. | 368 | 341 | 437 | 437 | 441 | EBITDA margin | 44% | 47% | 47% | 48% | 48% |
| Non-current liabilities | 16,137 | 22,947 | 27,919 | 33,839 | 37,479 | Balance sheet ratio | | | | | |
| Borrowings | 8,028 | 10,567 | 14,902 | 20,822 | 24,347 | Net debt / equity ratio (%) | 0.5 | net | 0.4 | 0.8 | 1.1 |
| Convertible bonds | 2,050 | 1,928 | 1,945 | 1,945 | 1,945 | Current ratio | 1.8 | 2.4 | 1.3 | 0.9 | 0.6 |
| Others | 6,059 | 10,452 | 11,072 | 11,072 | 11,186 | | | | | | |
| | | | | | | Returns (%) | | | | | |
| Total mezzanine equity | 1,062 | 1,102 | 1,175 | 1,175 | 1,175 | ROE | n.a. | n.a. | n.a. | n.a. | 0.01 |
| Share capital | 0 | 1 | 1 | 1 | 1 | ROA | n.a. | n.a. | n.a. | n.a. | 0.00 |
| Capital surplus | 12,403 | 28,729 | 28,817 | 28,817 | 28,817 | | | | | | |
| Retained earnings | -2,057 | -2,724 | -3,562 | -4,062 | -3,802 | Per share | | | | | |
| Other reserves | -53 | -440 | -414 | -414 | -414 | EPS (RMB) | -0.45 | -0.59 | -0.71 | -0.44 | 0.17 |
| Total equity | 10,294 | 25,566 | 24,842 | 24,342 | 24,602 | BVPS (RMB) | 9.3 | 20.4 | 19.8 | 19.4 | 19.6 |



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